



co-operative governance
& traditional affairs
MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA

2021/22

Policy & Budget

Speech



SPEECH BY THE MEC FOR COGTA, HON. B.P SHIBA, ON THE OCCASION OF THE TABLING OF THE POLICY AND BUDGET SPEECH IN THE PROVINCIAL LEGISLATURE

DATE: 10 JUNE 2021

Madam Speaker, Hon. MC Masilela;

Deputy Speaker, Hon. JJ Skhosana;

Hon. Premier, Ms R.M Mtshweni-Tsipane and Colleagues in the Executive Council;

Hon. Members of the Mpumalanga Provincial Legislature;

Chairperson of the Portfolio Committee on COGTA and Human Settlements, Hon. CG Shabalala;

Chairperson of the South African Local Government Association (SALGA) in Mpumalanga, Cllr. M.G Chirwa;

Hon. Executive Mayors, Speakers, Chief Whips and Councillors;

Chairperson of the National House of Traditional Leaders, Ikosi SE Mahlangu;

Chairperson and Deputy Chairperson of the Provincial House of Traditional Leaders, Inkosi S.G Ngomane and Ikosi C.M Mahlangu;

Our revered Amakhosi / Magoshi;

Acting Director-General, Mr T.P Nyoni;

Management of the Department of COGTA, led by the Head, Mr S Ngubane;

Compatriots and fellow citizens.

Lotjani

1. Madam Speaker, this day invokes memories of an eminent South African, Charlotte Manye Maxeke. Her achievements, as the first female University graduate in South Africa in the United States, and the first female to attend the establishment of the then African Native Congress, which was renamed the African National Congress (ANC) later, were unparalleled. Her character shaped a generation of leaders domestically and outside the country.
2. Today as we table this Policy and Budget speech of the Department in this August house, we do so inspired by Charlotte Maxeke's character and her determination to serve her country men and women.
3. The declaration of 2021 as the year of Charlotte Maxeke by the ruling party is not misplaced. Pursuant to Maxeke's aspirations, our Department will spare no effort in supporting local government and Traditional Leadership.

4. We also present this Policy and Budget speech with sheer appreciation of the daunting task that lies in our hands of contributing towards saving the lives of our communities in the midst of the brutal and merciless COVID-19 pandemic.
5. We continue to support Government programmes and initiatives in curbing the spread of the pandemic during this 3rd wave confirmed in four (4) Provinces. We extend our condolences to the families, Traditional Leaders, Councillors, friends and colleagues as well as community members who have succumbed to the pandemic.

DELIVERY OF BASIC SERVICES IN THE 2 DECADES OF LOCAL GOVERNMENT

6. Madam Speaker, the delivery of basic services is a Constitutional imperative that we aspire to achieve. Section 27 which states the following: "**Everyone has the right to have access to sufficient food and water**", lays a solid foundation.
7. The two decades of our democracy have brought to the fore the unprecedented water consumption not only in Mpumalanga, but in the country. We are the 30th driest country in the world, as proven scientifically, and the COVID-19 pandemic has exacerbated the situation.
8. The legacy of apartheid and the poor infrastructure maintenance, contributed immensely to this situation, with the rural areas being the hardest hit.
9. Our analysis demonstrates a significant improvement in the number of households with access to **water, electricity** and **sanitation**, with a decline in the area of **refuse removal**.
10. This analysis is based on the households survey conducted between 2016 and 2019 by Statistics South Africa. These improvements are as a result of the massive collaborative efforts between the three spheres of government, to make a difference in the lives of our people in Mpumalanga.
11. Madam Speaker and Honourable Members, we have recorded an increase in the number of households with access to water, from 1 090 892 in 2016 to 1 134 864 in 2019.
12. Similarly, an achievement was recorded for sanitation, with the number of households with access to flush toilets, rising from 607 082 in 2016 to 848 484 in 2019.
13. Access to electricity increased from 1 123 038 in 2016 to 1 200 132 in 2019.
14. For refuse removal, the number declined from 594 892 in 2016 to 499 500 in 2019. As a remedy, the MIG framework has been revised to allow Municipalities to procure solid waste removal trucks through their MIG allocation and this will improve access to refuse removal.
15. In the 2020/21 financial year, the Department assisted Municipalities, such as Msukaligwa, Mkhondo, Bushbuckridge and Dr JS Moroka with approval to procure the waste management equipment and will continue to support other Municipalities going forward.
16. We must emphasize Madam Speaker that these achievements were recorded within the context of the population growth, the mushrooming of informal settlements and the sporadic cases of land invasion.

17. Unfortunately, these factors negate the massive unprecedented investment into the Municipal bulk infrastructure by the government, with the support of the private sector, over the past two decades of our democracy.
18. It is for this reason that we express our confidence that the figures will improve after the latest Census, owing to the continued investment in the bulk infrastructure.
19. More work lies ahead and we shall never rest until all households have access to the basic amenities. I believe that a solid foundation for the imminent 6th Administration of Local Government has been cemented.
20. The new Administration must double the efforts to deal with the following challenges, which include, but not limited to:
- The ageing and dilapidated infrastructure which causes massive and unaccounted for, water and electricity losses.
 - The exponential sprawling of new legal and illegal settlements with the eventual tempering of the infrastructure, are causing extensive damage.
 - Lack of budget allocation for the maintenance of the infrastructure.
21. Our determination to confront these challenges with vigour should inspire our communities that water and sanitation, refuse removal and electricity will be delivered even to those whose hope is fading away. The inadequate financial resources, Madam Speaker, continues to dent our determination, hence our reliance on the Municipal Infrastructure Grant (MIG) to finance some of the infrastructure projects.
22. The MIG expenditure in our province exhibits good progress in funding service delivery projects in the previous financial year. From the adjusted allocation of R1.73 billion, a total of R986 million was prioritised for water and sanitation projects and the difference of R777 million was committed to other projects such as installation of street high mast lights, solid waste, roads, storm water and sports facilities. This investment has created a total of 4115 job opportunities across all our municipalities.
23. Despite difficult conditions in the year under review with serious adverse pandemic conditions, municipalities have been able to put up a positive performance of 83% MIG expenditure by end of May 2021.
24. Whilst our records show there are positive indicators of most municipalities spending 100% towards end of June 2021, much support shall be directed to the severely affected such as Dipaleseng, Dr Pixley Ka Isaka Seme, and Govan Mbeki municipalities.
25. We have since partnered with, amongst others, the Municipal Infrastructure Support Agent (MISA), the Department of Water and Sanitation, our DBSA supported PPMU in the Department to effectively turn the tide against water and sanitation challenges in the Province.
26. We are also in talks with Rand Water as our only proclaimed Water Board in the Province to land a hand through their Development Fund and technical expertise to improve the operations and maintenance of our Treatment Plants and to train personnel as process controllers to meet the standards and classification grading as a requisite qualification required to operate these plants.

27. Our mission is to embark on a tedious but necessary functionality audit of all Water and Waste Water Treatment Plants in all our municipalities. This action will involve the Department of Public Works Roads and Transport (DPWRT) and the Department of Health (DoH) to ensure that all waste discharged from public facilities such as hospitals, clinics, government offices to municipal Waste Water Plants are compliant with SANS effluent standards.
28. Madam Speaker, times have passed and our population has grown with settlements expanding on yearly basis. The need for upgrading our service infrastructure has therefore immensely rocketed. Safe and clean water supply, decent sanitation, reliable electricity connectivity and the road networks that invoke some sense of pride within our municipalities shall serve as our core areas of attention as we welcome the new term of councillors beyond our 2021 Local Government Elections.
29. Working closely on a common purpose with DoHS, DPWRT as well as the Department of Water and Sanitation, its substructures such as Inkomati Catchment Management Agency (ICMA) and Rand Water as well as the Municipal Support Agent (MISA), we are convinced we shall be fully equipped to confront these ever teething challenges in municipalities to our remarkable successes.

DISTRICT DEVELOPMENT MODEL (DDM) AND INTEGRATED DEVELOPMENT PLANNING (IDP)

30. Madam Speaker, our three District Municipalities have been supported to develop their DDM profiles which have since been summarised. The profiles constitute baseline data to inform integrated planning, budgeting, implementation and reporting across the three spheres of government through the One Plan, One Budget of each impact zone.
31. The President has appointed Ministers and Deputy Ministers as District Champions to work with Provincial Champions and District political leadership to oversee all government efforts aimed at curbing the spread of the virus, saving lives and livelihoods of communities. The process of introducing the appointed national champions to the Provincial Executive Council was carried out successfully through coordination by national COGTA, Provincial CoGTA and the Office of The Premier.
32. Progress on the implementation of the work streams is reported regularly through the DDM Councils, Technical Teams and provincial IGR structures such as MuniMEC and Premier's Coordinating Forum.
33. Madam Speaker, public consultations for the next review of IDPs were conducted in September 2020 and Municipalities were encouraged to identify Covid-19 compliant mechanisms that leaves no community member outside the consultation process. All twenty reviewed 2020/21 IDPs have been subjected to evaluations after submission to the Department.
34. Proposals and recommendations based on the evaluations have been provided to Municipalities to consider adjustments of IDPs in line with Section 32 of the Municipal Systems Act. Adjustments of reviewed IDPs have ensured that municipal plans comply with legislative requirements, governing municipal planning, adequately respond to priorities identified by communities and key service delivery challenges which affect Municipalities and pay attention to emerging challenges such as the Covid19 pandemic and GBVF.

35. 2021 Madam Speaker, represents a Local Government election year and as such, after the commencement of their term of office, newly elected Municipal Councils shall be expected to develop new 5 year IDPs as required in terms of Section 25 of the Municipal Systems Act.
36. The development of these new generation of IDPs marks a new era of institutionalised long term planning in the province as they shall be the driving force behind the implementation of the DDM One Plans. The process of developing the One Plans is at an advanced stage as draft documents are currently finalised at each impact zone and shall be adopted by all government institutions and entities across the three spheres by end of June 2021.
37. We shall continue to prioritise our rural communities which are still struggling to access basic services and government amenities after 27 years of democracy by ensuring that we develop new DDM aligned IDPs that respond directly to their needs and priorities. This effort requires that our traditional leaders must be at the forefront of development and participate meaningfully in the municipal planning process serving in the best interest of their traditional communities.

PLANNING AND LAND USE MANAGEMENT

38. Madam Speaker and Honourable Members, the need for serviced land by communities cannot be divorced from the reality of land invasion. The Department has established and launched a provincial governance structure to address the problem of land invasion, not only by implementing reactive measures but by also intervening proactively.
39. The Department through the support of DBSA, will initiate processes of reviewing the SDFs of Nkangala District, Thembisile Hani, Dr JS Moroka, Victor Khanye, Emalahleni and Emakhazeni Municipalities.
40. The review of these SDFs is necessary to guide planning in line with current development trends and legislative requirements. More importantly, the Department will continue implementing the project for the development of the Nkomazi Regional Spatial Development Framework.
41. The Department had previously committed to support Lekwa on the development of a land use scheme and this has been achieved, which is necessary for the regulation of land use. We commit ourselves as a Department to support the Dr Pixley Ka Isaka Seme, Dipaleseng and Bushbuckridge Municipalities to finalise their land use scheme as required by the Spatial Planning Land Use Management Act (SPLUMA).

UNEMPLOYMENT AND JOB CREATION

42. Madam Speaker, our development initiatives as a country is plagued by the triple effects of unemployment, inequality and poverty. The 43,1 percent of the unemployment figures, pronounced by Statistics South Africa, draws our attention to the risk of implosion. Furthermore it does not augur well for a developing country such as ours.

43. Our commitment to make a dent in the growing trend of unemployment, is firmly rooted in former President Nelson Mandela's vision of a future South Africa, free from the shackles of unemployment and other related social ills. In his commitment, Madiba remarked, and I quote: "*We pledge ourselves to liberate all our people from the continuing bondage of poverty, deprivation, suffering, gender and other discrimination.*" (close quote).
44. We view our efforts of supporting Municipalities for the effective functionality of Local Economic Development (LED) forums, in the same vein as Madiba's vision. This support remains a key lever to address unemployment, poverty, job creation, SMMEs, youth and women empowerment.
45. To this end, Madam Speaker, three (3) partnerships have been established with *Old Mutual*, *Trans African Concessions (TRAC N4)* and *Voices on Youth* to implement the Provincial Anti-Poverty Strategy. The Department continues to support Municipalities in creating jobs through its Community Works Programme and EPWP Youth Waste Management Project.
46. A total of twenty eight thousand six hundred and seventy two (28 672) work opportunities were created through the Community Works Programme in all 17 Local Municipalities, whilst a total of 140 work opportunities were created through EPWP Youth Waste Management Project in Municipalities such as Nkomazi, Dipaleseng, Bushbuckridge and Mkhondo.
47. It is worth mentioning that with the support of the Department, the Nkangala District has established and launched the Nkangala District Economic Development Agency (NEDA) to stimulate local economic development. This move is supported whole-heartedly as it takes the shape of the District Development Model which promotes the coordination of efforts from a District wide approach.

LOCAL GOVERNMENT ELECTIONS

48. Madam Speaker, as I indicated earlier, 2021 marks the Local Government elections year. By implications, this will mark the end of the current term of the 5th Local Government administration. The elections will be held on 27 October 2021. As a Department we have already started providing the necessary support to the IEC to ensure that the elections are free and fair.
49. In this regard we have established both the District and Provincial Task Teams comprising of all local Municipalities, sector Departments and the private sector which are tasked with ensuring that all voting stations have all the required services such as access roads, water, electricity and network connectivity. The Department has also provided the provincial disaster center to the IEC to use as its Provincial Elections Centre.

INSTITUTIONAL AND ADMINISTRATIVE CAPABILITY

50. Madam Speaker, with the current local government term of administration coming to an end, so are the contracts of various Section 54 and 56 Managers. This charges the Department with the responsibility to support all Municipalities in the recruitment of suitably qualified individuals to fill the envisaged vacant posts in this financial year.

51. We must ensure that all Municipalities have filled their top six posts of Municipal Manager, Chief Financial Officer, Director Corporate Services, Director Technical Services, Director Community Services and Director Development and Planning as a matter of urgency. We believe that if these posts are filled Municipalities can have stable administrations.
52. The role of the Department shall be to do oversight and monitoring, to ensure that the contents of section 56 are fully adhered to. We have noted that our Municipalities continue to perform badly on finance Management.
53. The Department is considering re-establishing the Municipal Finance Directorate in the 2021/22 financial year. This Directorate will enable us to provide more hands on approach to Municipalities in financial matters such as dealing with unauthorized, irregular, fruitless and wasteful expenditure, implementation of anti-corruption measures and the Municipal Property Rates Act (MPRA) and improving the audit outcomes. We will be engaging the Provincial Treasury on how best we can collaborate on this matter.

MUNICIPAL INTERVENTIONS

54. Madam Speaker last year, when we presented our Policy and Budget Speech, we indicated that on 17 January 2020, the Executive Council resolved to intervene in the Dr JS Moroka Local Municipality in terms of Section 139(1)(b) of the Constitution of the Republic of South Africa.
55. We are indeed satisfied that the intervention has yielded the desired results. As a result of the progress made, the Executive Council resolved to terminate this intervention on 07 April 2021.
56. I must however hasten to indicate that there are still some areas that are being addressed in Dr JS Moroka and the Department is continuing to provide support in terms of Section 154(1) and 155(6) of the Constitution of the Republic of South Africa, 1996 read with Section 105 of the Local Government Municipal Systems Act, 2000.
57. Madam Speaker, on 12 May 2021, the National Cabinet took a decision to intervene in the Lekwa Local Municipality in terms of section 139(7) of the Constitution of the Republic of South Africa read with section 150 of the Local Government Municipal Finance Management Act, 2003. This therefore culminated into the dissolution of the municipal council and the subsequent appointment of the Administrator, Mr Jahan Mettler, who comes with vast and rich local government experience, knowledge and expertise.
58. We commit ourselves in supporting Mr Mettler and his Team and appeal to all stakeholders in the municipality to do likewise. ***Mr Mettler is joining us in this sitting, and with your permission Madam Speaker, may I urge him to stand up, for the House to recognize him.***

59. Madam Speaker in pursuit of good governance in our Municipalities, the Department has also intervened by conducting investigations in terms of Section 106 (1)(b) of the Local Government: Municipal Systems Act, 2000 in the following Municipalities:

- (i) Govan Mbeki
- (ii) Lekwa
- (iii) Dr JS Moroka
- (iv) Dr Pixley Ka Isaka Seme

60. The investigations in these Municipalities have been completed and the reports have been handed over to the Municipal councils for them to implement the recommendations. We are monitoring the implementation of these recommendations.

61. The Department has also intervened in the following Municipalities and the investigations are currently underway:

- (1) Nkomazi
- (2) Dipaleseng

Once these investigations have been completed they will also be handed over to the respective municipal councils for them to implement.

62. The Department is also finalizing the appointment processes of investigators to conduct investigations in terms of Section 106(1) of the Local Government: Municipal Systems Act, 2000 in the following Municipalities:

- (i) Emalahleni
- (ii) Bushbuckridge

63. These investigations are a clear indication that as government we will not allow any acts of malfeasance in our Municipalities. Where corruption rears its ugly head, we will not hesitate to act. We are committed to a clean governance driven by the will to serve our people.

PUBLIC PARTICIPATION

64. Madam Speaker, in this financial year, we will be seized with the mammoth task of reconstituting our ward committees after the Local Government elections. We will ensure that we have the correct representation of stakeholders on these committees. Subsequently, an induction and training of the ward committees will ensue as part of capacity building.

65. As we reconstitute these ward committees we must ensure heightened participation in these processes by all communities, particularly those staying in urban areas. We must all begin to appreciate the importance of the ward committee structures in deepening democracy at the local level through participation.

66. Credit goes to the CDWs for their sterling work over the years. In the midst of the COVID-19 outbreak, they went an extra mile to reach out to the communities during the lock down, risking their lives in order to save humanity. Your commitment and selflessness has not gone unnoticed. *Siyabonga. Niqhubeke njalo.*

67. We note the issues raised by organized Labour, NEHAWU, as far as the functioning and the roles of CDW's are concerned, and guidance in resolving these matters, is sought from the Department of Public Service and Administration. These issues shall be attended to in due course.

DISASTER MANAGEMENT

68. Madam Speaker, our province sits on the edge of disasters. As such we were visited upon by the debilitating *Tropical Cyclone Eloise*, causing massive damage due to heavy rains here in Mpumalanga and elsewhere in the country.

69. The collapsed housing units and bridges, the defects in schools and health facilities are a reminder that we are a province prone to such natural phenomenon. The reconstruction of the damages caused to the infrastructure is our pre-occupation.

70. As the Premier indicated in the State of the Province Address earlier this year, approximately R1,3 billion is required for this purpose. The National Department of Cooperative Governance and Traditional Affairs has since declared a disaster in our province, and as such R200 million was made available to address the damages in accordance with the Disaster Management Act, focusing on housing units to provide shelter for the destitute families, reconstruction of collapsed bridges, health facilities and school buildings.

71. Through this financial injection, the reconstruction of the Tekwane South bridge that connects Mbombela and Kanyamazane in the City of Mbombela Municipality will be attended to, to ease the traffic congestion on the N4 road. We appeal for your patience whilst the Department of Public Works, Roads and Transport attend to it.

SUPPORT FOR THE INSTITUTION OF TRADITIONAL LEADERSHIP

72. Madam Speaker, the Department presented the report of the Nhlapo Commission to the Bakgatla Ba Mocha Ba Maloka Traditional Council, which recommended Mr Sello Harris Maloka, as the Senior Traditional Leader. Similarly, a report of the Tolo Committee on Disputes and Resolution for Traditional Leadership recommending Mr Richard Nkosi as the rightful heir to the throne at Ebutsini Traditional Council was presented to members of the royal family.

73. This was done in our quest to bring to a finality to the pending matters that fuel the instability in some royal families. We urge members of these royal families to accept the outcome of the findings, including those whose viewpoint is against the outcome.

74. We also congratulate Inkholosi Mjokwane II of the Siboshwa Traditional Council in his coronation, which took place recently. We hope his ascension to the throne brings hope for stability, cohesion and development in the Siboshwa Traditional Council.

KEY LEGISLATION AND RECONSTITUTION OF TRADITIONAL COUNCILS

75. Madam Speaker, pre-planning has already started in preparation of the process to re-constitute the Traditional Councils. As the Premier indicated during the Opening of the Provincial House of Traditional Leaders last month, I wish to reiterate same to this sitting today that an extensive consultation of all stakeholders and role players shall be undertaken to ensure that the process not only become a success, but is legitimate, free and fair.
76. The process for the reconstitution of the Traditional Councils will culminate into the closure of this long outstanding matter which could not be attended to due to a lack of framework to guide the elections and how the Councils should be constituted.
77. This process will culminate into the closure of this long outstanding matter which could not be attended to on time due to a lack of a common legitimate framework then, to guide the elections and how Councils should be reconstituted.
78. The new piece of legislation marks a new era for the recognition of Traditional and Khoi-San Leaders in the country and in Mpumalanga. It forms the basis for the establishment of the House of Traditional Khoi-San Leaders and a Commission.
79. Like all other Departments in the country, our Department is in the process of putting together plans to support the Traditional Councils once they are established.
80. Madam Speaker, the unfortunate fatalities that occur during the practice of ingoma, are being pursued relentlessly. Following the proclamation of the Customary Initiation Act No. 2 of 2021 on the 4th of June 2021, by the Hon. President, we therefore must establish, as a matter of urgency, the Provincial Initiation Coordinating Committee (PICC) following the dictates of this legislation.
81. The establishment of the PICC through this Act This proclamation is in line with our Provincial Ingoma Act, and should not be viewed as a substitute. Our Department is hard at work to establish the PICC.

RURAL DEVELOPMENT INITIATIVES THROUGH AGRARIAN REVOLUTION AND INVEST-RURAL MASTER PLAN

82. For a long time now, the institution of traditional leadership has been inundated with socio-economic challenges in traditional communities with almost limited strategic interventions tailor-made to advance their livelihoods. We have been graced by the wisdom of the National House of Traditional Leaders, with its capable leadership of our own Ikosi SE Mahlangu to put in place, the nationally approved Invest-Rural Master Plan for all Provinces.
83. The Plan looks at all possible facets of development in agriculture, agro-processing, mining, manufacturing, land development and retailing. Anchored on strong principles

of economic reconstruction and recovery, already announced by His Excellency, our Hon President Ramaphosa and duly supported by our Hon. Premier, Mtshweni-Tsipane in her State of the Province Address, the Master Plan is breaking new grounds for the development and advancement of Amakhosi and their communities.

84. Converting natural resources, which are a comparative advantage in most traditional communities in terms of the means of production, into meaningful goods and services that shall draw traction in the markets and thereby supporting a sustainable boost in the current fragile and fractured economy, is surely an inevitable step towards a right direction.

85. The Master Plan shall be rolled-out with support from Local Houses linked to the DDM and the Provincial House of Traditional Leaders working closely with our provincial EXCO in executing this through relevant MEC's and their Departments.

Sekuyiso isikhathi sokuthi namaKhosi abambisane ngokwedlulele noHulumeni ukwenza izimpilo zabantu zithuthuke ngokuthi bazikhiqhizele ngokusemtheth-weni umnotho ozoqeda ububha nendlala.

86. We will work so tirelessly to make this a realisable fortune for our traditional communities. With true and effective cooperation from all stakeholders, we vow to stand above shoulders in making this a success.

87. The scourge of the Gender Based Violence and Fermicide, ravaging our communities, has drawn the attention of the traditional leaders. Through the Emakhosikati Structure, this plague is being confronted head on.

88. In conclusion, Madam Speaker, I wish to extend my deepest gratitude to my predecessor, the Hon. MEC, Mr Mandla Msibi for his leadership role in the Department. He steered the Department to a yet another clean audit, bestowed for the seventh time. Working together with all role players, especially the administration team led by the HOD, Mr Sam Ngubane, I hope to replicate same during my term.

89. As I commit myself, each day will count in order to achieve the enviable task of serving our nation, inspired by the spirit of servant leadership, displayed by Mama Charlotte Maxeke. **I look forward to** a solid working relationship with the House of Traditional Leaders under the stewardship of Inkosi S.G Ngomane, members of the portfolio committee on Human Settlements, Co-operative Governance and Traditional Affairs, under the very capable Chairperson, Hon. CG Shabalala.

90. It is therefore my singular honour and privilege to table the budget of the Department and I accordingly request the House to approve the amount of **R 731 241 000** (Seven hundred and thirty one million, two hundred and forty one thousand) for the 2021/22 financial year, allocated as follows:

- **PROGRAMME 1:** Administration- **R 152 249 000** (One Hundred and Fifty Two Million, Two hundred and Forty Nine Thousand Rand).
- **PROGRAMME 2:** Local Governance- **R 204 123 000** (Two Hundred and Four million, one Hundred and Twenty Three Thousand Rand).

- **PROGRAMME 3:** Development and Planning- **R247 798 000** (Two hundred and Forty Seven million, Seven hundred and Ninety Eight Thousand Rand).
- **PROGRAMME 4:** Traditional Institutional Management- **R107 385 000** (One Hundred and Seven million, Three Hundred and Eighty Five Thousand Rand).
- **PROGRAMME 5:** House of Traditional Leaders- **R19 686 000** (Nineteen million, Six Hundred and Eighty Six Thousand Rand).

91. Honourable Speaker, let me express my sincerest gratitude to the Honourable Premier, Ms Refilwe Mtshweni-Tsipane for affording me the opportunity to serve the people of Mpumalanga. My special appreciation goes to my family, led by my husband, Mr Shiba, for continuous support and understanding. This responsibility would have been much harder without them.

I thank you.

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