



# DR JS MOROKA LOCAL MUNICIPALITY

**2014 / 2015**

## **FINAL REVIEWED**

### **INTEGRATED DEVELOPMENT PLAN**



**THE EXECUTIVE MAYOR  
CLLR MTHIMUNYE GT**

#### **VISION STATEMENT**

**'AN EFFECTIVE, EFFICIENT PUBLIC INSTITUTION DELIVERING  
QUALITY SUSTAINABLE SERVICES TO BETTER THE LIVES OF THE PEOPLE'**

#### **MISSION STATEMENT**

**BETTERING THE LIVES OF COMMUNITIES THROUGH: SUSTAINABLE SERVICE  
DELIVERY, PROVISION OF SUSTAINABLE JOB CREATION OPPORTUNITIES AND  
PUBLIC PARTICIPATION'**

## TABLE OF CONTENT

	<b>SECTION A:</b>	
1.	<i>Vision &amp; Mission</i>	4
2.	<i>The Executive Mayor's foreword</i>	5
3.	<i>Municipal Manager's overview</i>	6
4.	<i>Municipal Profile</i>	7
5.	<i>Values</i>	8
6.	<i>Demographic Profile</i>	11
7.	<i>Socio Economic Profile</i>	12
8.	<i>IDP Review Process</i>	17
	<b>B: STATUS QUO:</b>	
	<b>CHAPTER 1: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT</b>	
1.	<i>Issue 20 : Human Resource Development</i>	21
2.	<i>Issue 21 : Information &amp; Communication Technology</i>	23
3.	<i>Powers &amp; Functions</i>	26
4.	<i>Swot Analysis</i>	27
5.	<i>Municipal Organogram</i>	30
	<b>CHAPTER 2 : LOCAL ECONOMIC DEVELOPMENT</b>	
1.	<i>Issue 18: Economic and Job creation</i>	55
2.	<i>Issue 19: Tourism Development</i>	58
3.	<i>Projects</i>	61
1.	<b>CHAPTER 3: MUNICIPAL FINANCIAL MANAGEMENT AND VIABILITY</b>	
	<i>Issue 22 : Financial Viability</i>	62
	<b>CHAPTER 4: GOOD GOVERNANCE AND COMMUNITY PARTICIPATION</b>	
1.	<i>Issue 23: Good Governance and community Participation</i>	68
2.	<i>Issue 24: Risk Management</i>	70
3.	<i>Projects</i>	73
4.	<i>Community Participation</i>	74
	<b>CHAPTER 5: BASIC SERVICE DELIVERY: INFRASTRUCTURE</b>	
1.	<i>Issue 1 : Water Services</i>	122
2.	<i>Project</i>	129
3.	<i>Issue 2 : Sanitation</i>	133
4.	<i>Projects</i>	137
5.	<i>Issue 3: Roads &amp; Storm water</i>	141
6.	<i>Projects</i>	145
7.	<i>Issue 4: Land Administration</i>	147
8.	<i>Issue 5: Town Planning</i>	148
9.	<i>Issue 6: Human Settlement</i>	150
10	<i>Projects</i>	153

11	<i>Issue 7: Electricity</i>	154
12	<i>Projects</i>	<b>158</b>
13	<i>Issue 8: Mechanical</i>	160
14	<i>Issue 9: Municipal Facilities</i>	<b>161</b>
	<b>CHAPTER 6: BASIC SERVICE DELIVERY: COMMUNITY SERVICES</b>	
1.	<i>Issue 10: Registering Authority</i>	163
2.	<i>Issue 11: Traffic and Road Safety</i>	<b>164</b>
3.	<i>Issue 12: Library Services</i>	165
4.	<i>Issue 13: Disaster Management</i>	167
5.	<i>Issue 14: Education, Health and Social Services</i>	168
6.	<i>Issue 15: Arts, Culture and Heritage</i>	169
7.	<i>Issue: 16 Cemetery</i>	<b>170</b>
8.	<i>Issue: 17 Waste &amp; Environment Management</i>	171
9.	<i>Projects</i>	173
	<b>CHAPTER 7: SPATIAL RATIONALE</b>	<b>174</b>
	<b>CHAPTER 8: SPECIAL FOCUS</b>	
1	<i>Issue 25 : Transversal</i>	187
3.	<i>Projects</i>	192
4.	<i>Issue 26: Youth Development</i>	193
5.	<i>Projects</i>	196
	<b>SECTOR DEPARTMENT PROJECTS</b>	198
1.	<b>INTEGRATED DEVELOPMENT PLAN OBJECTIVES AND SECTOR PLANS</b>	207
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## **VISION AND MISSION OF DR JS MOROKA LOCAL MUNICIPALITY**

### **VISION:**

**“An effective, efficient public institution delivering quality, sustainable services to better the lives of people”**

The Vision of the Dr J.S. Moroka Local Municipality is creating and envisage future based creating municipal capability requisite for developmental local government leading to improving quality of life citizens and residents

### **MISSION:**

**“Bettering the lives of its communities through: sustainable service delivery  
Provision of sustainable job, creation opportunities and public participation”**

Supporting the three pillars of the municipal vision is the mission statement that aims for efficient and effective systems, processes and procedures including creation conditions for economic growth through the identification and support of growth points reflecting the competitive advantage of Dr JSMLM.

## **EXECUTIVE MAYOR'S FOREWORD**

As we celebrate the 20<sup>th</sup> anniversary of the advent of democracy as a municipality we have over the last two years been consistent with the adoption our IDP on time and complied with the legislative prescripts. The developmental priorities and objectives that were included in the IDP after the election of the current political executive remains the guiding light for the delivery of service and the improvement of the livelihood of the community of this municipality. The achievements of this objective is done within the limited resources that municipality have which is not always enough to reverse the service delivery backlog of many years, therefore an integrated approach by all stakeholders within the developmental sphere is needed to achieve the service delivery needs of the community.

The 2014/2015 IDP reviewal process will also be incorporating the changing needs and wishes of the community as they were initially raised in the IDP process after the election of the new political leadership in May 2011. The issues as raised in the IDP are legitimate and basic needs of the community which as a municipality we must try to address as we draft our budget.

This strategic document for it to be realistic, it must be aligned with the strategies and programmes of National and Provincial organs of state.

The National Development Plan 2030, National Spatial Development Perspective as well as the Mpumalanga Provincial Growth Strategy must be featured prominently in the contents of the plan. The IDP must ensure that all the plans of the three spheres of government are in harmony and in sync with the IDP as the local government is the recipient of all the service delivery outputs.

**Cllr G T MTHIMUNYE**  
**EXECUTIVE MAYOR**

## **MUNICIPAL MANAGER'S OVERVIEW**

Periodical reviews of the IDP and assessment of the progress we have made thus far, is necessitated by the ongoing changes in both the societal demands and the Dr J.S. Moroka Local Municipality's ability and readiness to address such dynamics. This is also necessary in order to enable us to align and synergize our working programmes with immediate and emerging priorities.

This IDP2013/2014 Review, therefore, is the practitioner's assistant and guide on the constitutional obligations that we have to meet over the next twelve months. It needs to be studied with diligence, followed with absolute precision, and applied with passionate dedication.

The Municipality's development and service delivery mandate goes to the heart of the people's developmental and social needs, aspirations and frustrations. These are captured amply and embodied in the Municipality's Integrated Development Plan. The municipality has a view of ensuring that internal streets are being maintained to the acceptable level.

Even though we realize that IDP implementation will require us to go beyond the call of duty and walk the extra mile, we are prepared to continually serve and seek ways and means that would enhance excellence. On behalf of the Dr J.S. Moroka Local Municipality, I would like to express my gratitude and sincere appreciation to all role players who participated in this extremely challenging IDP Review Process 2013/14.

### **THE MUNICIAPL MANAGER**

**MR MAHLANGU B.S.**

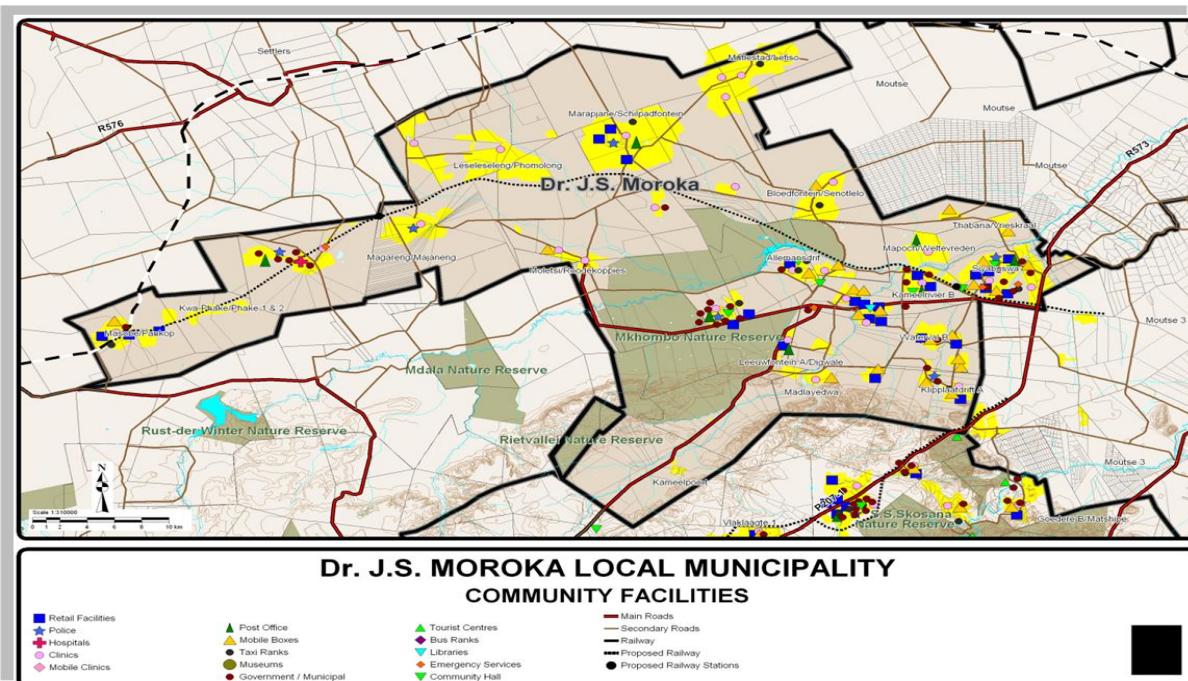
# Municipality Profile

The municipality has 61 villages, 31 wards with total population of 249 705 and 62162 household. The Municipality is predominantly rural with no much economic activities which result to high unemployment rate at 46% and high poverty levels. The Tshwane and Johannesburg Metropolitan areas are the most important employment centers and large numbers of people commute daily to these areas. The Community of Dr J.S. Moroka Municipality and Thembisile Municipality compete in Gauteng Province for employment opportunities. The municipality is one of the six municipalities forming the Nkangala District Municipality and is situated in the western part of Mpumalanga Province border. It borders Gauteng Province to the south-west and Limpopo Province to the north.

## Opportunities in the municipal area

The municipality is located close to Gauteng and within easy reach of Emalahleni, Groblersdal, Bela Bela and Marble hall. This serve as an opportunity for investors to invest in the municipal area especially at 35000m2 fully services Siyabuswa Industrial Park .Other opportunities are: Agriculture, Tourism, and Manufacturing.

## LOCALITY OF DR J.S. MOROKA LOCAL MUNICIPALITY





## VALUES THAT GUIDE THE MUNICIPAL BEHAVIOUR

The fundamental values guiding the operational ethos of the Dr JS Moroka Local Municipality is grounded on Batho Pele. The municipal Council and Administration has to be guided by the values, which are aimed at defining the acceptable standards that govern the behavior of individuals within the municipality. Values will drive the municipality's organizational culture and provides the framework in which decisions are made. In conducting its business Dr JS Moroka Local Municipality is guided by these values:

- Fostering a climate which encourages **customer focus** and a **service oriented** workforce;
- Upholding **good work ethic**;
- Inculcating a sense of **accountability** in all dealings with the community in line with the Batho Pele principles;
- Cultivating a high performance culture with an aim to retain **a motivated team** of employees;
- Maintaining **integrity** in all relationships with customers and the community;
- Thriving on **excellence**; and
- Offering high **quality** standards when providing sustainable services.

### 1. MUNICIPAL IDP STRATEGIC, OBJECTIVES AND ALIGNMENT

**The Long Term objectives of the municipality are:**

- a. Build a responsive, accountable and accessible public institution;
- b. Accelerate access and ensure provision of basic services to communities in a sustainable manner;
- c. Promote economic development to create employment, decent work and sustainable livelihoods;
- d. Build a sound financially viable and clean governance;
- e. Promote good governance and active community/stakeholder participation;
- f. Mainstream transversal issues; and
- g. Build united, non-racial, integrated and safe communities.



IDP is a drive to identify key municipal priorities within the context to national mandate priorities and inputs from community also flowing from the Strategic Plan 2011-2016 Document and **Usiba Country Lodge Strategic Plan 2013** creates the basis to guide its interventions in a focus and direct manner that it encapsulate the strategic focus of a municipality with significant service delivery challenges and align the municipality's value proposition to National and Provincial priorities as indicated in the National Planning Commission Vision 2030 the plan open the way for the mobilization of society around a commonly agreed set of long term goals.

The municipality aims to achieve the strategic focus area of the IDP and objectives within its limited resources to ensure that every South African live in a safe environment with access to basic services as envisage by the Vision 2030. The strategic focus areas are classified as follows:

## **1. Basic Services Infrastructure and Community Services:**

### **Objectives**

- Provision of water- bulk, reticulation
- Reduce water loss 20%
- Reduce water backlog from 22% to 19%
- Build and maintain roads.
- Provide Storm Water Management
- Facilitate the provision of housing
- Facilitate the provision of community infrastructure
- High mast lighting to increase safety and security within the municipal area and facilitate the provision of electricity to household.
- Provision to household with access to basic sanitation facility
- Provision of clean water to all community.

## **2. Local Economic Development**

### **Objective**

- Promote and support local economic development and agriculture.
- SMME and Cooperatives development

- Job creation through CWP
- Tourism Support
- Manufacturing.

### **3. Municipal Transformation and Institutional Development**

#### **Objectives**

- Achieve Employment Equity
- Promote innovations, learning and growth
- Recruitment and retention of skilled employees
- Establishment records management system
- Organizing structure review
- Reach employment Equity Targets.
- Focus on holistic corporate image.
- Develop and implement procedure manuals.

### **4. Financial viability**

#### **Objective**

- Promote financial accountability
- Achieve clean audit by 2014
- Improve asset management
- Increase the municipal tax base and enhance
- Revenue collection.

### **5. Good Governance and Community Participation**

#### **Objective**

- Promote Accountable, Efficient and Transparent Administration.
- Promote Community Participation
- Improve Communication.

## 6. Special Focus

### Objective

- Mainstream transversal issues; and
- Youth Development.
- Build united, non-racial, integrated and safe communities

### DEMOGRAPHIC PROFILE

The Municipality considered the demographic information that was provided by the Stats S.A. Census 2011. This data Census 2011 provides a more recent picture of development in the municipal area since 2007 Community Surveys and it enable the municipality to analyses the development in the municipality since 2001 to 2011 and going forward. In each of the areas covered by the Statistics a comparison is made between what was the level of development in 2001 and the situation in 2011 and it makes easy for community members and stakeholders to conclude on whether there was development in Dr JS Moroka Local Municipality.

### POPULATION ANALYSIS

The 2011 Census indicates the total population of the Dr J.S. Moroka Municipality area is **249705**. This profile will present information regarding the distribution of this population, the households where they reside and the services they have access to. (Statistics South Africa Population growth is estimated at **1, 06%**) number of households in the Dr J.S. Moroka Municipality. The demographic profile depicts the following in regard to the population within Dr J.S. Moroka Local Municipality as is illustrated in a table on population composition. It indicates a slight dominance of female at 52.95% as in comparison to 47.05% male presence.

The population (0-14) has shown decline with 32, 62% in comparison to 38, 41 % ( Census 1996) and 37.19 % ( census 2001) the population remains fairly young with people of 15-64 constitute 59.45 % and African communities are still dominance at 99, 44% with the fairly increase of Indian/Asia people at 0, 27%.

The household number within Dr J.S. Moroka Local Municipality has grown from **54339** (Census 2001) to 62162(Census 2011) with the annual growth of 1,35% and the average size of household has drop at 4,01 in comparison to 4.45% (census 2001).

Poverty Rate has drop from 56% (census 2001) 39.90% (census 2011)Unemployment rate: 15-65 years has drop at 46.60% in comparison to 55.77%Census 1996 and 60.70% census 2001.person with disability and women unemployment rate has decrease at 49.81% in comparison to 66.24% census 2001.Youth 15-35 year's unemployment rate decrease at 60.66%in comparison to 75.27 Census 2001. General statistics on household income indicates improvements /decline therefore it gives the positive trend because people are employed.

## DR JS MOROKA LOCAL MUNICIPALITY: SOCIO ECONOMIC PROFILE

<b>Total number of households</b>	<b>No of Households:</b> 62 162	<b>Population:</b> 249 705 <b>Growth rate</b> 0,26% (2001-2011)	<b>Total Number of wards:</b> 31	<b>Population Gender:</b> Male: 47,1 Female:52,9 Youth : 66,9 Sex ratio: 88,9 Young (0-4) 32,6% Working Age (15-64)59,5% Elderly (65+)7,9%	<b>Female headed households</b>  49,3%
<b>No. of households</b>	<b>No households with formal households:</b> 92,3	<b>No households with hygienic toilets:</b> 98,6	<b>No households with piped water:</b> 77,9	<b>No of households with electricity:</b> 96,7	<b>No of households with formal refuse removal:</b> 13,6
<b>Unemployment Rate</b>	46,6%				
<b>Main Economic Sector</b>	<b>Community services:</b> 42,3%	<b>Trade:</b> 20,4%	<b>Finance :</b> 8,1%	<b>Private Households:</b> 6,9%	<b>Construction :</b> 6,5%
<b>Poverty level</b>	37.1%				
<b>Economic growth (contribution to GVA)</b>	1,3				
<b>Human Development Index</b>	0,51				
<b>HIV Prevalence</b>	19.0%				
<b>No schooling aged 20+</b>	17,4%				
<b>Higher education aged 20+</b>	6,6%				
<b>Matric aged 20+</b>	25,1%				

(SOURCE STATS S.A.)

**POPULATION PER WARD**

	Male	Female	Total
Dr JS Moroka	117494	132211	249705
Ward 1	3757	4318	8076
Ward 2	4436	4726	9162
Ward 3	3412	3849	7260
Ward 4	3876	4211	8087
Ward 5	3842	4395	8237
Ward 6	4378	5298	9676
Ward 7	3378	3872	7250
Ward 8	3466	3914	7380
Ward 9	2603	2843	5446
Ward 10	3683	4127	7810
Ward 11	4053	4424	8477
Ward 12	4389	4819	9208
Ward 13	3569	4139	7708
Ward 14	3594	3832	7426
Ward 15	4300	4856	9157
Ward 16	2170	2547	4716
Ward 17	5023	5607	10629
Ward 18	3621	4209	7830
Ward 19	4547	5139	9686
Ward 20	3209	3574	6783
Ward 21	4229	4725	8954
Ward 22	4457	5087	9544
Ward 23	2469	2814	5283
Ward 24	4813	5390	10203
Ward 25	3515	3980	7496
Ward 26	4187	4726	8913
Ward 27	3729	4265	7994
Ward 28	3140	3424	6564
Ward 29	3861	4095	7956
Ward 30	3905	4393	8299
Ward 31	3882	4613	8495

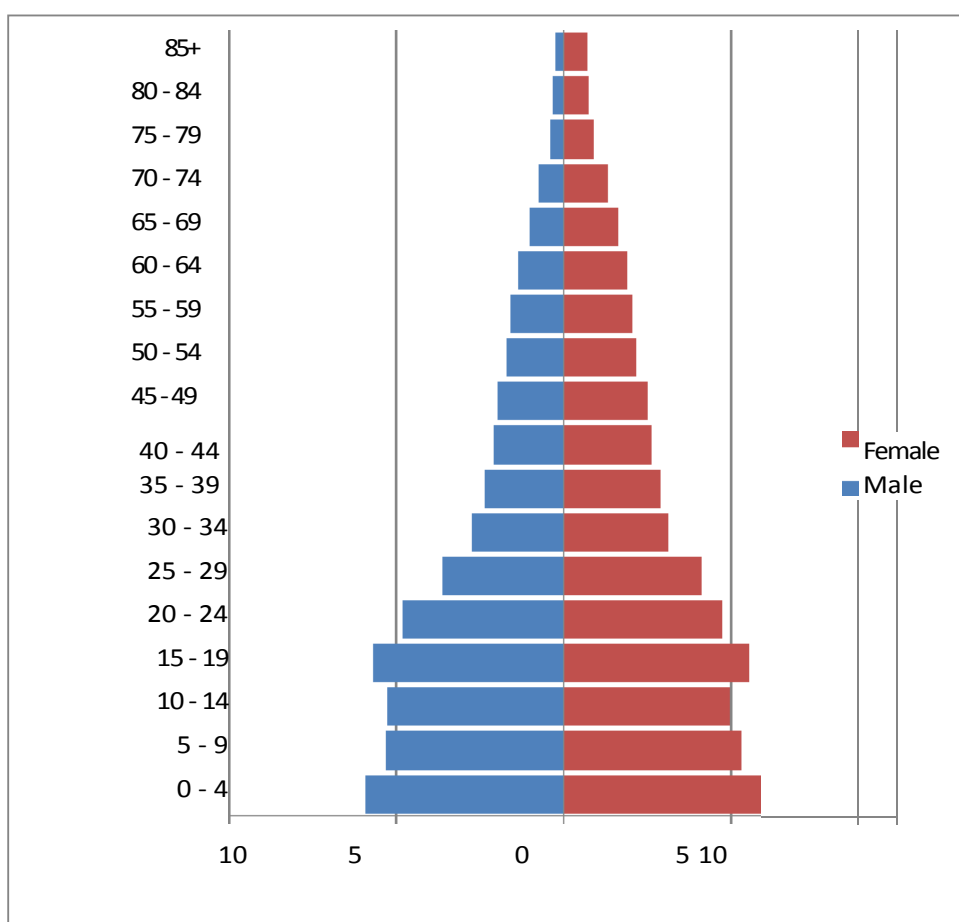
(Source: stats S.A.)

The table depicts the population per ward in the municipal area.

Dr JS Moroka	62162	
Ward 1	2046	
Ward 2	2573	
Ward 3	1828	
Ward 4	1787	
Ward 5	2139	
Ward 6	2457	
Ward 7	1649	
Ward 8	1712	
Ward 9	1181	
Ward 10	1831	
Ward 11	1861	
Ward 12	2178	
Ward 13	1756	
Ward 14	1600	
Ward 15	2309	
Ward 16	1043	
Ward 17	2461	
Ward 18	1779	
Ward 19	2426	
Ward 20	1724	
Ward 21	2035	
Ward 22	2455	
Ward 23	1553	
Ward 24	2993	
Ward 25	1906	
Ward 26	2361	
Ward 27	1911	
Ward 28	1779	
Ward 29	2337	
Ward 30	2213	
Ward 31	2279	

(SOURCE STATSSA)

The age and sex structure of the population is a key determinant of population change and dynamics. The shape of the age distribution is an indication of both current and future needs regarding educational provision for younger children, health care for the whole population and vulnerable groups such as the elderly and children, employment opportunities for those in the economic age groups, and provision of social security services such as pension and assistance to those in need. Age and sex structure of smaller geographic areas are even more important to understand given the sensitivity of small areas to patterns of population dynamics such as migration and fertility. If one can understand better components of population growth in a local municipality, such information can be used as a direct indicator of the needs of the population.





	117497	132210
	Males	Female
0 - 4	14765	14732
5 - 9	13255	13191
10 - 14	13124	12382
15 - 19	14195	13829
20 - 24	12019	11780
25 - 29	8991	10261
30 - 34	6820	7779
35 - 39	5857	7160
40 - 44	5169	6578
45 - 49	4899	6256
50 - 54	4270	5382
55 - 59	3999	5057
60 - 64	3426	4731
65 - 69	2483	4042
70 - 74	1882	3315
75 - 79	965	2188
80 - 84	749	1800
85+	629	1747

### **Provision of basic services to Households**

The provision of basic services to the community has slightly improved in the provisioning of the electricity (lighting) 96.87% in comparison to 91.81% (census 2001), sanitation flush chemical 15.94% compare to 13.44 (census 2001) NB The number of households with VIP toilets has increase with 56.62 (VIP with ventilation) and 25.20 VIP without ventilation), refuse removal 13.65 compare to 12.33% (census 2001) and access to water: water tap inside yard 55.74% has decrease by 65.08% compare to 73.61 Census 2001. The tenure status has improved from 72.08% compare to 73.61 % census 2001. The tenure status has improved from 72.08% census 2001 to 82.37% census 2011. This is an indication that the life of people within the municipal area is improving in terms of accessing the basic services.

# **IDP REVIEW 2014/2015 PROCESS**

## **Legal Framework**

The following legislations and regulations are the main source that guides the development of the Integrated Development Planning:

- Municipal Systems Act.
- Municipal Structures Act
- Constitution
- Municipal Finance Management Act
- Disaster Management Act
- Municipal Planning and Performance Management Regulation
- Employment Equity
- Skills Development Act.
- Water Service Act.
- National Water Act

The review was done in line with Section 34 of the Municipal Systems Act 32 of 2000 which state that:

A municipal council-

(a) must review its integrated development plan:

(i) annually in accordance with an assessment of its performance measurement in terms of section 41 and

(ii) to the extent that changing circumstances so demand and

(b) may amend its integrated development plan with prescribed process

## **PROCESS FOLLOWED TO REVIEW THE IDP**

The Municipality visited community during IDP Izimbizo (August 2013) and The Executive Mayor IDP Open Day (March 2014) to get needs/ views of community on its performance and especially on areas that need improvement

## **THE IDP DEVELOPMENT**

The development process has addressed recommendations from different stakeholders and together with comments from the MEC assessment of the municipality. Dr JS Moroka Local Municipality affirm that a shared approach to planning and alignment of the National Strategic Agenda, Objectives of the Planning Commission, Outcome 9 of the Strategic Objectives of National Government and the IDP is central to a co-ordinate and integrated approach. It also takes into cognizance the assessment of the municipal performance against

the Municipality Objectives, the comments and inputs during public participation and also any new information or any change in circumstances that might have take place subsequently to adoption of 2014/2015 final reviewed IDP..

## **1.STATE OF THE NATION ADDRESS**

During his 2014 State of the Nation Address the Honourable President Mr J.Z. Zuma highlighted the following:

- The Government has taken a decision to improve functioning of Local Government
- Amendment of the Municipal Systems Act of 2000 Is intended to improve the capacity of municipalities.
- 95% of household have access to water, 5% still need to be provided for.
- Nearly 500 informal settlements have been replaced with quality housing and basic services over the past five years.
- Some communities still do not have these services especial informal settlements and rural areas. Therefore working with all spheres of government to ensure the provision of these services, especially in the 23 municipalities with the greatest number of backlogs.

## **2.STATE OF THE PROVINCE ADDRESS**

During his 2014 State of the Province (SOPA) the Honourable Premier Mr DD Mabuza highlighted the following issues as pertinent to Provincial Government:

- Scaling up small, medium and micro-enterprise (SMME) and cooperative development support; and
- Promoting sustainable environmental management.

In addressing the many challenges facing Mpumalanga Province. Millions of people now have basic services like water; sanitation; refuse removal; electricity; housing; education; health care and other services.

Recent municipal annual reports indicate that the following have been achieved:

- An increase of water provision from 77.1% to 94.9% (1 021 076) households;
- An increase of access to sanitation services from 53.9% to 95.6% (1 028 606) households;
- An increase of access to electricity from 81.7% to 89.8% households; and
- An increase of access to refuse removal services from 41.5% to 54% (544 069) households.

Of the many service delivery challenges experienced in municipalities, access to water taps the list. The province is committed to attend to the persistent problem of bulk water and sanitation infrastructure by assigning the Mpumalanga Economic Growth Agency (MEGA) the responsibility in the eight selected CRDP municipalities. The initiative taken with the Minister of Water Affairs to deal with the acute bulk water infrastructure challenges in selected areas.

Dr J.S. Moroka Municipality Reviewed 2014/2015 IDP strive to address and achieve the developmental objective as mentioned above including issues raised during the State of Nation Address specifically on the National Development Plan Vision 2030.

#### **MEC COMMENTS:**

Prioritization of sanitation projects that the municipality need to focus should be water borne sewerage system rather than VIP toilets. In terms of Chapter 4 section 16(1) (a) (i) Dr J.S. Moroka Municipality created conditions for the local community to participate in the affairs of the municipality it is important for the community to have knowledge on the processes that the municipality followed to compile and review the IDP. The District framework provides the linkage and binding relationship between the District and the local municipalities.

The Council adopted the IDP Process Plan by resolution **No R191.07.2013 ND in July 2013**. An intensive community and stakeholder participation process commenced during July 2013 the process involved councillors, officials; community members ward committees, sector departments and NGO's. The review of the 2013/14 IDPs consist of five phases outline as follows:

## **1. ANALYSIS PHASE**

The Analysis phase is aimed at establishing the current developmental status of the municipal area. This will be done by comparing community needs with statistical information that is available to be able to identify priority areas, jointly with the community.

## **2. STRATEGIC PHASE**

## **3. PROJECT PHASE**

During the Project phase projects are identified in line with the strategies developed during phase 2. These projects have to be prioritized.

## **4. INTEGRATION PHASE**

During the integration phase all sector plans and programmes are developed e.g. Spatial Development Framework. Only summaries of these sector plans are included in the IDP document.

## **5. APPROVAL PHASE**

During the Approval phase of the IDP the IDP document has to be advertised for 21 days to enable all stakeholders and members of the public to give inputs. Thereafter the IDP has to be adopted by Council before the new fiscal year.

## **PERFORMANCE MANAGEMENT SYSTEM**

The Municipal Systems Act of 2000 Section 38 (a)(iii) requires that a municipality must establish a performance management systems that is in line with the priorities ,objectives ,indicators and targets contained in the its Integrated Development Plan.

Section 42 of Municipal Systems Act of 2000 state that: A municipality must allow the community to participate in the setting of appropriate key performance indicators and performance targets for the municipality. Performance management fulfils the implementation management, monitoring and evaluation of the IDP. All components of the integrated development plan, whether they are strategies or priority areas, need to be translated into a set of clear and tangible objectives.

## **B: STATUS QUO ASSESSMENT OF THE MUNICIPALITY**

The Municipality on a going process does assess its performance in delivering of basic services to its community. The analysis of its performance report and community views/needs it gives the municipality to strategies its planning, budgeting and operational mechanism. The Municipality will make use of the measures that will make possible to achieve its Vision and Mission. The measures are focus area, developmental objectives, key performance indicators, project and targets for each Key Performance Area. In each instance the project that will be implemented are also listed and it is structured according to the following Key Performance Areas of local government:

- ✓ Municipal Transformation and Organizational Development
- ✓ Local Economic Development
- ✓ Municipal Financial viability and Management
- ✓ Good Governance and Public Participation
- ✓ Spatial Rationale and Special Focus:
- ✓ Transversal
- ✓ Youth Development

The details of this KPAs and Special Focus are contained in the Service Delivery and Budget Implementation Plan (SDBIP). The Key Performance Areas are in priority order and arranged in chapters for easy reference.

## **CHAPTER 1 KPA: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT**

### **ISSUE 20: HUMAN RESOURCE DEVELOPMENT**

#### **BACKGROUND AND PROBLEM STATEMENT**

Municipal transformation and organizational development is the key to the achievement of the municipal service delivery objectives and the constitutional mandate given to the municipality. The Human Resource Section is busy with the process of developing human resource systems, policies and procedures to ensure that JS Moroka Local Municipality remains a healthy

institution that is capable of delivering on its mandate in an effective and efficient manner to satisfy the needs of its constituencies. Due to the rural nature and the lower grading of the municipality, it is difficult to attract and retain competent and suitable skilled employees.

The Admin and Corporate Services Department is trying its best to provide all the departments with necessary support with its limited resources and fill all budgeted vacant positions with skilled and qualified individual to ensure effective service delivery.

## **1. ORGANISATIONAL STRUCTURE ARRANGEMENT**

The future-oriented nature of the municipal organizational structure helps the municipality to plan its future staffing needs within the municipality's budgetary constraints. Currently the reviewed organizational structure has **903** total posts, with **572** filled positions and **331** vacant positions. Four of the five Section 57 positions are filled. The processes of filling the Municipal Manager's position are going on, as the post was advertised, shortlisted and interviewed. Job evaluation has to be conducted in order to correctly remunerate employees.

## **2. EMPLOYMENT EQUITY**

The provision of the Employment Equity Act (55 of 1998) requires that monitoring of the progress made towards the achievement of Employment Equity Plan targets and objectives be ensured. The Municipality has a staff compliment of 572 of which 276 are female and 296 are males. In the top management echelon 80% is occupied by males. In the middle management 70% is filled with males. Currently there are only 0.8% of people living with disability instead of 2% as stated in the Act. Even though the municipality encourages people living with disabilities to apply in all its adverts, they don't apply.

## **3. SKILLS DEVELOPMENT**

The Skills Development Act (97 of 1998) places a responsibility on the municipality to build the capacity of its workforce. Dr JS Moroka Local Municipality develops the Workplace Skills Plan in line with its IDP and the budget each year to develop its employees. Even though, skilled and



trained employees leave the institution for greener pastures. Training policy was approved by Council in 2009 and its needs to be reviewed.

## **EXECUTIVE MAYOR'S BURSARY SCHEME**

The municipality is at fifth year of its bursary scheme which is aimed at providing financial assistance to outstanding performed needy learners residing within the municipal area of jurisdiction, to study in the fields of Civil Engineering, Town Planning and Surveying. Thus so far there are twenty four (24) learners who have benefited from this scheme. Four (4) more bursaries will be awarded for 2014/2015 financial year. All these learners who will do their in-service training in the Municipality and when they successfully complete their studies, they will be absorbed by the municipality.

## **ISSUE 21: INFORMATION AND COMMUNICATION TECHNOLOGY**

### **BACKGROUND AND PROBLEM STATEMENT**

Since its inception the Information and Communication Technology Unit within Dr JS Moroka Local Municipality has ensured that the Municipality is able to communicate with other spheres of government and the outside world through its Website which has since been launched and currently being updated regularly. The Municipality also uses its Email System for communication and other Government Portals to ensure that it remains up to date with developments in Local, Provincial and National Governments.

The Municipal Satellite Offices which are Technical Services, Sewerage Plant, Maphotla Library, Purification Plant, Libangeni Traffic, Libangeni Licensing, and Mbibane Finance Pay point, Mbibane Unit Office, Mbibane Water Services and lastly Mmamethlake Unit Office are all linked to Wireless Radio Network to ensure that these Offices have access to IT Systems held at the Municipal Headquarters. Siyabuswa Library, Matshiding Water Services and other Finance Pay Points to be identified remain the only offices to be linked to the Wireless Radio Networks. The Municipality also uses its Geographical Information System for spatial information of its villages within its jurisdiction. The Municipal Telephonic System has also been improved in which the VoIP Technology was installed with additional lines to ensure that the Municipality is accessible at all times.

The Municipal ICT Division is however having few challenges which it intends to address, these includes amongst others, the Unstable Power Supply from Eskom which has a direct impact to the ICT Infrastructure , the inconsistency of the Municipal Main Internet Line. The non-existence of the Municipal Central Desk and or the 24hr Hotline-Toll Free Number to assist the community to report any Service Delivery Issues and or vandalism to Council's property after the normal Municipal Business operating hours. The Municipality currently has only one Data Recovery Sites or Data Centres for its critical Financial Systems and Off-Site Backups. There is also a need for another Data Recovery Site for the Municipal File and Other Application Servers for Business Continuity.

The Municipal Satellite Pay point Offices previously identified by the Department of Financial Management of the Municipality doesn't have adequate ICT infrastructure and furthermore the Municipal Public Library's ICT Infrastructure needs to be revamped to ensure that the public is always assisted with on-line information on Bursaries, Careers, Health, Education, Research and etc.

## **OBJECTIVES**

- To improve and upgrade the existing Electrical Power Supply to ensure uninterrupted power supply to the Municipal ICT infrastructure across the Satellite Offices.
- To improve and standardized the existing telecommunication system for all Municipal Offices through the use VoIP Technology across.
- To gear up the existing ICT Infrastructure to keep abreast with the ever changing technology this includes the Hardware and Software's.
- To maintain and improve the ICT Infrastructure currently in Municipal Libraries for research and information sharing purposes.
- To establish the ICT infrastructure for Satellite Pay Point Offices as previously identified by the Finance Department of the Municipality.

- To establish the Municipal 24hr Hotline-Toll Free number which would be used by members of the community to report any service delivery issues and complaints to the Municipality beyond the normal business hours.
- To improve and fasten the Municipal Internet connection engaging all relevant Internet Service providers.
- To improve the ICT usage within the Municipality for the purpose of successful interaction and reliable communication.

## **STRATEGIES**

- Installing Uninterrupted Power Supply (UPS) across Municipal Satellite Offices to ensure that the Municipal Wireless Radio Network and LAN remains stable at all times and also by allocating more funding in addressing the Unstable Power Supply which directly affects the existing ICT Infrastructure.
- Extend the installation of the VoIP Technology to other Municipal Satellite Offices in order to standardize communication methods and also to reduce telephone costs to the Municipality by engaging Telkom (Pty) Ltd together with the IT Service Provider appointed by the Municipality.
- Identifying additional Off-Site Data Recovery Site or Data Center for Municipal File and Other Application Servers for Business Continuity purposes in partnership with other Municipalities.
- Installing additional Local Area Network and Wide Area Networks for the Municipal Libraries and other Satellite Offices in order to ensure that ICT Systems held at Headquarters are accessible.
- Engaging Telkom (Pty) Ltd to advise the Municipality on the 24hr Hotline-Toll free number which would assist members of the community to report any service delivery issues.
- Improve the current internet connection with Telkom or any ISP for a better and reliable communication to meet future IT Growth and needs.

**PRIORITY PROJECTS/PROGRAMMES: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT: ISSUE 21: ICT**

KEY PERFORMAN CE AREA	FOCUS AREA	DEVELOPME NTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
									2014/2015	2015/2016	2016/2017
MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT	ICT	To improve the ICT usage within the Municipality for the purpose of successful interaction and reliable communication	Revamping of the Municipal Website and the Implementation of the Intranet.	Implementation of the Municipal Intranet for effective in-house communication & World Wide Communication.	The Municipal Website & Intranet to be accessible on all the Satellite Offices through the Municipal RF Network & the other spheres of government.	Dr JSMLM	Admin & Corp Services / ICT	MSIG	R200,000	-	-
		To improve the Electrical Supply to ensure Uninterrupted Power Supply to the Municipal HQ's & Technical Services ICT Infrastructure.	Installation of UPS's & Electrical Stand-by Generators to backup Eskom Power Supply in the event of source power failure.	Installation of UPS & Standby Generator's for the Municipal HQ's and Technical Services Offices.	Installing at least 100kVA – 200KVA Electrical Standby Generators with UPS's .	Dr JSMLM	Admin & Corp Services / ICT	COUNCIL	R500,000	-	-
		To improve and control physical access to IT sensitive areas ie Server Rooms	Installation of the Bio-Metric Technology, Fire Detection Systems for all Municipal Server Rooms.	Installation of Security features that meets the Auditor General's Standards to all IT Server Rooms.	Installation of the Finger-Print Reader devices with override keys on the LAN on all Server Rooms.	Dr JSMLM	Admin & Corp Services / ICT	MSIG	R100,000	-	-
		To improve the existing ICT Infrastructure to be in line with the latest Technology in terms of Hardware & Software	Procurement of ICT Equipments for Officials & Councillors.	Procurement of Laptops, Computers and Printers for Officials. Storage Area Networks implementation.	Allocating new Laptops and or Desktops to Officials & Councillors .Replacing obsolete equipments	Dr JSMLM	Admin & Corp Services / ICT	COUNCIL	R4,500,000	-	-
		Maintenance of the Municipal ICT Infrastructure	Regular Maintenance & Support on the Municipal LAN, WAN, RF Network Infrastructure.	Routine Maintenance of the Municipal ICT Infrastructure & Support Provision for 1-3 Years	Provision of ICT Support & Maintenance for all Municipal Offices	Dr JSMLM	Admin & Corp Services / ICT	COUNCIL	R4,000,000		

## POWERS AND FUNCTIONS

Dr J.S. Moroka Municipality has a policy on Delegation of Powers in terms of Section 59 of the Municipal Systems Act, 32 of 2000. These Delegations of Powers have been reviewed and adopted by the council and also powers and functions conferred in terms of the Constitution and exercise them subject to Chapter 5 of the Municipal Structures Act. The powers and functions of local government are reflected in the list below include the allocation of powers and functions authorized/adjusted by the MEC following the recommendations of the Municipal Demarcations Board. The fact that Dr J.S. Moroka Municipality is a Water Service Authority we see this as power and a function that it should be taken care off:

<b>Local function</b>	<b>Authorized /Adjusted in terms of Section 84 of the Municipal Structures Act.</b>
Air pollution	Municipal roads which form an integral part of road transport system
Building regulations	Municipal public works relating to any of the above functions
Potable, bulk, reticulation water	Solid waste disposal sites
Municipal roads & storm water management system	The establishment, conduct and control of cemeteries and crematoria
Trading regulation	Water Service Authority (in terms of Water Services Act)
Billboards and the display of advertisements in Public places	Powers and functions allocated to Nkangala District Municipality
Cleansing	Municipal Planning
Municipal airport	Disaster Management and fire fighting
Municipal public transport	
Markets	
Municipal abattoirs	
Refuse removal, dumping and solid	
All municipal recreational facilities	
Noise pollution	
Street trading and Street lighting	
Traffic and parking	

## MUNICIPAL SWOT ANALYSIS

The Strategic plan of any organization can only be developed once a proper environmental analysis has been conducted. One of the best known strategic tools for

environmental analysis is the SWOT analysis. The SWOT analysis focuses on the internal environment by determining the Strengths and Weaknesses within the organization. When analyzing the external environment the focus is on identifying Opportunities, and Threats facing the organization. The fundamental aspect of the DR JS Moroka Local Municipality Strategic Plan for 2011-2016 and Usiba Country Lodge Strategic Plan 2013 is to describe a preferred future that is realistic and attainable but also optimistic. The plan proposes a developmental path for the Municipal organization informed by a clear analysis of the current Strengths, Weakness, Threats and Opportunities. The following SWOT Analysis was identified in the table below:

<b>Strengths(internal)</b>	<b>Weakness(internal)</b>
Policies and systems in place	Lack of water in some areas.(reticulation)
Stability within the municipality as there has been no service delivery protests	Small economic base
Relatively strong construction and Community services sectors	Local economy dominated/concentrated by Service Sector.
Employment opportunities in community Services and construction.	Low level of education and skills in the local workforce
Sufficient social services such as schools and clinics are present in the area.	Relatively few employment opportunities in the area.
Strong growth potential.	Lack of development incentives to attract investors.
Strong Tourism Attraction	Limited range/choice of consumer products and services available in the area.
Rural agricultural activities such as Community gardens have a lot of potential in the area.	Lack of strong financial base for revenue collection.
Population age between 15 & 65 has the potential the potential ability to perform/act as source of labour	Absence of a call centre is highlighted as a serious omission with communities unable to reach the municipality in times of need.
Capacity to comply with all relevant local government legislation.	Grant dependent
Delivering of basic services with limited resources.	Bylaws not gazetted
implementation of projects	Insufficient funds for maintenance of Infrastructure
Informed council decisions (resolutions)	Office space
Informal market	
law enforcement	
political stability with stable environment	Unregulated of informal market

decisive leadership(administrative & politically)	Time management ( on matters of IDP review)
Funding available in the form of current investments and grants i.e. DWAF, MIG, MSIG.	High staff turnover.
Self sustainable with good sufficient sources to help neighbouring municipalities with regards to the purification works and sewerage network.	
Consumers can be identified for accurate database billing.	
Community consultations in the form of IDP Izimbizo and Budget consultation.	
Recognizable by other government Institutions. Friendly working environment.	
<b>Threats(external)</b>	<b>Opportunities(external)</b>
Limited job opportunities for large number of job seekers.	Strong transport linkages with the surrounding economic activities. e.g. Gauteng, Limpopo & North West
Buying power to Tshwane Metro and Groblersdal Marble Hall.	Strong potential for SMME's development and co-operatives.
Unemployment, poverty, crime, HIV/Aids.	Tourism development in Arts, Craft & painting and hospitality.
Strong competition in terms of Tourism in Mpumalanga.	Close location of Gauteng markets.
Sporadic marches by concern groups.	The Mdala & Mkhombo Nature Reserves provide for excellent tourism opportunities in terms of bush camps, fishing, & hiking
Residents commute considerable distance to places of employment.	Land availability for mix land use
	Beneficiation on communities on proposed Moloto Development Corridor
None payment of services.	Internship, programmes and bursaries for youth development.
Lack of relationship with some sector Departments.	licensing of landfill sites
Non participation in council meetings especially by youth & Business sector	Co-operation with traditional Leadership
Loss of qualified staff	

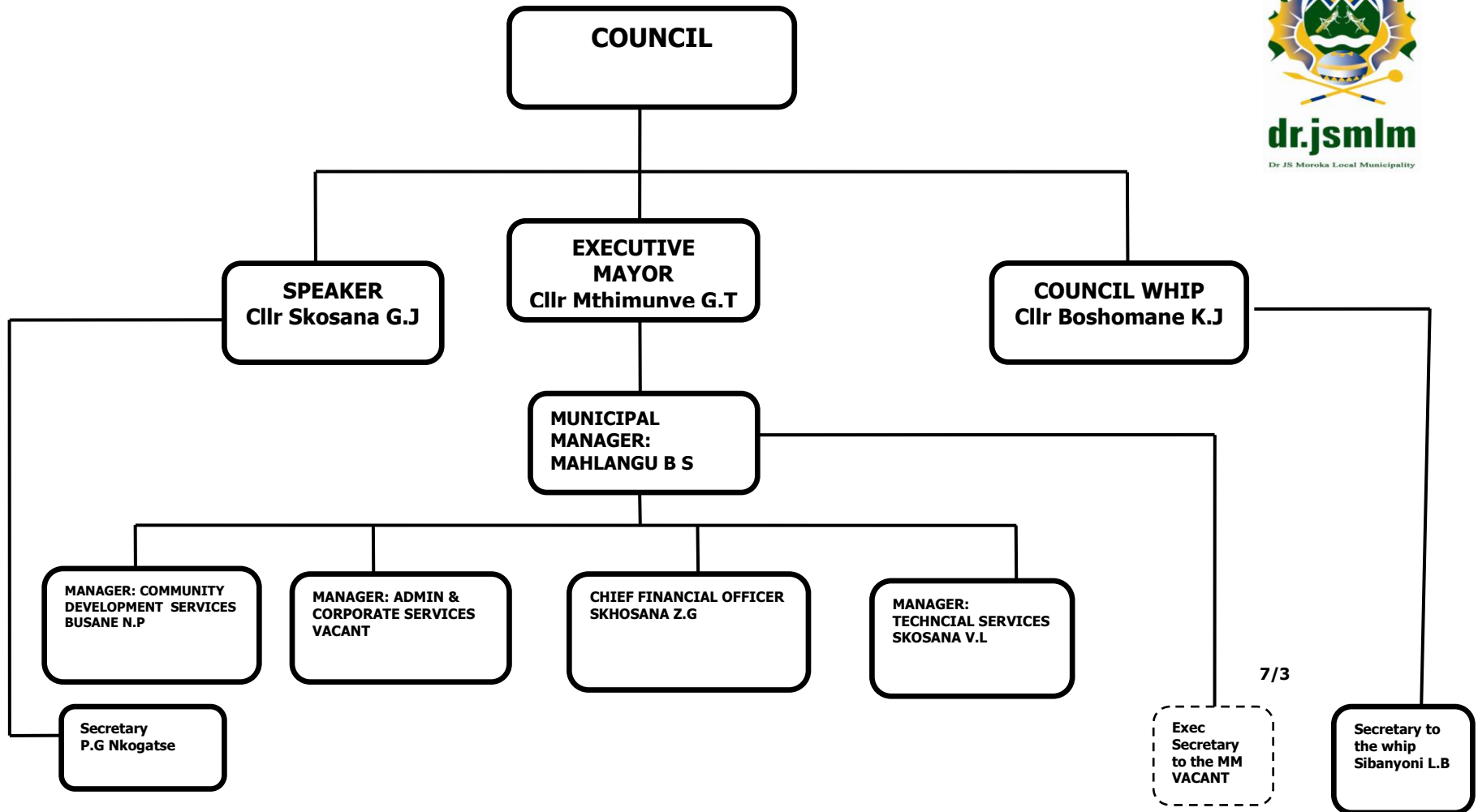


## **MUNICIPAL ORGANOGRAM**

The Municipality in consultation with the Premier's office in Mpumalanga has reviewed the organizational structure to address the needs and challenges of the Municipality. The review process involves re-engineering of the organizational structure; eliminate redundant positions and attachment of the job descriptions to all the positions. To ensure that the organizational structure is reviewed effectively the following processes was followed:

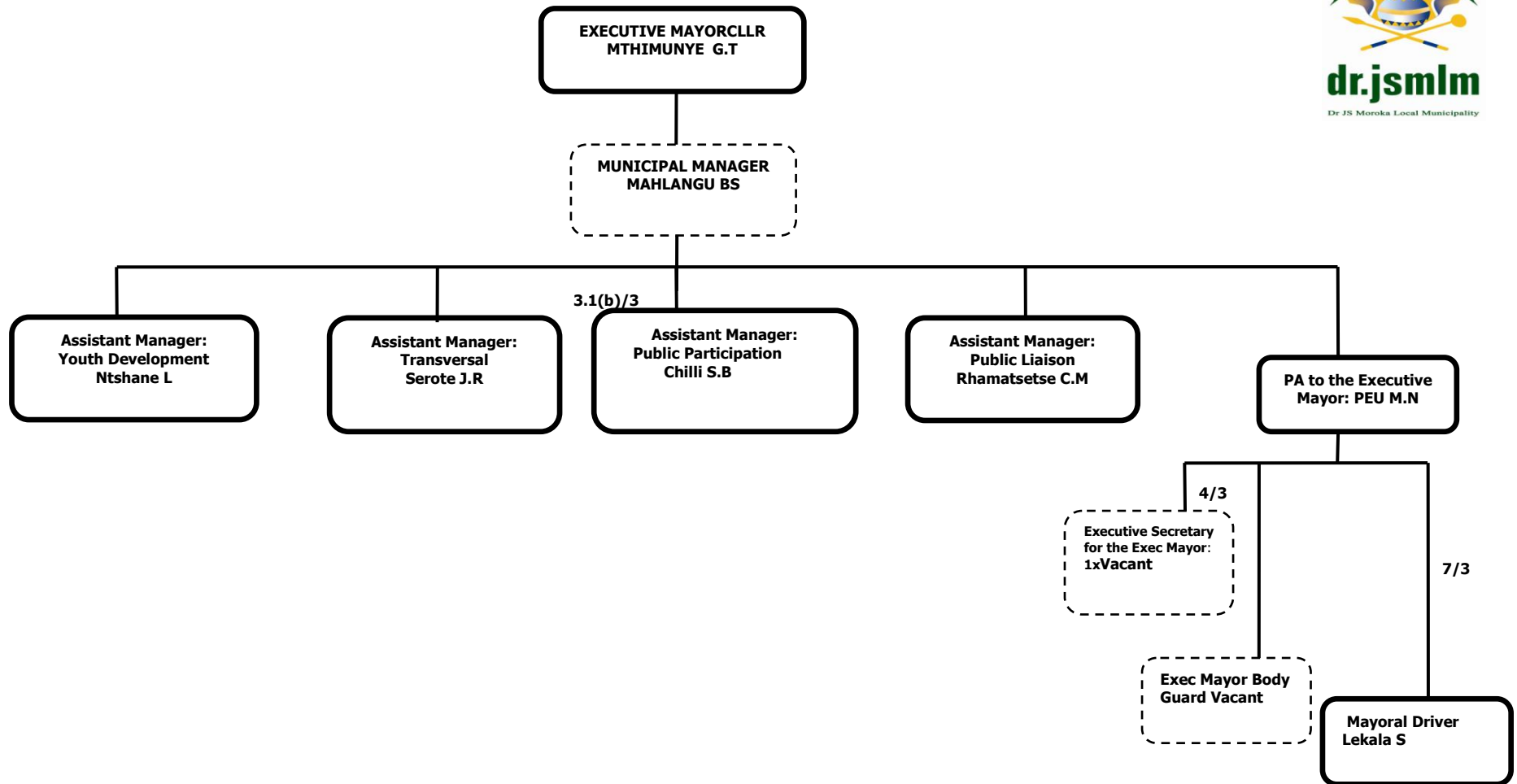
- Analysis and understanding of the current organizational Structure,
- Analysis of the Strategic Plan ,IDP and SDBIP,
- Determine legislative requirements,
- Determine functions and activities performed by all departments,
- Determine gaps between actual and required functions and competencies,
- Determine resources requirement,
- Considering inputs from various departments within the municipality,
- Formulate the draft structure,
- Consultation with the relevant stake-holders,
- Final report to council.

## MUNICIPAL ORGANOGRAM

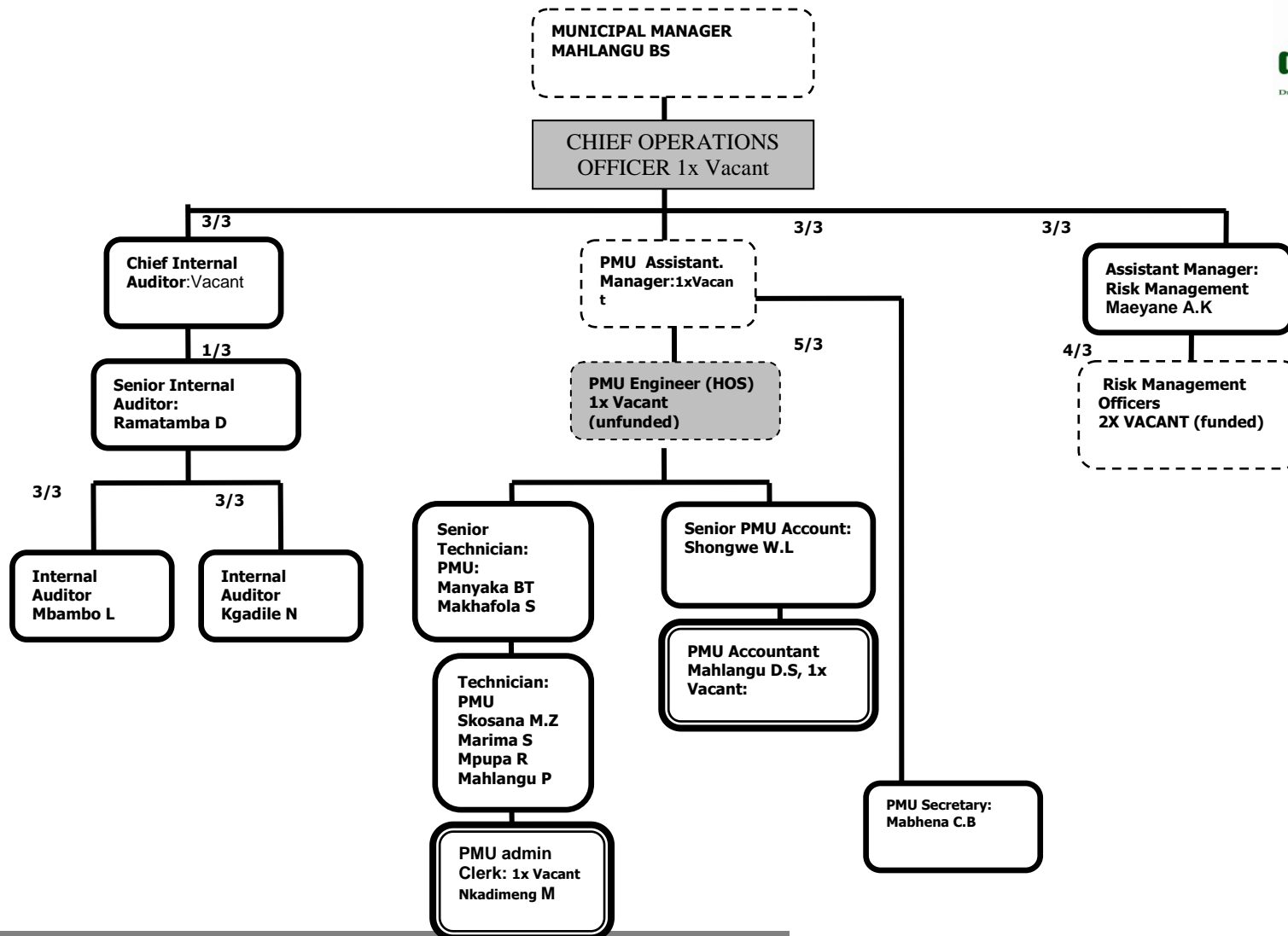


## OFFICE OF THE MUNICIPAL MANAGER

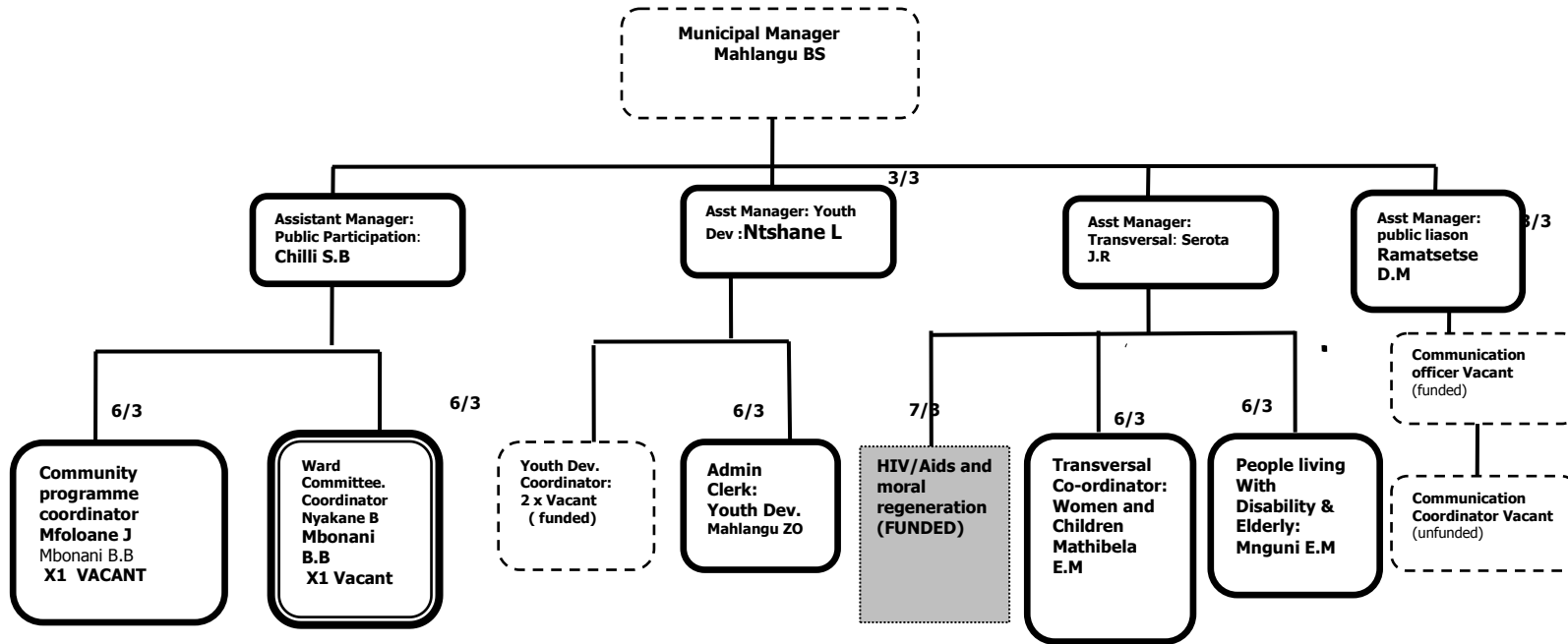
Council Resolution:



**Council Resolution:**



# OFFICE OF THE MUNICIPAL MANAGER

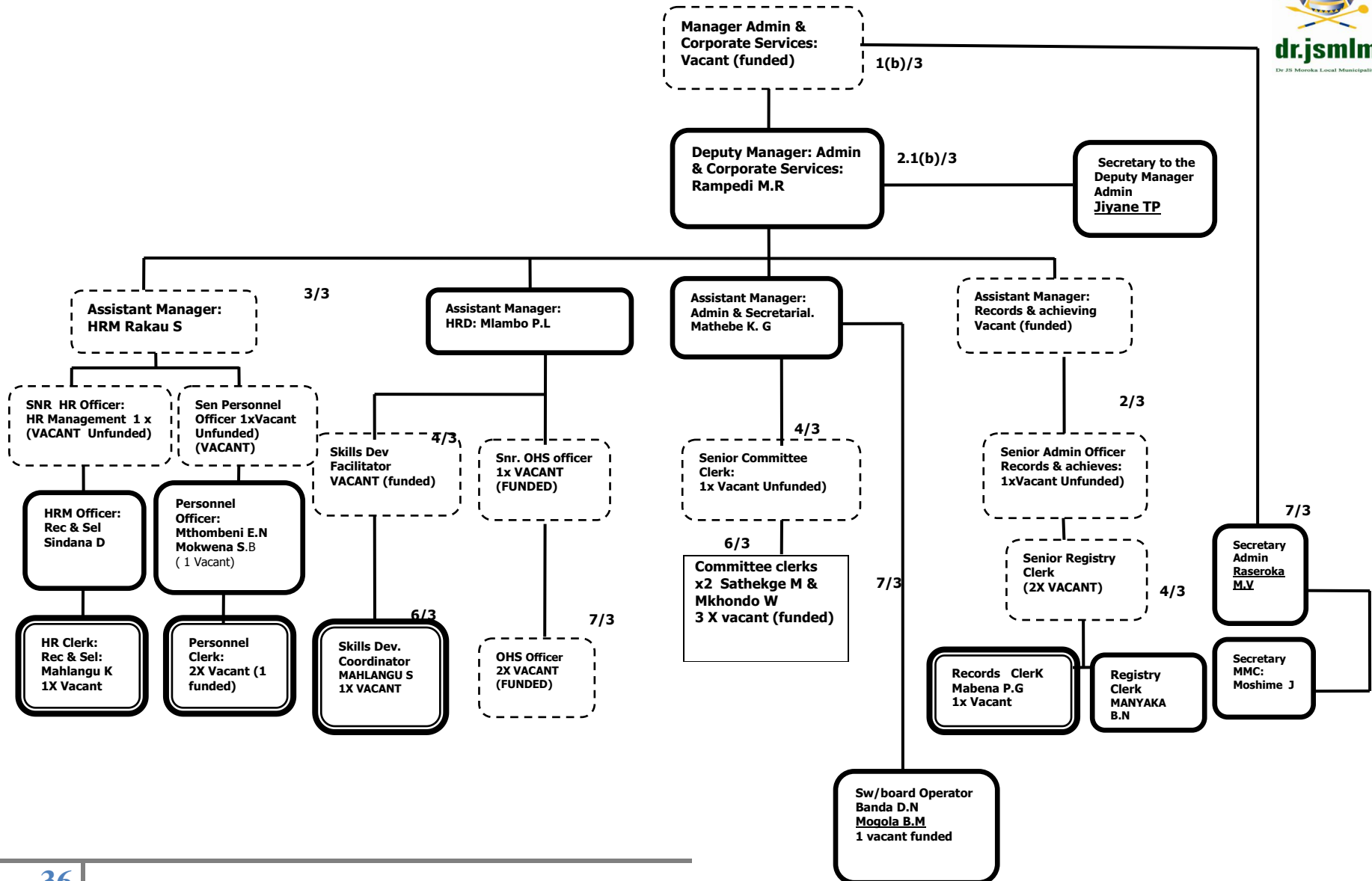


**dr.jsmlm**  
Dr JS Moreka Local Municipality



## ADMINISTRATION & CORPORATE SERVICES

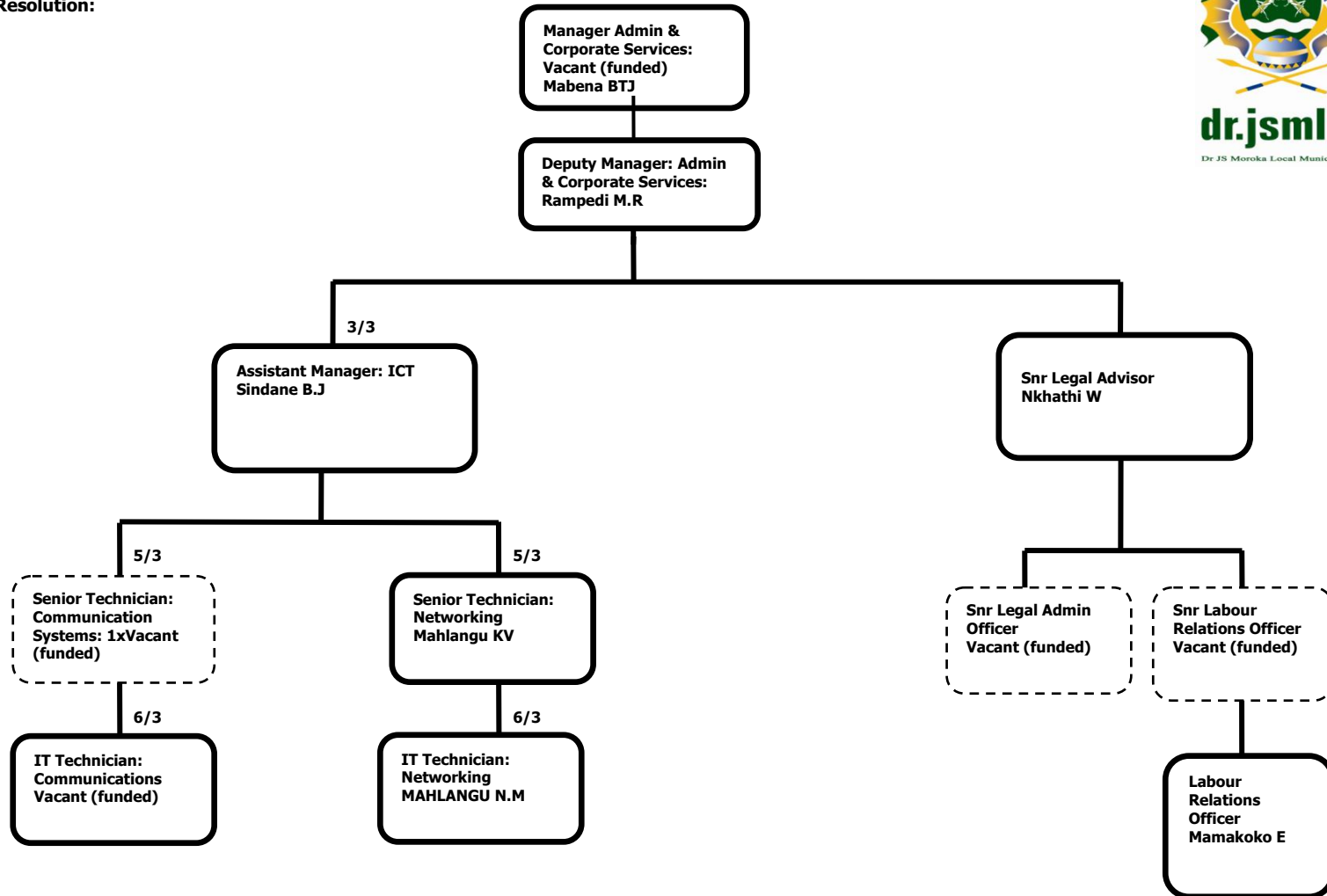
Council Resolution:



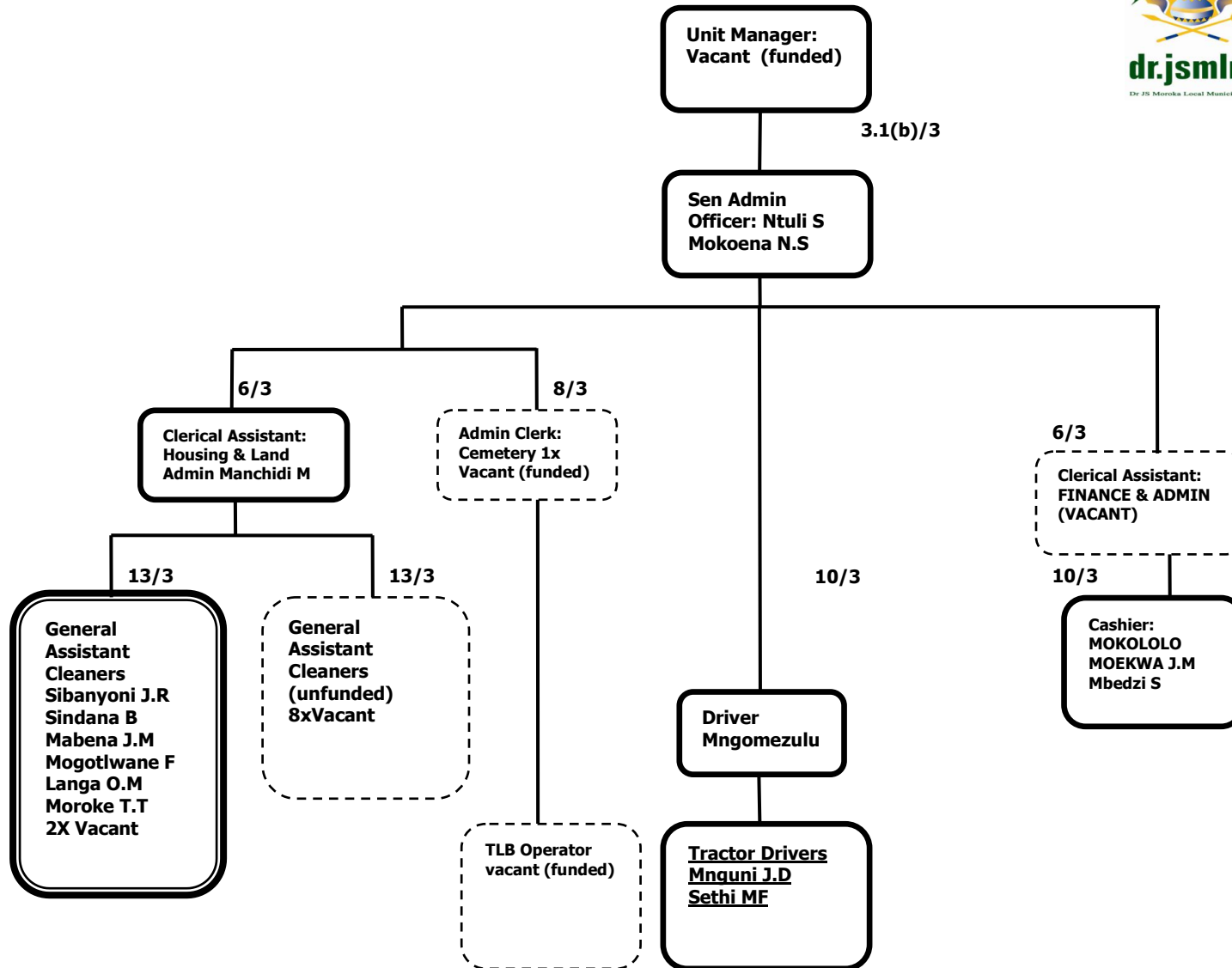


## ADMINISTRATION & CORPORATE SERVICES...

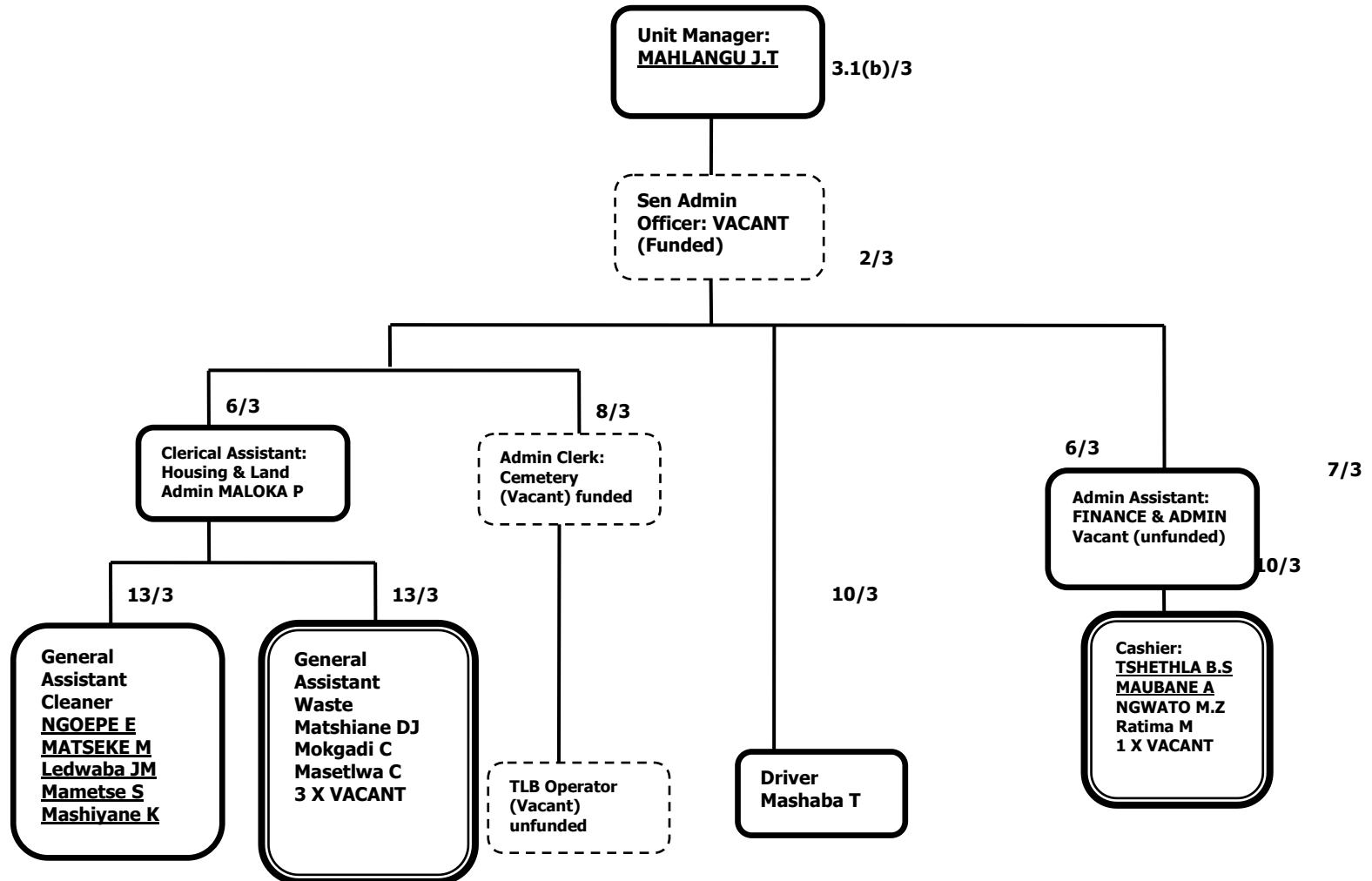
Council Resolution:



# Mbibane Unit Office



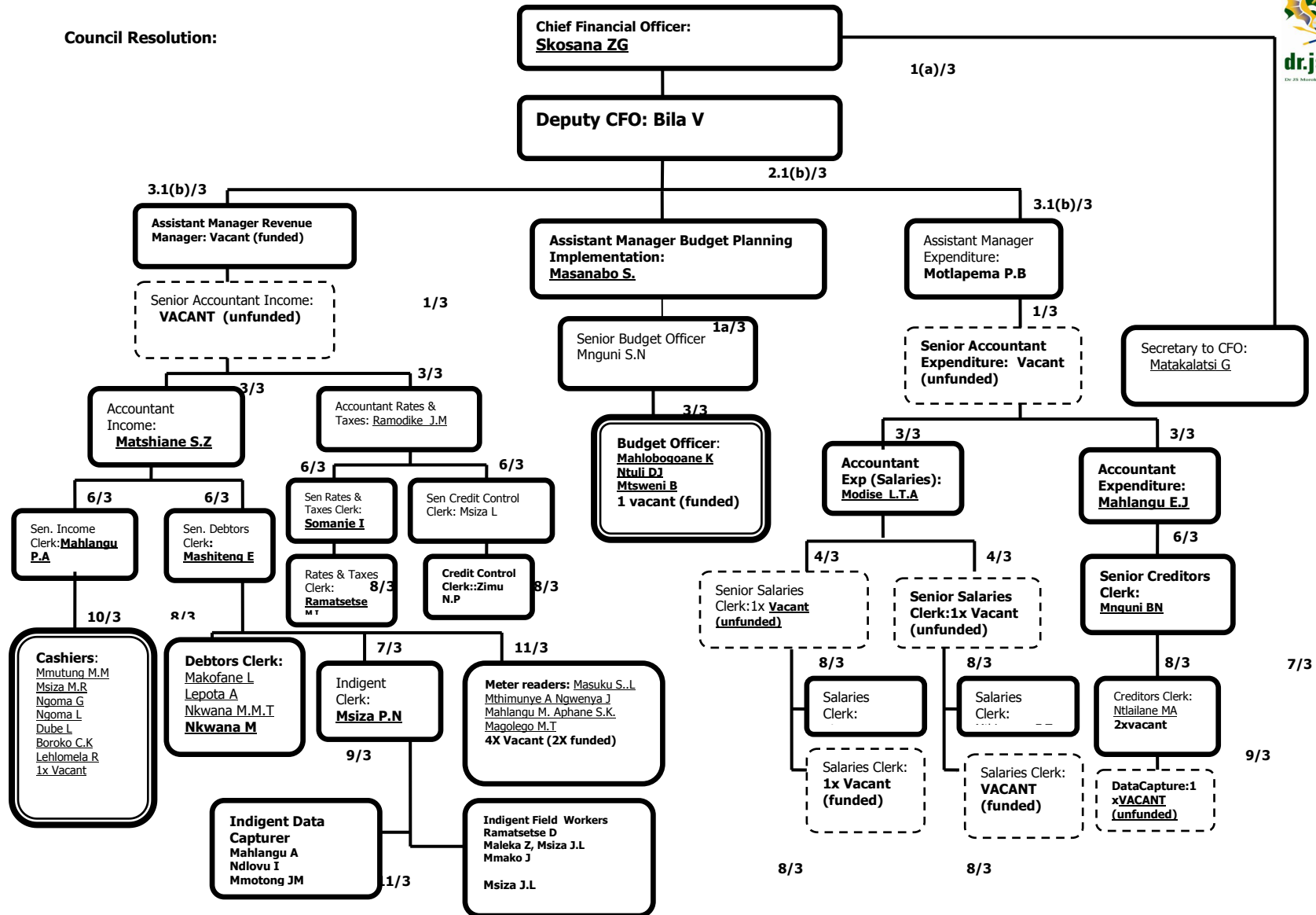
## Mathanjana Unit Office



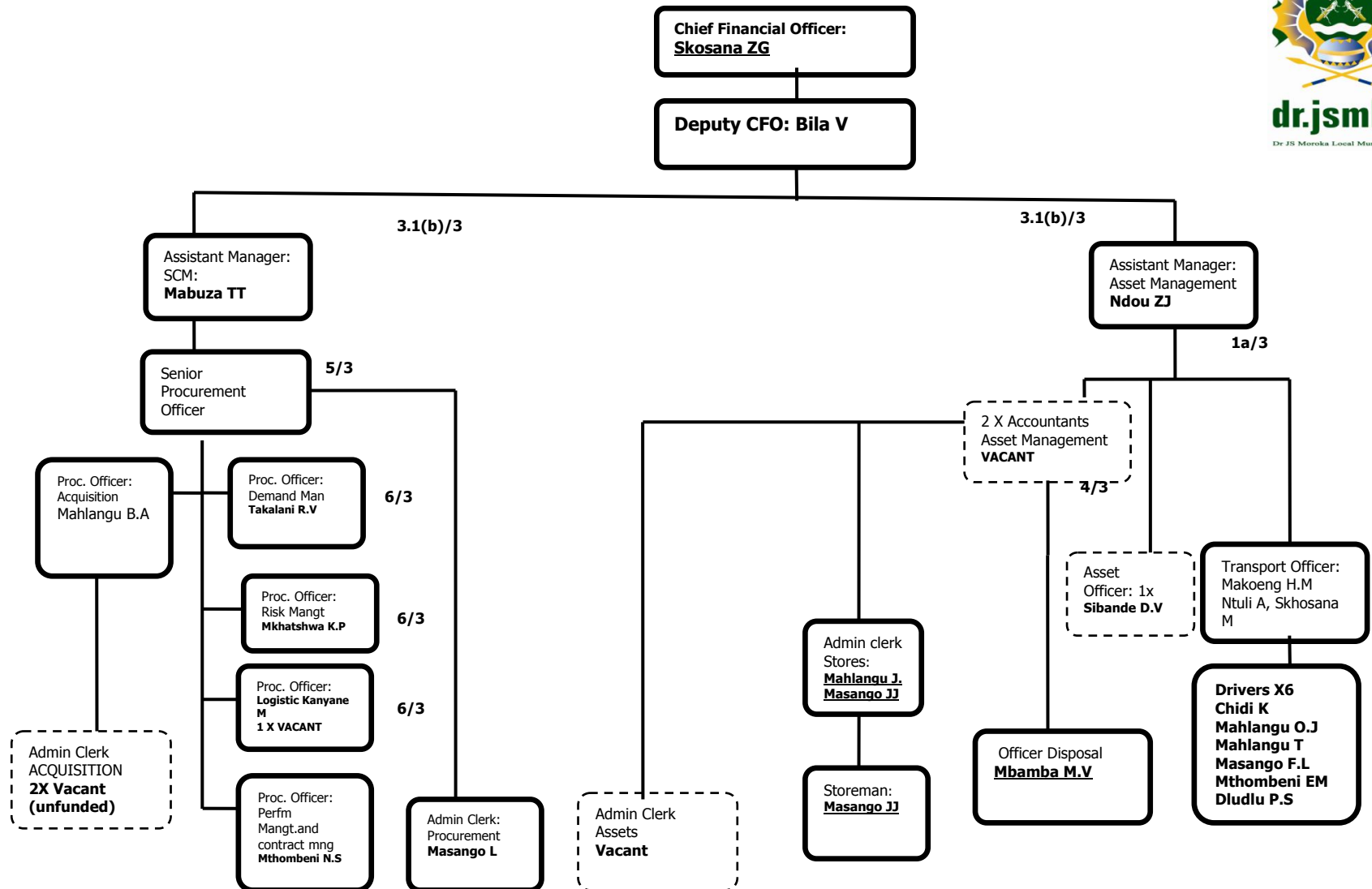
## FINANCIAL MANAGEMENT SERVICES DEPARTMENT...



Council Resolution:

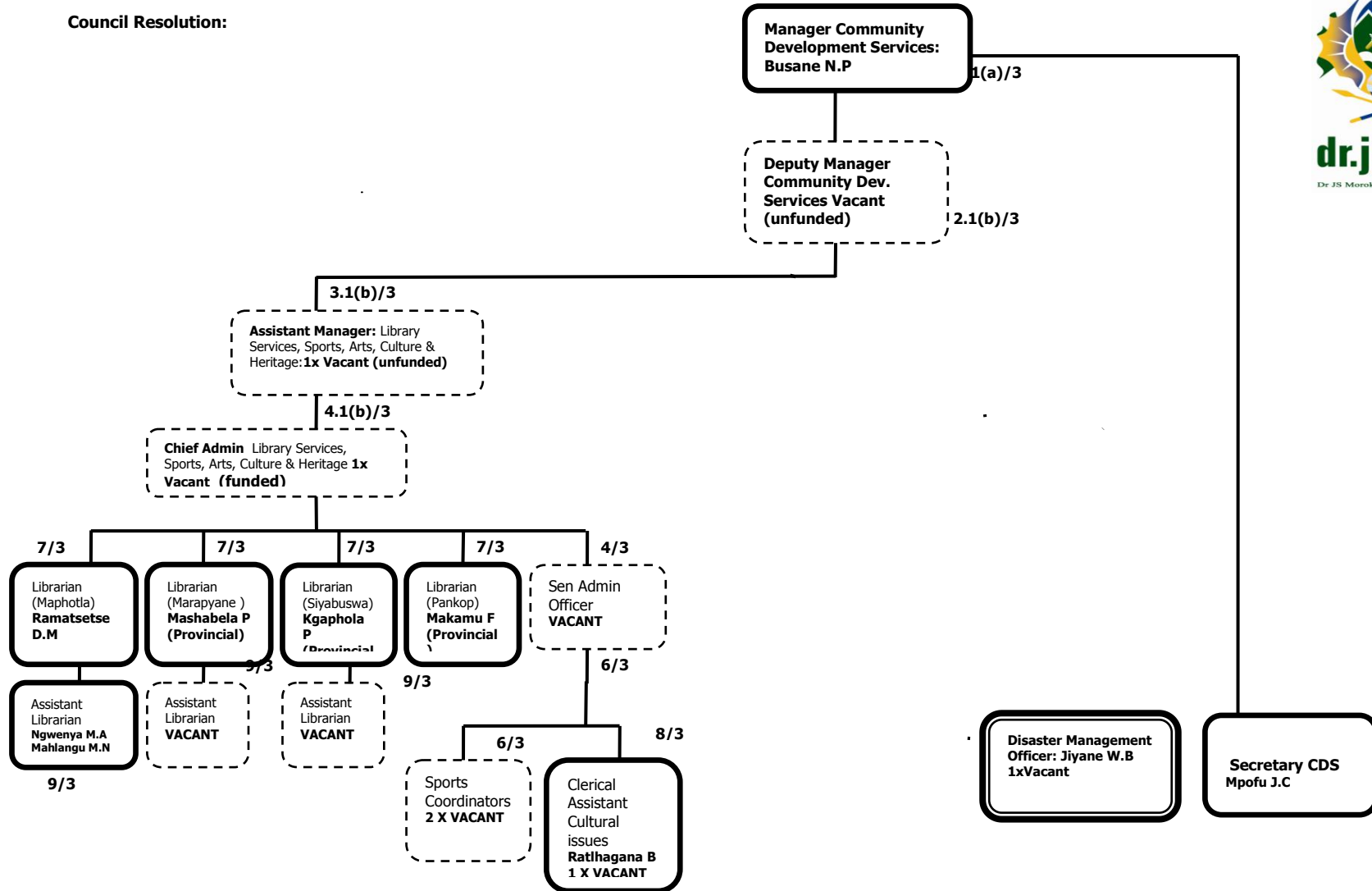


## FINANCIAL MANAGEMENT SERVICES DEPARTMENT

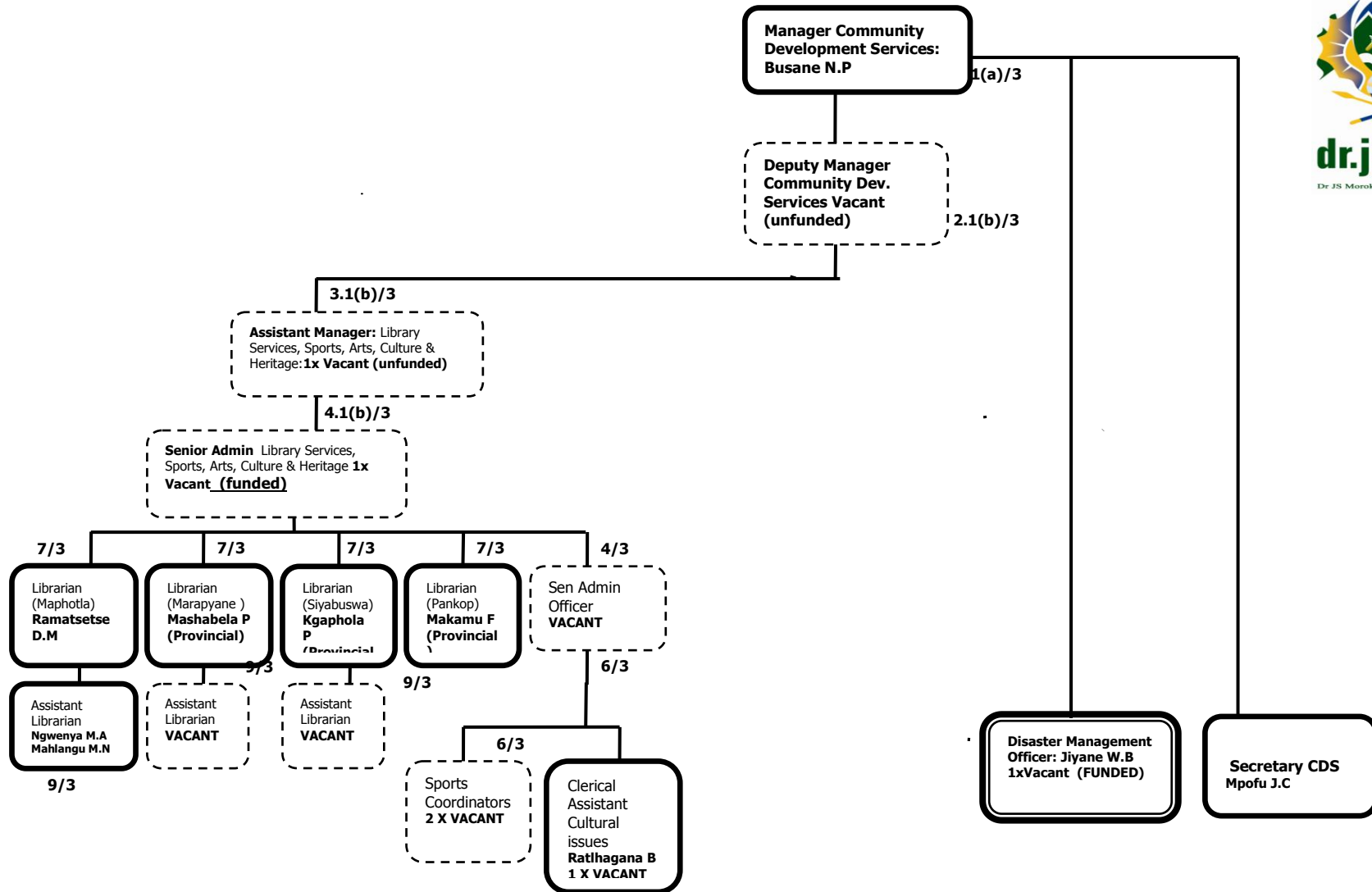


## COMMUNITY DEVELOPMENT SERVICES

**Council Resolution:**

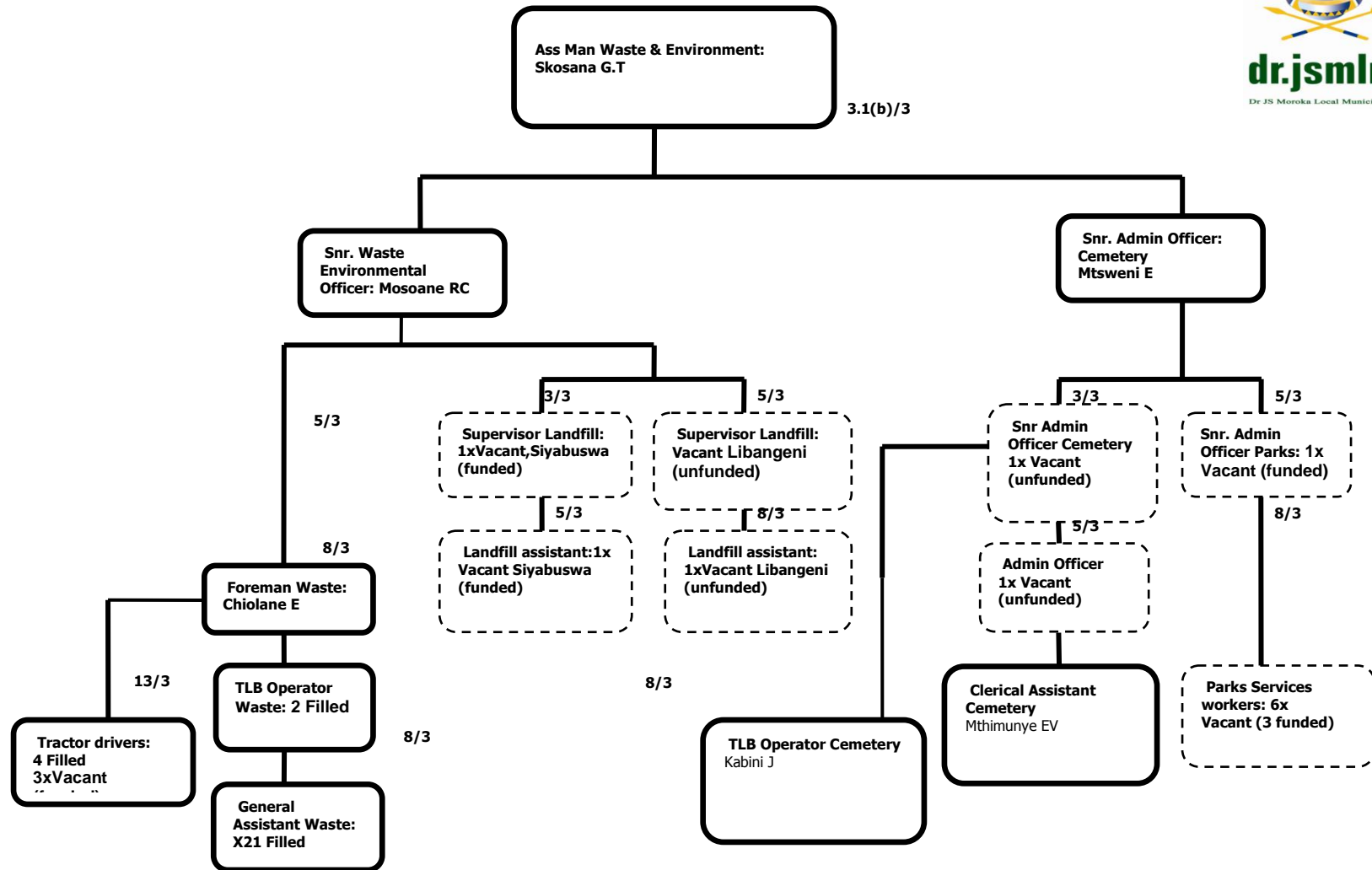


## COMMUNITY DEVELOPMENT SERVICES



Council Resolution:

## COMMUNITY DEVELOPMENT SERVICES (WASTE & ENVIRONMENT MANAGEMENT)

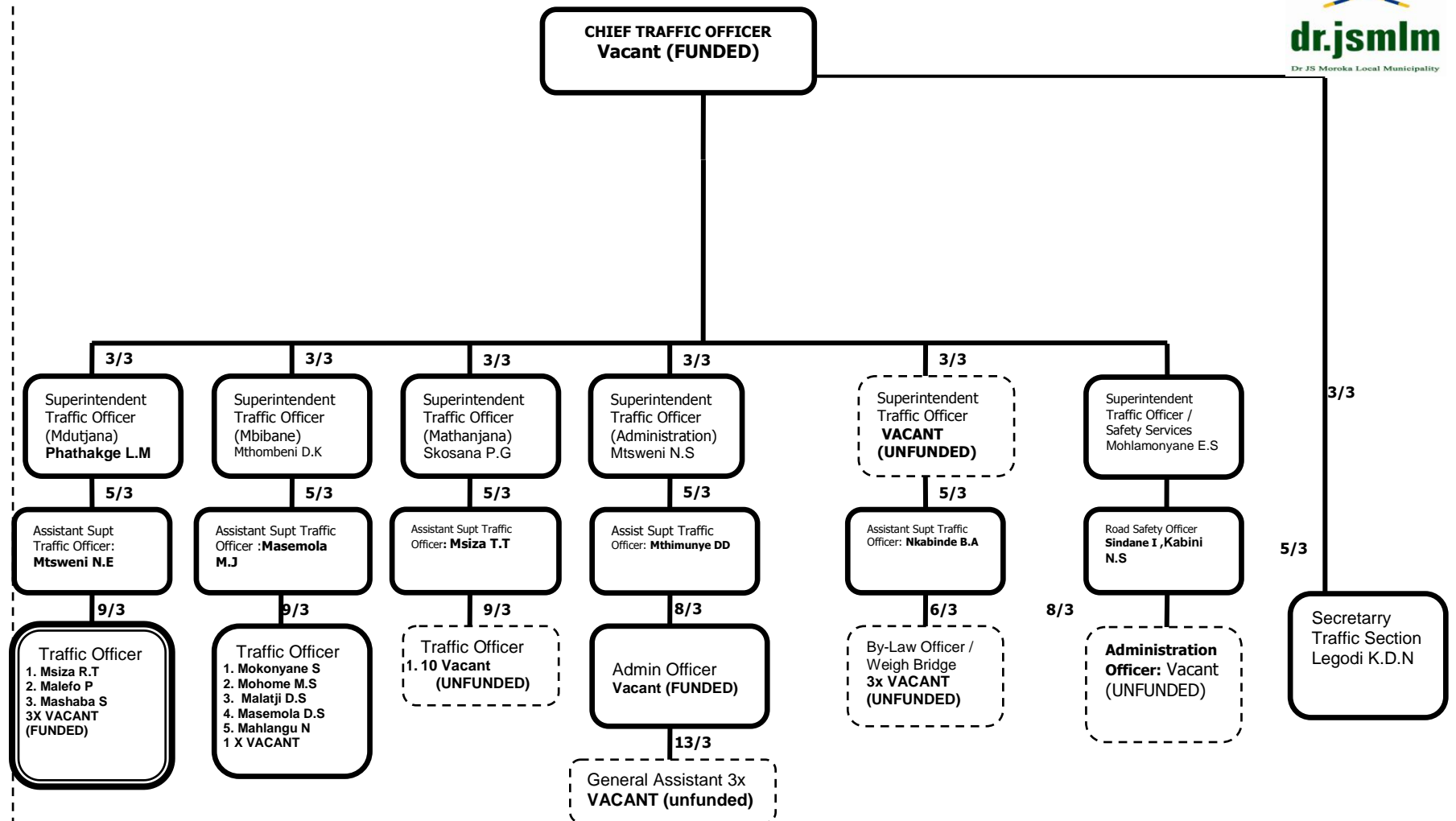




**Council Resolution:**

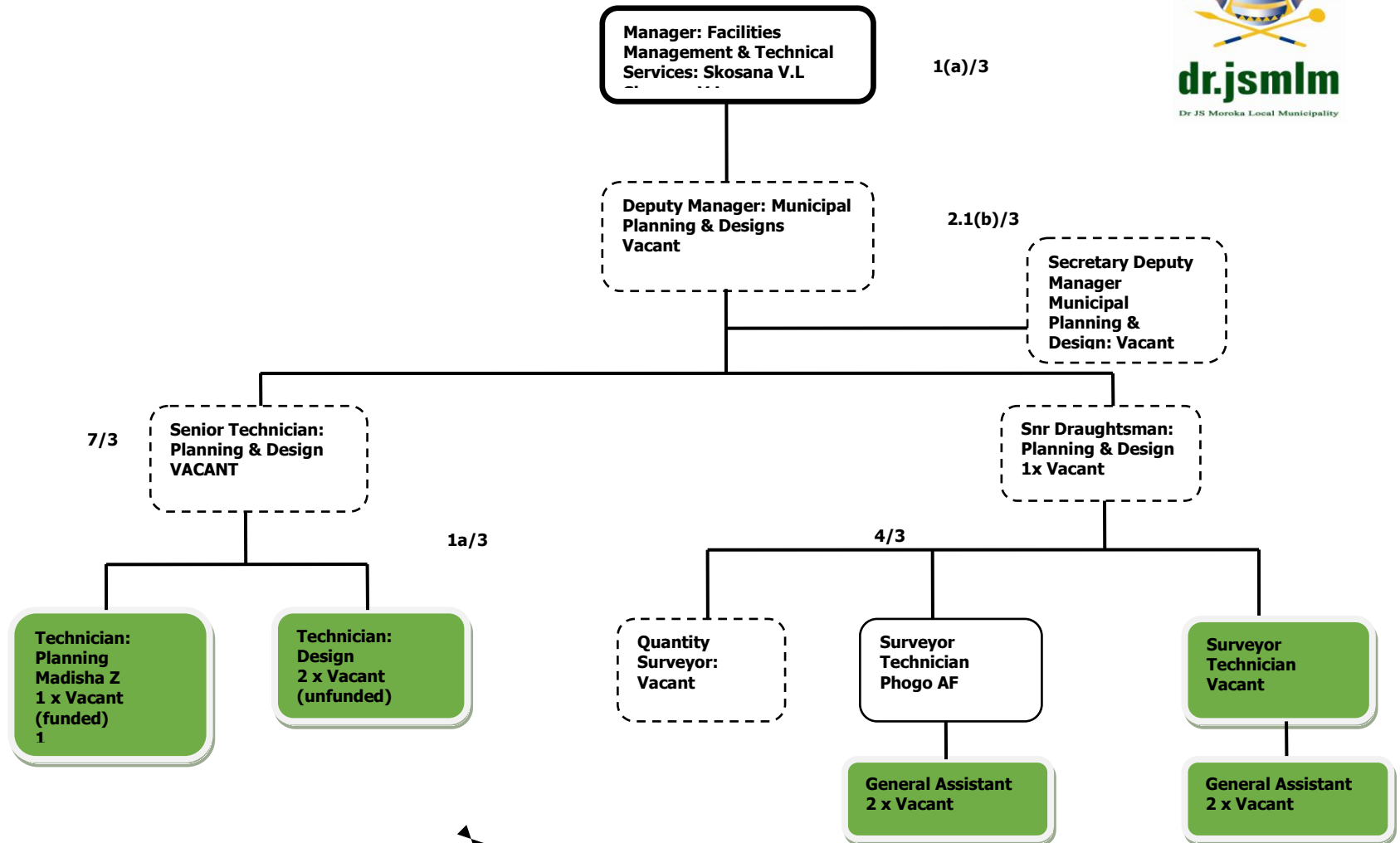


# COMMUNITY DEVELOPMENT SERVICES (TRAFFIC SECTION)



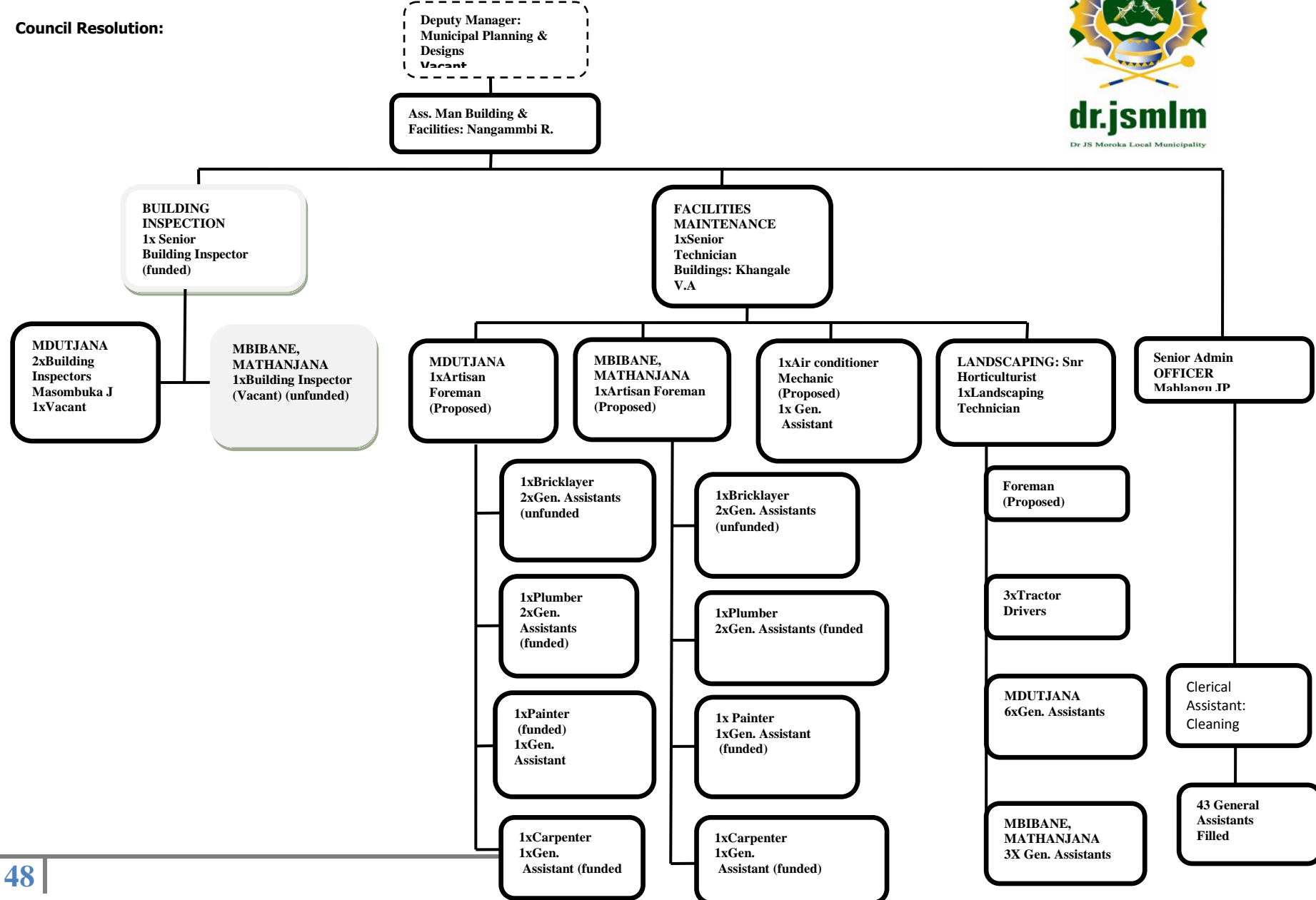
Council Resolution:

## TECHNICAL SERVICES (Municipal Planning & Design)

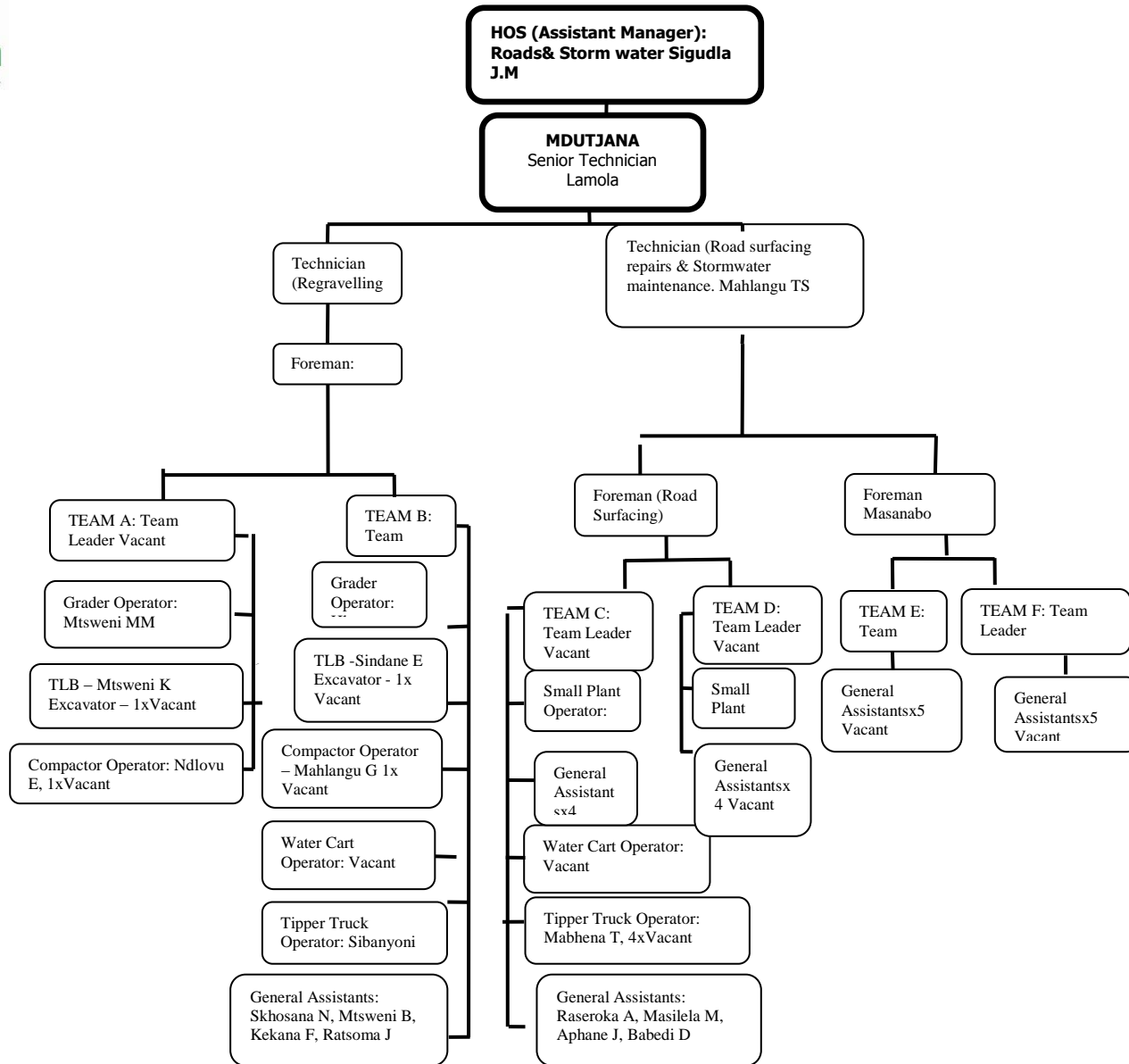


## TECHNICAL SERVICES (BUILDING & FACILITIES)

Council Resolution:

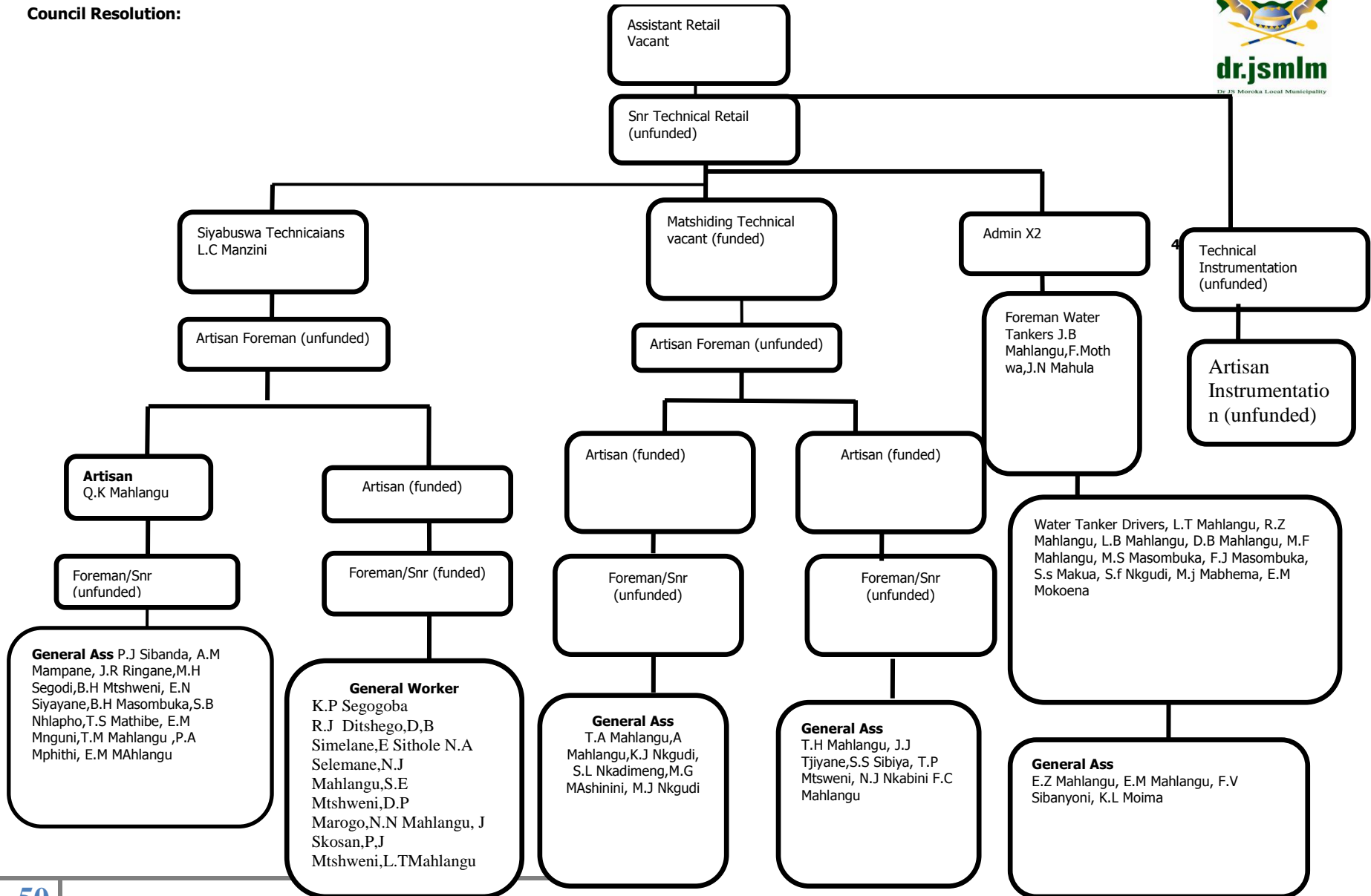


**TECHNICAL SERVICES (ROADS & STORM WATER SECTION - MDUTJANA)**



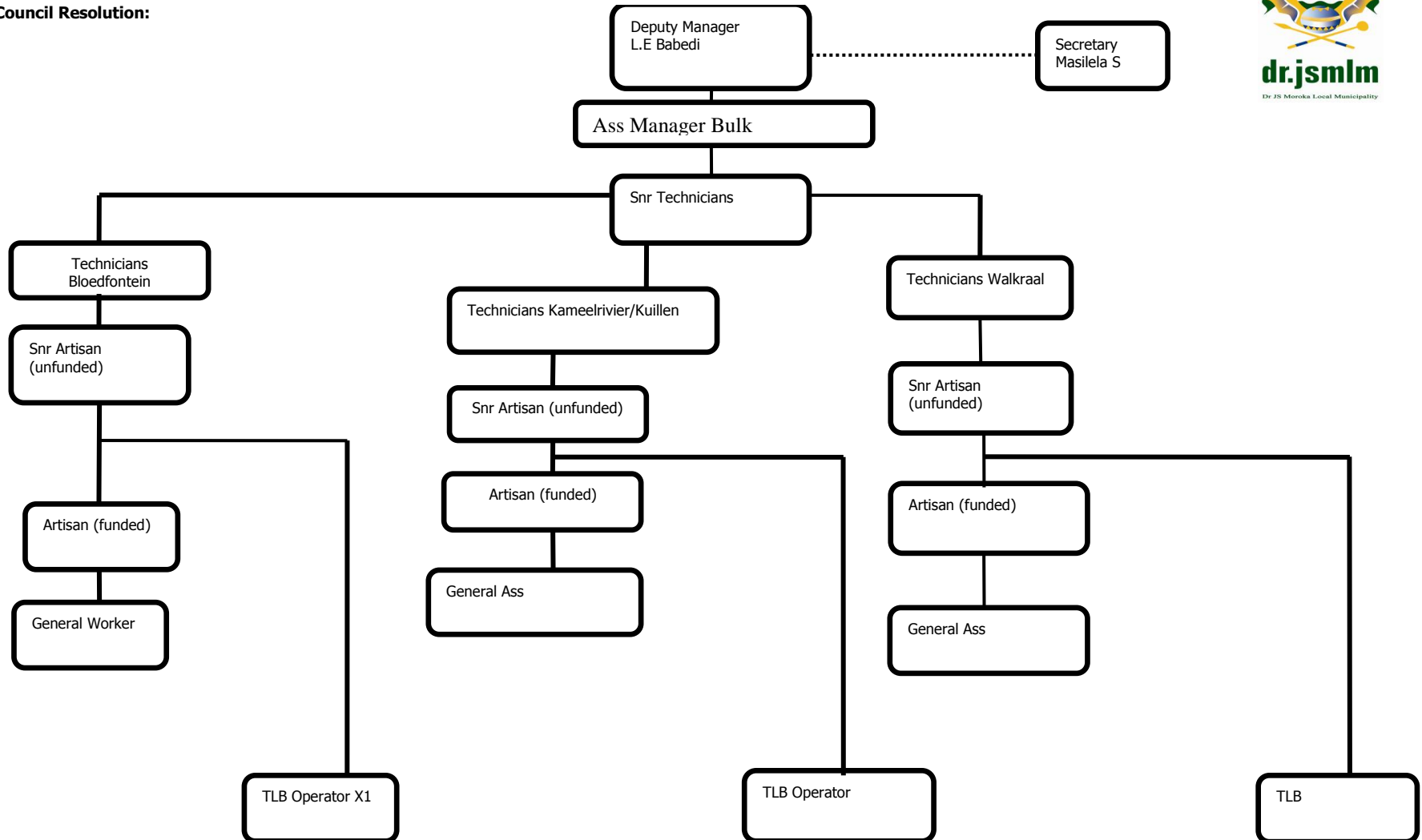
## TECHNICAL SERVICES (WATER SERVICES SECTION- RETAIL)

Council Resolution:



## TECHNICAL SERVICES (WATER SERVICES SECTION-BULK)

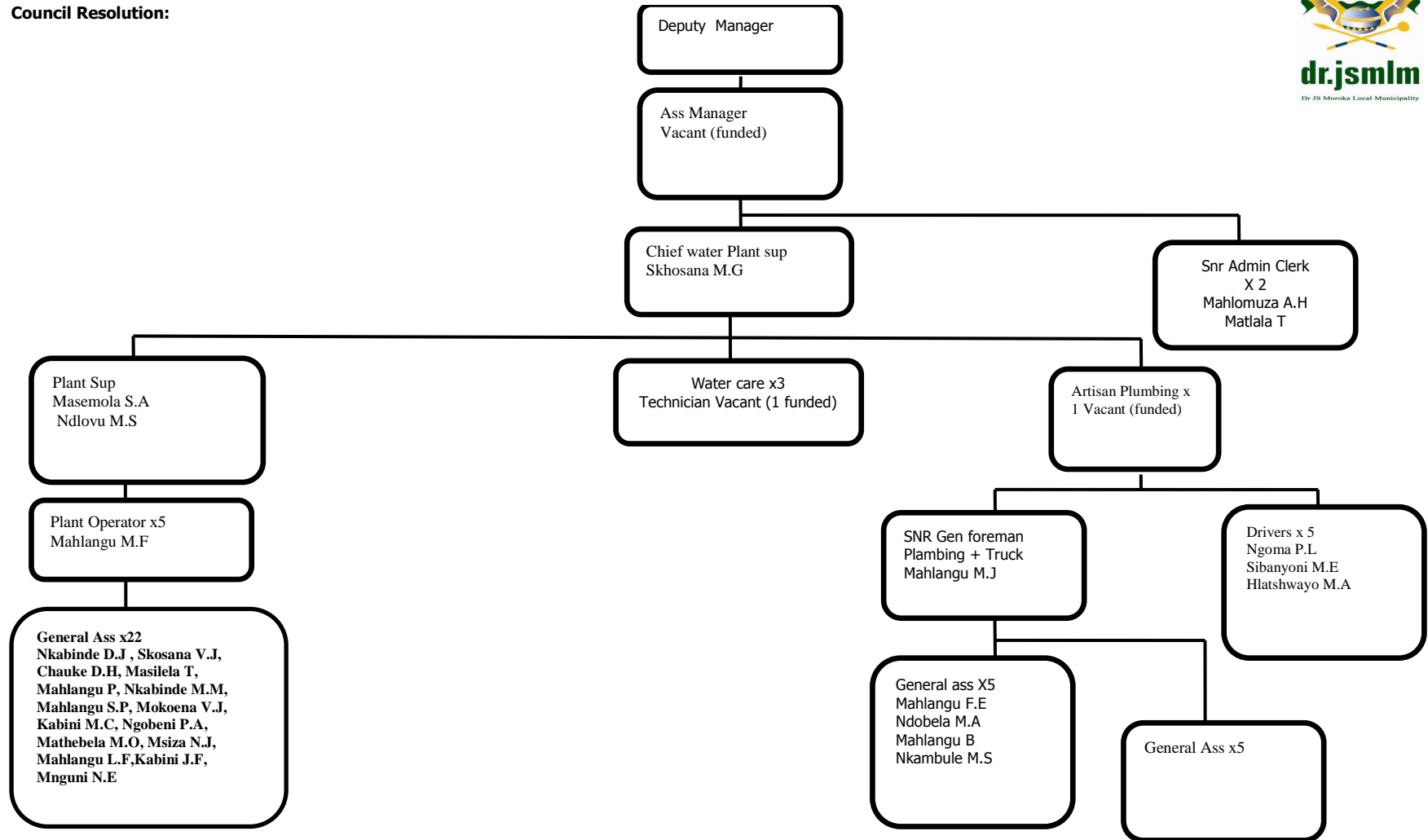
Council Resolution:



## TECHNICAL SERVICES (SANITATION)

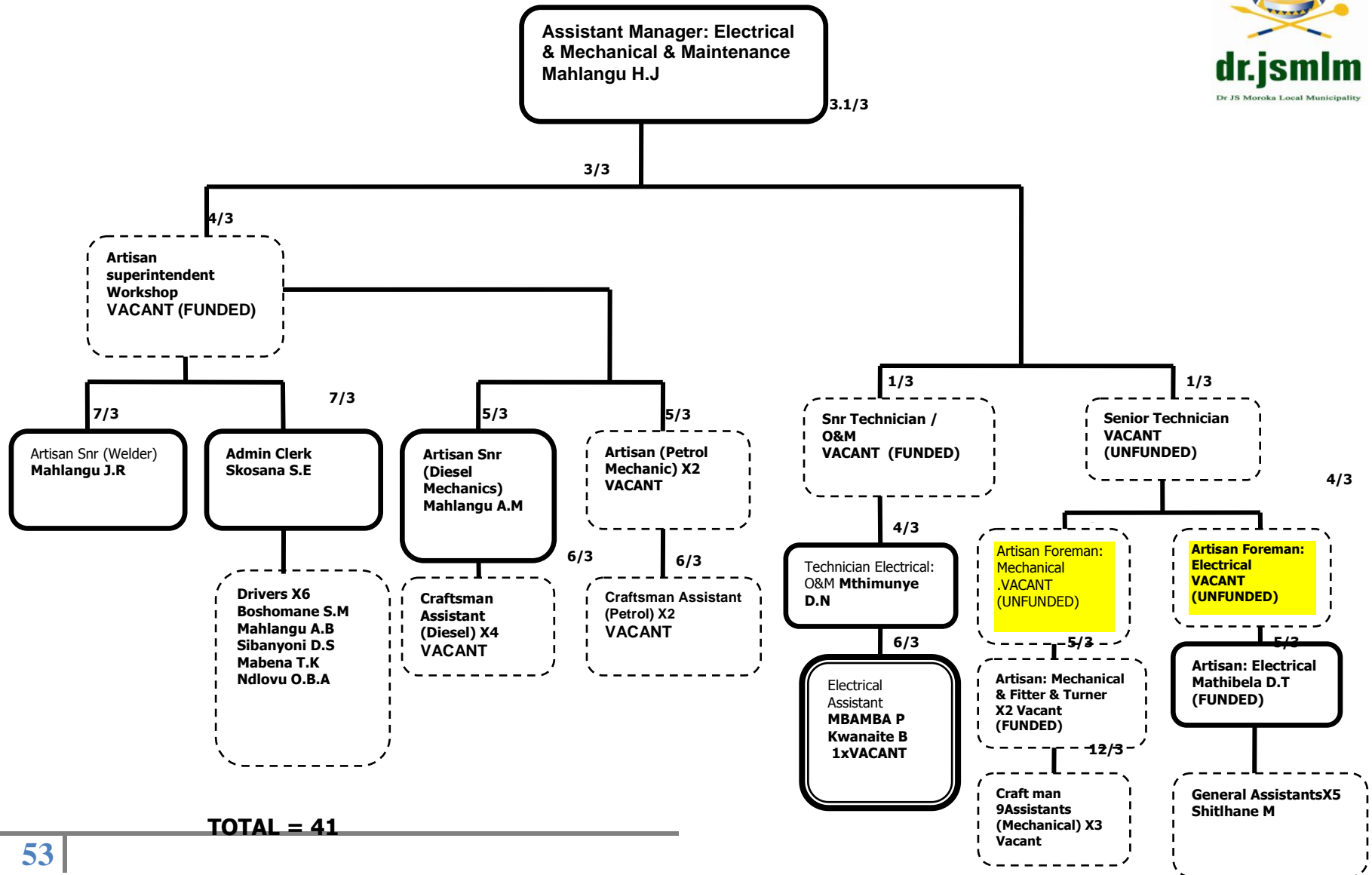


**Council Resolution:**



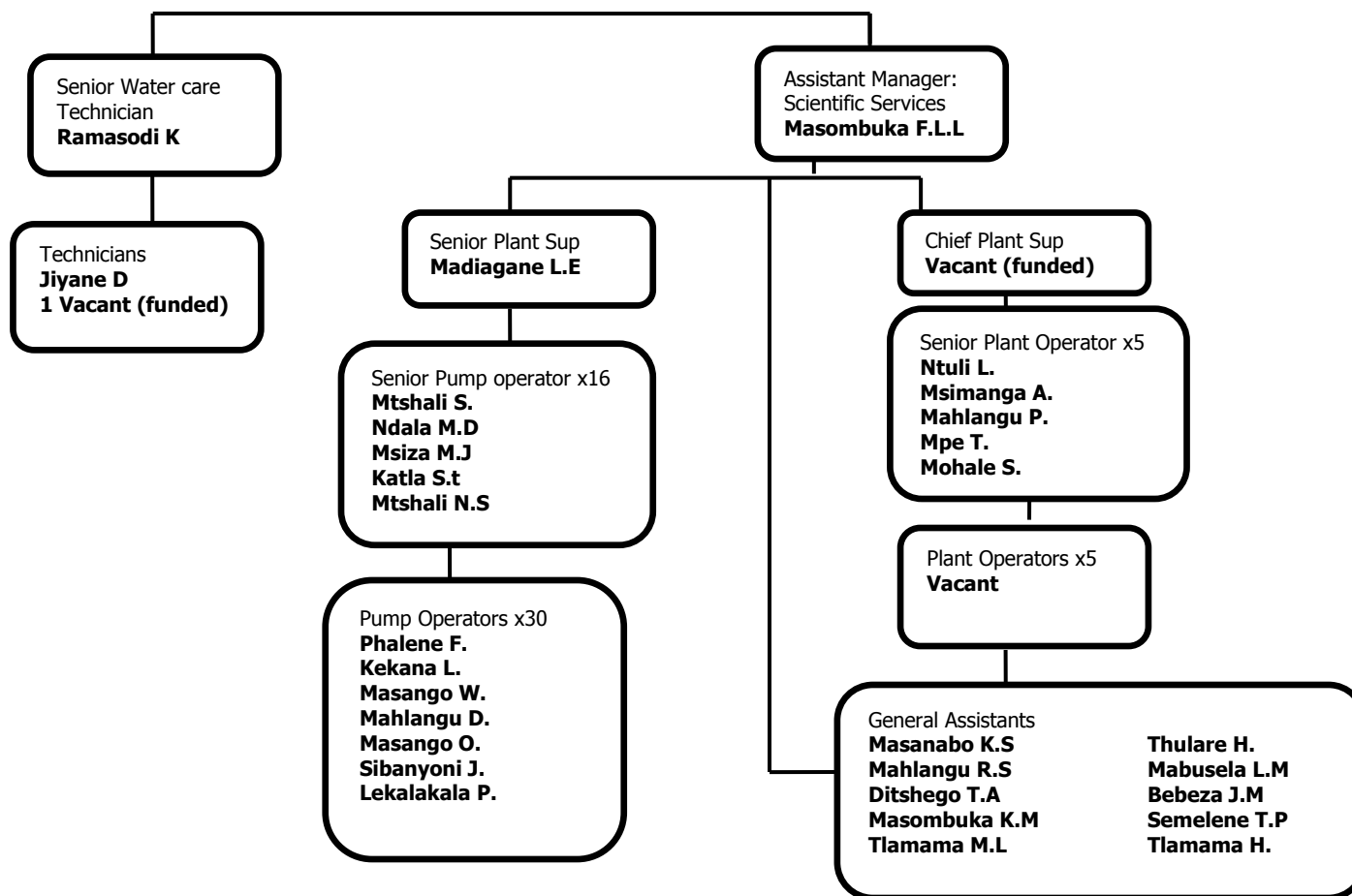


# **TECHNICAL SERVICES-ELECTRICAL & MECHANICAL MANAGEMENT & MAINTENANCE SECTION**



**TOTAL = 41**

## TECHNICAL SERVICES (SCIENTIFIC RESEARCH)



## **CHAPTER 2: LOCAL ECONOMIC DEVELOPMENT**

### **ISSUE 18: ECONOMIC DEVELOPMENT AND JOB CREATION**

#### **BACKGROUND AND PROBLEM STATEMENT**

Local Economic Development is the process of building strong, responsive, inclusive and adaptive economies. The strategy is driven by local assets and realities, a diverse industry base and commitment to equality of opportunities and sustainable practices have emerged as those that will ensure a strong foundation for long-term stability and growth. Even within this parameters what constitutes success in local economic development and the strategies to accomplish it will look different from place to place. Despite these differences, leadership is consistently identified as critical factor in effective economic development.

#### **NEW GROWTH PATH (NGP)**

The New Growth Path starts by identifying where employment creation is possible, both within economic sectors as conventionally defined and in cross-cutting activities. It then analyses the policies and institutional developments required to take advantage of these opportunities.

The aim is to target our limited capital and capacity at activities that maximize the creation of decent work opportunities. To that end, we must use both macro and micro economic policies to create a favourable overall environment and to support more labour-absorbing activities. The main indicators of success will be jobs (the number and quality of jobs created), growth (the rate, labour intensity and composition of economic growth), equity (lower income inequality and poverty) and environmental outcomes. To achieve profound changes in the structure of savings, investment and production, the government must steadily and consistently pursue key policies and programmes over at least a decade.

Moreover, the state must coordinate its efforts around core priorities rather than dispersing them across numerous efforts, however worthwhile, that do not contribute to a sustained expansion in economic opportunities for our people. These are core characteristics of a developmental state. Engagement with stakeholder representatives on policy, planning and implementation at national, sectoral and local levels is central to achieving coherent and effective strategies that are realized without needless debates and delays. That, in turn, means

government must both strengthen its own capacity for engagement and leadership, and re-design delivery systems to include stakeholders meaningfully. The growth path emphasizes supply-side needs. A critical requirement, however, is simultaneously to improve demand. In all successful economies, the domestic and regional market has been a critical factor in long-term growth. This point to the importance of production aimed at meeting basic needs within the national economy. In South Africa, however, the domestic market is relatively narrow due to the relatively small population, low employment levels and deep inequalities. The growth path therefore proposes strategies:

- To deepen the domestic and regional market by growing employment, increasing incomes and undertaking other measures to improve equity and income distribution, and
- To widen the market for South African goods and services through a stronger focus on exports to the region and other rapidly growing economies.

### **CRDP (Comprehensive Rural Development Programme)**

Currently all wards in Dr JS Moroka Municipality are CRDP wards, the programme has thus far open job opportunities for 1700 people, with the target still stands at 2088.

### **CWP (Community Work Programme)**

The programme is an initiative from the office of the President of the Republic and championed in the National Department of Co-operative Governance & Traditional Affairs with Cogta Mpumalanga. In Mpumalanga the CWP is being implemented by Mvula Trust, Seriti Institute and Ashyo with Mvula Trust acting as a lead Agent and Ashyo as local implementing agency. Again Dr JS Moroka Local Municipality forms part of the local municipalities in the province to benefit from this initiative. The purpose of the CWP is not to create permanent jobs for the unemployed, however, is to create a safety net were majority of the unemployed people especially young people are expose to various hard labour training skills in order to expose them various job opportunities both at areas where they live as well as area's outside their normal residence. Currently the CWP is being roll-out at the following wards; **3,7,13,16,17,18,19,21,23,29** with **1023** participants.

## **LED STRATEGY (PROGRAMME IMPLEMENTATION): 2012 LED SUMMIT**

As part of 2010/2011 Local Economic Development strategy implementation plan, the Dr JS Moroka Municipality held its 3<sup>rd</sup> LED summit at Marapyane College of Agriculture with theme "The power of networking and partnership in building sustainable local economic development opportunities for all". The summit saw 360 participants including Magošhi, Mpumalanga Provincial departments, parastatals, Private sector as well as representative from Limpopo Business Support Agency (LIBSA) who share valuable information on the success of Co-operatives in the Limpopo Province.

The Municipality is still committed to making Local Economic Development summit an annual event in order to assess the progress and intervention made on the resolution taken at all the previous summits that the municipality held and measure the impact thereof. Number of interventions or remedial measure were mentioned and adopted at the summit and this includes;

- The assessment on numbers of local entrepreneurs benefited from the LED engagements;
- The re-launching of Local Economic Development Forum that is inclusive of all role players;
- Municipality to facilitate the launch of Business Support Centre to assist local businesses;
- The provincial departments, parastatals and private sector be requested to participate in the launching of business support centre.

However; the biggest obstacle/challenges is that internally the LED implementation is viewed as a sole responsibility of one division (IDP/LED). Again we tend to deviate from our role of being facilitator of LED projects to being implementers and in many instance this creates confusion between leaders (government) and economic drivers (business). And ultimately the community is unable to benefit from local initiatives created.

There has been quite substantial agricultural activities taking place in the municipality, particular in the Mathanjana area, but poor monitoring of this projects from the department of agriculture led to (if not all), majority of this project not re-addressing the unemployment that has been for years affected the marginalized communities in Dr JS Moroka, with water shortages being one of the critical factors hampering the development of agriculture in the area.

## **COOPERATIVE DEVELOPMENT**

Co-operatives have been regarded as sector to expand economic activity and address the needs of the unemployed. Hundreds of co-operatives have been set up in the area, many under the jobs for growth programme, other linked to either the department of agriculture or department of social services and finally some have been set up by producers, workers and business people themselves. The municipality is working closely with Nkangala District Municipality on co-operative development and support and the same activity is being co-ordinated with Cogta in the province.

## **ISSUE 19: TOURISM AND DEVELOPMENT**

### **BACKGROUND AND PROBLEM STATEMENT**

#### **INTRODUCTION**

With the re-furbishment of Dr JS Moroka Tourism centre completed by Nkangala District Municipality and subsequent commitment and support by Open Africa Tourism Route developers, to re-develop Kamoka Tourism Route, this demonstrates the commitment that the municipality has in-terms of tourism development. This will be further boosted by the future development at Mdala and Mkhombo Nature Reserves.

#### **OBJECTIVES**

- Unlocking of water from Rus de Venter for agricultural in response to long term economic development;
- Re-position and marketing of Mdala and Mkhombo nature reserves as catalytic venues for tourism development and job creation;

- Strengthening development of co-operatives as primary sector to develop and sustain local economy;
- Review of the Local Economic Development Strategy;
- To encourage and promote the use of Co-operatives as vehicle to poverty eradication and job creation;
- To make Local Economic Development everyone's business;
- Work on re-launching and strengthening the Local Economic Development Forum.
- Encourage the involvement of the private sector in

### **STRATEGY: IN LINE WITH NATIONAL LED FRAMEWORK**

- Establishment of incubator programme for the development and training of co-operatives
- Improve communication between the municipality and sector department at various levels of government
- Work closely with government parastatals such as SEDA, MEGA, MTPA, IDC, MRTT, NYDA and last but not least NDA
- Continue marketing DR JS Moroka Municipality as favourable place for doing business (investments)
- Position Co-operatives at the centre of development in the municipality.

## **BUSINESS LICENCE ADMINISTRATION**

### **BACKGROUND AND PROBLEM STATEMENT**

#### **INTRODUCTION**

The Municipal Officials conduct the inspections to businesses that are operating within Dr J.S. Moroka to check compliance with the Mpumalanga Business Act no.2 of 1996 and also health hazards. People are turning their household to businesses so that they can be able to lease them to Non-South Africans. The windows of the food premises operated by foreign nationals have been closed using bricks. By so doing they are contravening R.962 of 23 November 2012 as promulgated under food, cosmetics and disinfectants Act no.54 of 1972.

The Municipality need to hold meetings with the business holders in order to encourage them to apply for trading licences and permits, renew the licences and payments of the municipal services. Business outlets are applying for tuck shop but at a later stage you'll find a business operating as a General Dealer or supermarket.

## **OBJECTIVES**

- Ensure that trading licences or permits are in line with what they are selling in the business premises.
- To encourage business holders to renew their trading licences or permits on annual basis.
- To collect business data to all magisterial districts (Mdutjana, Mbibane and Mathanjana).
- Manage the issuing of trading licence in accordance with Mpumalanga Business Act no.2 of 1996.
- Conduct joint operations with S.A.P.S, Dept of Home Affairs, Municipal Official, Dept of labour, Dept of Health and Municipal Traffic Officers to apply minimal force when visiting the business premises that do not comply with the trading law.

## **STRATEGIES**

- Conduct inspections to new and existing businesses to ensure compliance with the Mpumalanga Business Act no.2 of 1996.
- Business holders need to be thought of the procedures on how to apply for trading licence or permit.
- Businesses that are selling big items e.g. 12,5kg maize meal up to 80kg maize meal should change their licences of Tuck Shops to General Dealers or Supermarkets.



## PRIORITY PROJECTS/PROGRAMMES: ECONOMIC DEVELOPMENT AND JOB CREATION

KEY PERFORMANCE AREA	FOCUS AREA	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
									2014/2015	2015/2016	2016/2017
	Cleaning of the river streams	Promotion of Healthy living Environment	The project is envisaged to create substantial number of jobs for community	Feasibility Study and Business Plan( Glass Rec Facility	Majority of unemployed youth	Dr JS MLM	LED	NDM	R800 000	-	-
	Tourism centre	To improve working conditions for SMME's.	Project to provide conducive environment to both SMME's & visitors	Renovation of SMME's centre	Fully equipped & well managed tourism information centre by Sept 14	W16	LED	NDM	R500 000	-	-
	Crime prevention	To improve Safe environment for tourist	monitors & tour guide deployed	Implementation of Tour guides Safety Monitor 2 learners	20 monitors & tour guides by Oct 14	Dr JSMLM	LED	NDM	R600 000	-	-
	Tourism Centre up grade	To improve working conditions for SMME's.	Ensure that the tourism centre provides conducive environment to both SMME's & visitors	Up-grade of the thatch roof at Tourism Centre	SMME's doing business at the centre and visitors to the centre	W10	LED	NDM	R500 000	-	-
	Molobi Trade & Projects	Enterprise development	Private contribution to SMME development	SMME funding	Small Medium Micro Enterprises	W17	LED	Lateral Unison	R300 000	-	-
	Thenjiwe Bead Work & Arts Co-operative	Enterprise development	Private contribution to SMME development	SMME funding	Small Medium Micro Enterprises	W 10	LED	Lateral Unison	R10000.00	-	-
	Itereleng Co-operative	Enterprise development	Private contribution to SMME development	SMME funding	Small Medium Micro Enterprises	W11	LED	Lateral Unison	R15000.00	-	-

## CHAPTER 3: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

### ISSUE 22: FINANCIAL VIABILITY

#### SUPPLY CHAIN MANAGEMENT

##### BACKGROUND AND PROBLEM STATEMENT

The supply chain management policy established the supply chain management policy through section 7. Supply chain management unit is established to implement the Supply Chain Management Policy, in which all procurement of goods and services have been centralized to the unit. The supply chain management unit operates under the direct supervision of the chief financial officer or an official to whom this duty has been delegated in terms of section 82 of the Act. Listed below are all the apparent challenges in implementing of the supply chain management policy.

##### A. DEMAND MANAGEMENT

In terms of section 10(1) of the supply chain management policy the accounting officer must establish and implement an appropriate demand management system in order to ensure that the resources required by **the municipality** support its operational commitments and its strategic goals outlined in the Integrated Development Plan. The latter is supported by the implementation of procurement plans, thus the institution during the 2013/14 financial year did not implement procurement plans, which has led to numerous deviations and

##### B. ACQUISITION MANAGEMENT

##### Procurement of goods and services

- i. The municipality in the 2013/14 financial year has through its operations centralised acquisition of goods and services for operational commitments(goods and services below R30,000), which is line with the legislation, which then meant that the supply chain management unit procured goods and services for the municipality after request by individual departments. The latter however resulted in departments not being in charge on their procurement, as managers were not approving final quotations for procurement received by supply chain management unit.

- ii. The lack of procurement planning and shortages in personnel, led to certain goods and services not procured in time to meet service department's needs, which as a result delayed service delivery objective of service departments.
- iii. Bid committees not seating on time due to the unavailability of bid committee members and unplanned bid committee meeting

### **C. LOGISTICS MANAGEMENT**

- i. When goods and service have been procured, the municipality does not have a system to track the delivery of those goods and service, thus some service providers take as much time as they need to deliver the procured item. The latter is also caused by the fact that the user department rely solely on the supply chain management unit which is extremely understaffed to follow up on all orders issued, the other factor is that a bidder performance monitoring system is not in place.

### **OBJECTIVES**

- To obtain goods and services in accordance with a system, that is compliant to all relevant pieces of legislation and one that is fair, equitable, transparent, competitive and cost effective.

### **STRATEGIES**

- The supply chain management policy in a process of being amended in terms of sub-delegations, therefore managers are now enabled to approve transactions to the value of R 30,000.00, thus after the quotations have been received the relevant manager will be given the opportunity to scrutinize and approve the procurement, the latter will assist in cost effective of procured goods and services.
- The municipality will adopts its SDBIP along with procurement plans in order to ensure that requisition for procurement are made in advance
- Once a procurement plan for capital projects is signed and approved by the accounting officer, a schedule of bid committee meeting will be drafted and monitored by the supply chain management unit, this will result in each bid committee member having the schedule so that delays can be avoided

- The municipality will in adopt its service delivery and budget implementation plan, together with procurement plans. This will lead to the organization procuring goods and services at the right quality, right quantity, right place, right time and at a right price.

## REVENUE MANAGEMENT

### BACKGROUND AND PROBLEM STATEMENT

The purpose of revenue unit is to render a sound financial management services by maintaining an effective and efficient financial control within the different spheres of the municipality, and the expansion of the revenue base. Our Revenue enhancement is currently relying only on the levying of accounts and the sundry accounts. The major challenge of Revenue Unit is the in-depth implementation of the Credit control policy emanating from the lack of mechanisms. The low economic growth and high rate of unemployment also contribute to debtor escalation.

The revenue section is comprises of few sub-sections which varies according to their responsibilities.

### THE FOLLOWING ARE SUB-SECTIONS OF REVENUE UNIT:

**Cash management** – responsible for the collection of account payments from the public, issuing of receipts, daily balance and banking of these payments.

- **Billing** – to levy all active accounts monthly and posting thereof. i.e consumer accounts, rates accounts and processing of meter readings on billing system.
- **Rates & taxes** – this sub-section is responsible to ensure that all registered properties within Dr JS Moroka local municipality are levying assessment rates and does the rates reconciliation thereof.
- **Credit control** – the sub-section is responsible for the debt collection of revenue regarding outstanding balance of payments from debtors. the issuing of reminders, notices and final notices, guided by credit control policy of the municipality.

### STRATEGIES:

- To prepare a Revenue Enhancement Strategy for better strategies
- Encouraging a culture of payment of services in all villages

### OBJECTIVES:

- To increase the payment rate up to 60%

- To increase the revenue base by installing more meters in the villages
- Implementation of the Revenue Enhancement Strategy and thorough data cleansing

## **BUDGET MANAGEMENT**

### **BACKGROUND AND PROBLEM STATEMENT**

Budget is fundamental tool that is used to control and monitor municipal funds to enable the municipality to translate its plan into action. It is therefore critical that the budget process is carefully undertaken in ways that allow the municipality to meet its mandate. In terms of legislation, Municipal Finance Management Act Section 21(b) the Mayor of the municipality must at least 10 months before of the budget year, table in the municipal council a time schedule outlining key deadlines for: Preparation, tabling and approval of the annual Budget together with the Budget related Policies

The municipality is required by the Municipal Finance Management Act to adopt the draft annual budget 90 days before the start of the financial year. When the draft annual Budget has been tabled, the Municipal Council must in term of Section 23(1) of the MFMA consider views of the community e.g. NGO's, business forums, churches and other relevant stakeholders.

### **OBJECTIVES**

- To align the budget with Integrated Development Plan
- To compile annual budget in accordance with the prescribed format
- To comply with the legislative requirements (MFMA provisions)
- To ensure timeously reporting to Council and to relevant stakeholders in terms of the legislation
- To control and monitor the budget
- To table the draft budget to council 90 days before the start of the budget year

### **STRATEGIES**

- To use Service Delivery and Budget Implementation Plan as a monitoring tool which provides operational content to the end of year service delivery targets, set in the budget and IDP.
- To Review the previous and current performance
- Liaising with the relevant stakeholders in assisting with the effective & efficient control of the budget

- Ensuring that departments spend within the approved budget
- Reporting to the relevant stakeholders continuously

## **EXPENDITURE MANAGEMENT**

### **BACKGROUND AND PROBLEM STATEMENT**

By 2014, all the municipality are required to achieve clean audit on the Annual Financial Statements and maintaining systems for sustaining quality financial statements and management information. The Municipality has to maintain an information system that:-

- recognizes the expenditure when incurred,
- Accounts for creditors of the municipality.
- and account for payments made by municipality

The Audit report issued by the Auditor General for 2012/13 financial year shows a slight improvement as compared to 10/11 and 11/12 financial years. Issues raised by Audit General include opening balances, non submission of supporting documents for expenditure vouchers, assets and internal controls. The Municipality is utilizing the services of a consultant to compile the Annual Financial Statements as there is low capacity in terms of knowledge and skills.

The Financial Statement has been compiled in terms of GRAP/GAMAP

Financial Year	Submission Date	Audit Opinion
2010/2011	31 August 2011	Disclaimer
2011/2012	31 August 2012	Qualification
2012/2013	31 August 2013	Qualification

### **OBJECTIVES**

- To ensure proper expenditure monitoring and control
- Compilation of GRAP/GAMAP annual financial statements
- To ensure timeouts payments of creditors, salaries and other obligations.

### **STRATEGIES**

- To prepare an action plan to overcome the Qualified Audit opinion.
- To capacitate officials on GRAP compliant Annual Financial Statements so that they can be prepared in house.

## **BACKGROUND AND PROBLEM STATEMENT**

### **ASSET MANAGEMENT UNIT**

Asset is a resources controlled by an entity as the result of past events and from past events and from which future economic benefits or potential service provision are expected to flow to the entity. The municipality is required by the Municipal Finance Management Act Section 63 to have complete Assets Register and to comply with GRAP(General Recognized Accounting Standards) To achieve the objective obtain Unqualified Audit Opinion or Clean Audit by the. The following are the challenges faced during the budget process:

- Complete Assets Verifications on Movables Assets
- Monthly Assets Reconciliation and Lease Assets Reconciliation
- Understanding of GRAP 17-Unbundling of Assets and unauthorized movement of Assets

In addressing the above challenges the resources for appointing Outsourcing Asset Verification and Unbundling of Assets is required

### **OBJECTIVES**

- To ensure the effective and efficient control, utilization, safeguarding and management of a municipality's property, plant and equipment.
- To ensure asset managers are aware of their responsibilities with regard to property, plant and equipment.
- To set out the standards of physical management, recording and internal controls to ensure property, plant and equipment are safeguarded against inappropriate loss or utilization.
- To specify the process required before expenditure on property, plant and equipment occurs.
- To emphasize a culture of accountability over assets.
- To ensure compliance with all legal and accounting prescriptions and requirements.

## **STRATEGIES**

- Create Separate File for completed and Work in Progress Assets with complete supporting documents
- Appoint External People to assist on Asset Verification and Procure scanner that's will assist the Municipality when we perform assets verification on half yearly basis
- Perform Monthly Assets Reconciliation and Lease Assets Reconciliation
- Ensuring that departments spend within the approved budget
- Reporting to the relevant stakeholders continuously

## **CHAPTER 4: GOOD GOVERNANCE, COMMUNITY PARTICIPATION**

### **ISSUE 23: GOOD GOVERNANCE AND COMMUNITY PARTICIPATION**

#### **SECTION 79 COMMITTEES**

##### **BACKGROUND AND PROBLEM STATEMENT**

In terms of Section 79 of the Municipal Structures Act (117 of 1998), the committees have been established for the effective and efficient performance of any of its functions or exercise of its powers. The following committees are in place:

- Administration and Human resources Development
- Planning and Infrastructure
- Social Development Services
- Public safety, Roads and Transport
- Finance and LED
- Municipal Public Accounts Committee
- Local Geographical Names Committee
- Rules and Ethics Committee.

While these Committees were established, they largely were ineffective. This was because of the role clarification which has not been made clear until now. They further suffered administrative support. The Chairperson of these various committees are part-time. However, in respect the Chairperson of the Municipal Public Accounts Committee, Council has resolved on and in fact supports, the notion of the Chairperson hereof being full-time.



These Committees assist Council in playing an oversight role. While Council has resolved that the MPAC chairperson be full time, this must be further confirmed by the amendment of the Section 12 notice which could be done by the MEC COGTA in the Province. In advancing Section 16 of the System Act 32 of 2000, the municipality has established ward committee structures in all 31 wards of the municipality. The municipality has further developed a program of both mass and committee meetings which are mandatory to all ward councillors to comply with.

The implementation of these programs is monitored in the speakers' office. There is however no disciplinary measure to be used should a member not comply with the program. This leaves the program vulnerable to the members' mercy or discretion to implementation.

### **IDP/BUDGET PROCESSES**

Generally chapter 4 of the Municipal Systems Act provides for community consultation in advancing this piece of legislation the municipality has developed a programme for both IDP and Budget Izimbizo. IDP in July/August and Budget in April. General observation is that there has been an improvement in attendance and participation in this Izimbizo.

However there is still a challenge in separating the two by community members e.g. the comments and inputs communities are mainly related to IDP even if the Imbizo is for the Budget.

### **PERFORMANCE MANAGEMENT SYSTEMS**

The performance management system of the municipality is in place and measures are being ensured to have it fully operational. The function has been placed in the office of the Municipal Manager and it will deal with both the institutional and individual performance management. Attention still needs to be given to the monitoring process of the performance to ensure that the system is able to assist the municipal to trace progress on the projects and programmes it is implementing. Assistant Manager PMS has now been employed.

However the PMS policy requires update and reviewing. Implementation of the Policy is currently focused on Section 57 Managers pertaining to developments and conclusion of

performance plans and agreements.

A further Attention will have to be given towards cascading the performance system to other post levels within the municipality.

## **OBJECTIVES**

- To assist the council to play an oversight role
- A fully functional section 79 committees.
- Adherence to Ward Committee and Community programmes as approved by Council including Ward Operational plans.
- Broaden community participation through Community Based Planning

## **STRATEGIES**

- Both the Executive Mayor and Speaker to assist in role clarification for these committees
- Provision of adequate admin support
- Coordinating community participation meetings in all wards.
- Providing communities with accurate and updated information about municipal plans, project

## **ISSUE 24: RISK MANAGEMENT UNIT**

### **INTRODUCTION AND BACKGROUND**

The Risk Management Unit was established in December 2012 and that the establishment of this Unit was informed by section 62 (1) (c) (i) of the Municipal Finance Management Act No. 56 of 2003. The individual responsible for this Unit is at the level of Assistant Manager. Dr JS Moroka Local Municipality may be faced by the control environment that is not conducive for effective and efficient functioning of Risk Management systems that may arise as a result of risks relating to both internal and external factors such as but not limited to reputational risks, financial risks, service delivery risks, third party performance risks, social environment risks, fraud and corruption risks and the knowledge and information management risks.

To explain two of the aforesaid risks such as knowledge and information management risks and the fraud and corruption risks. The former risks relate to the following but not limited to the

credibility of information, availability and relevance of information and the safeguarding thereof and such risks may have negative impact on the reputation of the Municipality and may have an impact on the performance management thereof in particular failure to produce portfolio of evidence and the latter risks relate to illegal and improper acts by staff members including third parties resulting to loss of assets and resources.

The inadequate, ineffective and lack of some of mechanisms to deal with theft, fraud and corruption may impact service delivery provisioning and may also have a negative impact on the reputation of the Municipality and such mechanisms to name a few are Fraud and Corruption Prevention Plan, Policy on Fraud and Corruption and Whistle Blowing Policy.

The following are general challenges that may also affect the effective and efficient functioning of Risk Management systems, lack of timeously monitoring of risks versus the future actions or mitigating plans, fragmented operations between Departments within the Municipality particularly on risks that cut-across in terms of future actions or mitigating plans continuous lack of resources to carry out the mitigating plans such as procurement of resources, employment of additional staff members, lack of internal skills and expertise on certain specialized assignments and inadequate coverage of risks related matters at Departmental level on regular basis.

## **OBJECTIVES**

- To coordinate, monitor, maintain and improve the effective and efficient functioning of Risk Management systems.
- The culture of Risk Management in the entire Municipality will be inculcated in order to improve the Risk Management maturity level.
- To ensure that Risk Management supports the effective functioning of core business processes and allow more reliable decision making.

## **STRATEGIES**

- Risk management is everyone's responsibility and that the entire management and individual employees are responsible for understanding and implementing risk management principles within their areas of responsibility and for making effective risk management decisions.
- Risk management will not be a stand-alone function, but will become an inherent, explicit and routine part of strategic planning, business process and operational activities. This means that the risk identification and assessment process will not be done in isolation but will form part of the strategic planning, business process and operational activities.
- The Municipality will manage its significant risks through an integrated approach. The process will be established or enhanced to optimize trade-offs between risk and return and maximize value to the Municipality. Optimization of risk and return ensures that the Municipality accepts the right amount of risk to meet or exceed its objectives.
- Risk management will continue to evolve; the Municipality will continuously improve its risk management processes to ensure that it reflects best practices and adds value to the Municipality's service delivery capacity. This evolution will recognize and adapt to changes in strategic direction. It also recognizes different rates of maturity levels.

## PROJECTS/PROGRAMMES: GOOD GOVERNANCE, COMMUNITY PARTICIPATION

KEY PERFORMANCE AREA	FOCUS AREA	DEVELOPMENTAL OBJECTIVES	KPI	PROJECT	BASELINE	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
										2014/15	2015/16	2016/17
Good governance and public participation	Public Participation	Broaden community participation through Community Based Planning	Number of ward committee and community meetings	Ward Committees and Community meetings	Approved programs by council	372 Ward Committees and 186 Community meetings	All Wards	community participation	Council	R1 000 000	R1 056 000	R1 115 136
		To provide support to ward committee secretaries through training.	Number of ward committee Secretaries	Ward Committees Training	Approved Training Service Provider	31 Ward Committee secretaries	All wards	Community Participation	Council	R4 000 000	R4 224 000	R4 460 544
	<b>RISK MANAGEMENT</b>	To coordinate, monitor, maintain and improve the effective and efficient functioning of Risk Management systems	Number of Risk Management Committee meetings	Catering for Risk Management Committee meetings	Risk Management Committee Charter with Council resolution no. R111.02.2013ND	4 meetings per financial year	Dr JSMLM	Municipal Manager's Office: Risk Management Unit	Council	R10, 400	R10, 982	R11, 597

## COMMUNITY PARTICIPATION AND STAKEHODER PRIORITY ISSUES

The following list of priority issues were identified by communities during the IDP Izimbizo/templates submitted by Ward Councillors and their priority numbers.

**Imbizo held on the 14 August 2013 at Phake Ratlhagane: Nokaneng, Mmametlhake, Phake Thabeng, Rankaile, Rebone) Masobe, Nokaneng, Dierefeng, Terateng, The issues raised by the community.**

ISSUES RAISED	WARD
<b>Sanitation</b> VIP Toilet	Ward:26,28
<b>Water Services</b> Water shortage	Ward: 28,29, 30
Water taps:	ward :28
Yard connection	Ward 31 phaphamang
<b>Electricity</b> High mast light	Ward: 29
<b>Land &amp; Housing</b> RDP house	Ward: 28,29,30
Title deeds	Ward: 28
<b>Roads &amp; Storm water</b> Re- gravelling of roads	Ward: 29
Speed humps	ward: 29,30
Yard connection	ward:28
Maintenance of tarred roads	ward: 26
<b>Sports recreation Art &amp; Culture:</b> Youth information centre	Ward 28

**Imbizo held on the 16 August 2013 at Kabete Open space next to ZCC Senotlelo, GaMaria, Kabete, Matempula, Dihekeng, Lefiso, Lefisoane, Ramantsho, Loding, Sehoko, Semohlase issues raised by the community were as follows:**

<b>ISSUES RAISED</b>	<b>WARD</b>
<b>Sanitation</b> VIP Toilet	ward :20,26(Loding)
<b>Water Services</b> Water supply borehole	ward :21(Gamogwasha)
Bulk water supply	ward :20
Water shortage	Ward: 26 (Moletji), Loding
Water supply tankers	Ward: 26(Loding)
<b>Electricity</b> High mast light)	Ward:20,21,(Kabete),26(Gamogwasha, and Loding)
Electricity RDP houses:	Ward: 20
<b>Land &amp; Housing</b> RDP houses	Ward: 21(Kabete),22, 26(Ramantsho, Loding)
Filling of empty stands:	ward :21(Kabete)
<b>Roads &amp; Storm water</b> Storm water main road:	Ward:20
Upgrading of internal roads	Ward20
Tarred roads for internal bus roads:	Ward: 20
Tarred roads for internal road	Ward: 26.
Tarred road from Senotlelo to Ga-Maria	ward :20.21
Regravelling of internal roads	Ward 21
Completion of tarred road:	Ward: 21
Strom water	ward :22(Ga-Maria)
Bus stop shelter	Ward 22
Tarred road on bus road	ward :26(Loding)
<b>Community Services</b> Community hall:	ward :21(Kabete and Ramonanabela)
<b>LED</b> water for Kabete farm (Fofela ext)	Ward 20

Three (3) tractor not enough for farming projects.	Ward 20	
MATTERS CONCERNING NATIONAL/PROVINCIAL DEPARTMENT		
Issues	Ward	Responsible Department
Clinic	ward 26(Moletji)	Health & Social Services
24 clinic with staff:	ward 21(Ga Maria), 22	
Completion of PHP houses	Ward 26 ext 3	Human settlement
RDP Houses	ward 26	
Satelite Police station	ward 20	Community safety, Security and Liaison
Mobile Police Station	ward 22	
Library	ward 20	Education
Community Hall	ward 26(Loding)	Sports recreation Art & Culture

**Imbizo held on the 23 August 2013 at Marapyane Open Space next to Police station, Katjibane Mmaduma, Seabe, and Katjibane issues raised by the community were as follows:**

ISSUES RAISED	WARD
<b>Sanitation</b> Implementation of VIP toilets projects	ward 23
Sewer system	ward 27
<b>Water Services</b> Water shortage	Ward 24 (terateng) 27( Seabe)
Clean water	ward 28
Yard connection	Ward 24
<b>Land &amp; Housing</b> RDP houses:	ward 23, 27(Leseleseleng)
<b>Electricity</b>	



High mast light	Ward 22
Electricity connection	Ward 25,27(Seabe – Dark City)
<b>Roads &amp; Storm water</b> Storm water at Itsoseng	ward 25, 27
Tarred road to the cemetery	24 Mmaduma
Tarred road to Amogelang project	Ward:22
Tarred road from Malatji to bus depot	Ward 22
Tarred road resealing from Ramosidi	Ward 25
Designing of internal roads:	ward 27(Seabe -dark city)
Water drainage	ward 27(Leseleseleng)
F- shape road from di parafining to molodi:	ward 27 (Leseleseleng)
<b>Waste Management</b> Dumping	Ward 24

**MATTERS CONCERNING NATIONAL/PROVINCIAL DEPARTMENT**

<b>Issues</b>	<b>Ward</b>	<b>Responsible Department</b>
Installation of electricity	ward 27(dark city)	Eskom
Need for two CDW's	Ward 22	COGTA
Incomplete RDP houses	Ward 24	Human settlement
Opening of Mmaduma clinic	Ward 24	Health

**Imbizo held on the 28 August 2013 at Digwale community hall Madubaduba, Molapoamogale, Ronde oog, Libangeni, Mbongo, Maphanga, Madubaduba, Makometsane, Mapotla issues raised by the community were as follows:**

<b>ISSUES RAISED</b>	<b>WARD</b>
<b>Sanitation</b> Sewer system	ward 17,19(Moripe garden )
VIP toilets	Ward 15
<b>Water Services</b> Water shortage	ward 16,17,19,14
Servicing of water tanks	ward 19(Madubaduba)
Installation of water tap: ward	Ward 19( Moripe garden)
<b>Electricity</b>	

High mast light	ward 19 (Madubaduba), 18
<b>Land &amp; Housing</b> Title deeds	ward 17
<b>Youth Development</b> Youth skills development:	ward 18
Youth programmes to be monitored and implemented	Ward 19, 17
<b>LED</b>  Municipality should have programmes that provide job opportunities	Ward 19

#### MATTERS CONCERNING NATIONAL/PROVINCIAL DEPARTMENT

Issue	ward	Responsible Department
Shelter for social grants	ward 19 (Makometsane)	Sassa
Parks and recreations	ward 16	Sports recreation Art & Culture
RDP Houses	Ward 18	Human settlement

**Imbizo held on the 30 August 2013 at Ramokgeletsane Open space next to Jikeleza Mrhononweni next to Prince SJ Kwa Phaahlamohlaka, Siyabuswa A,B,C,D,E, Makopanong, Redutse, Mabuyeni, Thabana, ,Mrhononweni Mabusa, Mthambothini, Ga-Morwe, Meetsemadiba, Mabusabesala, Mmakola, Matshiding, Marothobolong, Manyebethwane, Kwa-Dithabaneng, Madlayedwa, Borolo, issues raised by the community were as follows:**

ISSUES RAISED	WARD
<b>Sanitation</b> Sewer system	ward 1(Kwa-Phaahla)
Septic tank	ward 1 (Kwa-Phaahla)
VIP toilets	Ward 06 Siyabuswa C
<b>Water Services</b> Shortage of water supply:	ward 6(Mabuyeni),10
<b>Electricity</b> Repair of high mast light	ward 1(Kwa-Phaahla)
High mast light	Ward 5(one highmast light next to Majola), 6,7, 8, 10,12,13
<b>Land &amp; Housing</b> RDP houses	ward 4,6 (Mrhononweni)7 (Thabana), 10, 13

Wet land	ward 6 (Siyabuswa C) 7 (Thabana) 13
<b>Roads &amp; Storm water</b>	ward 6
Site walks for people with disability	
Bridge between Marothobolong	Ward 12
Pavement on bus road	Ward 5
Tarred road at Lamola street	Ward 9
Bridge for pedestrians	Ward 11 (two line)
Side walks	Ward 10
Storm water at Masombuka str.	Ward 09
Storm water	Ward 11(Ga-Makola), 13 (Skimming)
Completion of tarred road next to Roma	Ward 06
Pavement on the internal road	Ward 7
Speed humps, Storm water	ward 7( Thabana)
Tarred road from Mtsweni to new stand	Ward 10
Storm water at Ngonyama str.	Ward 9
<b>Youth Development:</b> Skills development for youth.	Ward 6
Youth programmes that will create jobs for youth	Ward 10
<b>LED</b> Sustainable job creation	ward 6, 7, 10
<b>Waste Removal:</b> Distribution of dustbins:	ward 1(Kwa-Phaahla)
<b>Cemetery</b> Cleaning of graveyard	ward 6
Fencing of cemetery	Ward 13
Security at the cemetery	ward 6
<b>Community development</b> Community hall	Ward 6 Mabuyeni

#### **MATTERS CONCERNING NATIONAL/PROVINCIAL DEPARTMENT**

<b>Issue</b>	<b>ward</b>	<b>Responsible Department</b>
Shortage of nurses and medications	ward 4 (Siyabuswa A	Health & Social Services
Tractors for plowing and seeds	Ward 9	DARDLA

High mast lighting	Ward 12	ESKOM
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### IDP WARD PRIORITIES TEMPLATE

<b>WARD 1</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Storm water zone 1	Kwa-Phaahla(1)
Maintenance of access road	Regravelling of internal roads	Kwa-phaahla (2) Siyabuswa "D" ext (1)
Community service	Library	Kwa-Phaahla, Siyabuswa "D"(5)
Sanitation	Sewer system	Kwa-phaahla(1)
Electricity	New connection	Part of Siyabuswa "D"(5)
Human settlement	PHP and RDP houses	Kwa- phaahla (5)
Recreational facilities e.g. Sports ground, parks.	Parks	Siyabuswa "D"(4)
Waste Management and Environment Management	Dustbins	Kwa-phaahla (4)
Cemetery	Toilets in cemetery	Kwa-Phaahla (4)
Safety and Security	Scholar patrol	Kwa-Phaahla (4)
Youth Development	Skills development	Kwa-Phaahla (3)
Elderly people programme	Facility for elderly	Kwa-Phaahla (3)
HIV/AIDS Programmes	Awareness	Kwa-Phaahla (4)
Agriculture	Masibuyele Emasimini	Kwa-Phaahla (3)
<b>WARD 2</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Bus road need to be paved Storm water in Makopanong college & Redutse	Makopanong (2) Redutse (1)
Maintenance of access roads	Regravelling of all internal roads	Makopanong(1) Redutse (1)
Water	Phola park and section need reticulation and	Makopanong (1)
	replacement of water pipes	Redutse (1)
Sanitation	VIP Toilets Infrastructure too old need to be replaced	Makopanong(1) Redutse(1)
Electricity	Eight high mast light	Makopanong (1)

	Two high mast light	Redutse(1)
<b>WARD 3</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Roads and storm water in Kabenziwa vicinity	Part of Siyabuswa "A"(2)
Maintenance of access road	Tarred road access to Kabenziwa	Part of Siyabuswa "A"(5)
Water	Replacement of asbestos to PVC	Part of Siyabuswa "A"(3)
Sanitation	Maintenance of main hall drainage	Part of Siyabuswa "A"(1)
Electricity	High mast light	Part of Siyabuswa "A"(2)
Human settlement	People housing project(RDP)	Part of Siyabuswa "A"(1)
Primary health care	Upgrading of Siyabuswa clinic	Part of Siyabuswa "A"(1)
Waste and Environmental management	By- laws & new dust bins	Part of Siyabuswa "A"(3)
<b>WARD 4</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Storm water in the vicinity of Maqhawe	part of Makopanong(2)
	Storm water and roads at Velangezwi	part of Siyabuswa "A"(1)
Maintenance of access road	Construction of roads to Masuku	part of Makopanong(3)
	Construction of access roads to Velangezwi	part of Siyabuswa "A"(4)
Water	Water reticulation	part of Siyabuswa "A"(1)
Sanitation	Toilets	part of Makopanong(2)
	VIP Toilets	part of Siyabuswa "A"(1)
Electricity	High mast lights	part of Makopanong(2) part of Siyabuswa "A"(1)
Land Development	Land tenure upgrading	Part of Makopanong
Human settlement	PHP Houses	part of Makopanong(5)
		part of Siyabuswa "A"(5)
Public Transport	Other means of public transport	part of Makopanong(2)
		part of Siyabuswa "A"(1)
Community Facilities	Community hall and library	part of Makopanong(2)
		part of Siyabuswa "A"(2)
Primary health care HIV/AIDS and Social service	Health care awareness campaign	part of Makopanong(4)
		part of Siyabuswa "A"(4)

Education	Renovation of Masuku school	Part of Siyabuswa "A"(3)
Recreational facilities e.g. sports ground, parks	Creation of parks and cleaning of sports ground	part of Makopanong(3)
		part of Siyabuswa "A"(3)
Disaster management and fire fighting	Disaster Management awareness for communities	part of Makopanong(3)
		part of Siyabuswa "A"(3)
Waste Management and Environment Management	Waste collection(removal)	part of Makopanong(2)
		part of Siyabuswa "A"(1)
Cemetery	Maintenance of cemetery	part of Makopanong(2)
		part of Siyabuswa "A"(1)
Safety and security	Launching of CPF street committee	part of Makopanong(3)
		part of Siyabuswa "A"(3)
SASSA	Awareness of social grants	part of Makopanong(2)
		part of Siyabuswa "A"(1)
Youth development	Development of youth structure and youth development centre	part of Makopanong(2)
		part of Siyabuswa "A"(1)
Woman programmes	Woman support programmes	part of Makopanong(2)
		part of Siyabuswa "A"(1)
People with Disabilities	Develop programmes on how they can be assisted	part of Makopanong(2)
		part of Siyabuswa "A"(1)
Elderly	Old age home	part of Makopanong(2)
		part of Siyabuswa "A"(1)
HIV/AIDS	HIV/AIDS awareness programme	part of Makopanong(2)
		part of Siyabuswa "A"(1)
Children	Children awareness campaign	part of Makopanong(2)
		part of Siyabuswa "A"(1)

#### WARD 5

IDP PRIORITY	PROJECT NAME	VILLAGE/PRIORITY NO
Construction of roads and storm water	Continuation of storm water from Grace church to Dutch church Street naming (all street to be named)	Siyabuswa "B"(1)

Maintenance of roads	Maintenance of internal roads	Siyabuswa "B"(4)
Sanitation	Request for drainage	Siyabuswa "B"(3)
Electricity	Sonar gazer at all households High mast light	Siyabuswa "B"(3)
Human settlement	PHP Houses	Siyabuswa "B"(5)
Primary health care	Upgrading of Local clinic to mini hospital	Siyabuswa "B"(7)
Community facilities	Community hall	Siyabuswa "B"(2)
Recreational facilities	Sports ground, parks and site walks	Siyabuswa "B"(6)
<b>WARD 6</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Bus and taxi road (ext) Storm water Storm via rock face	Mogononong(3) Mabuyeni(2) Siyabuswa "C"(1)
Maintenance of access roads	Maintenance of roads via Prince SJ Maintenance of roads via outline Maintenance of roads via Grace private school	Mogononong(1) Mabuyeni(3) Siyabuswa "C"(2)
Water	Bulk and reticulation	Mogononong(1)
Sanitation	VIP Toilets	Mogononong(1), Mabuyeni(2)
Electricity	New connection and post connection	Mogononong (1)
Human settlement	RDP Houses	Mogononong(3), Mabuyeni(2) Siyabuswa "C"(1)
Public transport	Develop taxi routes and bus routes	Siyabuswa "C" (1)
Communities Facilities e.g. community hall, library	Library Community hall	Mabuyeni(2) Siyabuswa "C"
Primary health care	Clinic	Mogononong(1)
Education	Building of a High school	Mogononong (1)
Recreational Facilities e.g. sports grounds	Community park	Mogononong(1) Mabuyeni(3) Siyabuswa "C"(2)
Waste and Environmental Management	Cleaning campaign Waste collection	Mabuyeni, Siyabuswa "C" Mogononong
Cemetery	Security at cemetery	Mogononong
Safety and security	Pedestrian crossing Scholar patrol at Grace and	Mabuyeni(2) Siyabuswa "C"(1)

	Lungisani	
Elderly people	Old age home	Siyabuswa "C"(1)
HIV/AIDS	NGO	Mogononong(2)
Co-operative development	Training of co-operatives	Mogononong(1) Mabuyeni(2) Siyabuswa" C" (3)
<b>WARD 7</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Cleaning of storm water and regravelling	Thabana, Ramokgeletsane(1)
Maintenance of access roads	Stumping & regravelling	Thabana, Ramokgeletsane(1)
Electricity	10 houses in house connection	Thabana, Ramokgeletsane(3)
Land development	Site allocation, town planning	Thabana, Ramokgeletsane(1)
Human Settlement	80 backlog of houses 15 backlog of house	Thabana(1)Ramokgeletsane(1)
Primary health care HIV/AIDS and social services	Health talk campaign & workshop	Thabana(1) Ramokgeletsane(1)
Education	Extra teachers are needed	Thabana(1)Ramokgeletsane(1)
Recreational facilities e.g. sports ground, parks etc.	Sports facilities for netball and soccer	Thabana(1) Ramokgeletsane(1)
Safety and Security	High rate of crime , stop & search	Thabana(1) Ramokgeletsane(1)
Other priorities	Clinic	Thabana(1)
<b>WARD 8</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Mthambothini bus and taxi road Mrhawini bus and taxi route	Mrhetjha(1),Mthambothini(1) Mrhawini (1)
Maintenance of access road	Maintenance of all internal roads ,paving of internal roads	Mrhetjha, Mabhadu Mgababa, Mthambothini Mrhawini
Water	Water reticulation	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)
Sanitation	VIP Toilets	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)
Electricity	House hold electricity connection, high mast lights	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)
Land Development	Wetland	Mrhetjha (1),Mabhadu (1) Mthambothini (1),Mrhawini (1)
Human settlement	PHP Houses	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1)



		Mrhawini (1)
Community Facilities	Library	Mthambothini (1)
Art, culture and heritage	Support Esther Mahlangu Ndebele exhibition	Mthambothini (1)
Primary health care HIV/AIDS and Social service	Upgrading of clinics, home base care	Mthambothini(1)
Education	Protection of school building	Mrhetjha (1)
	Protection of school property	Mabhadu (1)
	Support for day care centres	Mrhawini (1)
Recreational facilities e.g. Sports ground, parks.	Construction of netball fields	Mrhetjha (1)
		Mabhadu (1) Mgababa (1)
		Mthambothini (1) Mrhawini (1)
Waste Management and Environment Management	Control and regulation (by-laws) for dumping site	Mrhetjha (1)
		Mabhadu (1)
		Mgababa (1)
		Mthambothini (1)
		Mrhawini (1)
Cemetery	Close the grave yard	Mrhetjha (1)
	Control and monitor cemetery	Mabhadu (1)
	Cemetery extension	Mrhawini (1)
Safety and security	Operational patrol	Mrhetjha (1)
		Mabhadu (1)
		Mgababa (1)
		Mthambothini (1)
		Mrhawini (1)
SASSA	Food parcels	Mrhetjha (1)
		Mabhadu (1)
		Mgababa (1)
		Mthambothini (1) Mrhawini(1)
Youth Development	Youth skills development Learnership	Mrhetjha (1)
		Mabhadu (1),Mgababa (1) Mthambothini (1),Mrhawini (1)
Woman	Supporting with farming tools Supports of food	Mrhetjha (1)
		Mabhadu (1),Mgababa (1) Mthambothini (1),Mrhawini (1)
People with disability	Provide wheelchairs, drop centres, skills development,	Mrhetjha (1),Mabhadu (1) Mgababa (1)Mthambothini (1)

	job creation and training programmes	Mrhawini (1)
Elderly people	Drop centre, old age home, better treatment(services) and literacy study	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)
HIV & AIDS	Hospice or day care centre and awareness programmes	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)
Children programme	Scholar patrol, awareness about human trafficking	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)
Agriculture	Assistance with filling of application forms, Masibuyele Emasimini , food gardens/plots, fencing of farms	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)
SMME Development	Financial support forms, business forum training	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)
Tourism	Identify tourist side  Promote Esther Mahlangu exhibition	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)
Co-operative development	Support and train co-operatives	Mrhetjha (1),Mabhadu (1) Mgababa (1),Mthambothini (1) Mrhawini (1)

#### WARD 9

IDP PRIORITY	PROJECT NAME	VILLAGE/PRIORITY NO
Construction of roads and storm water	New bus and taxi road at Lamola street and Ngwenyama	Part of Ga-Morwe
Maintenance of access roads	Re-gravelling street	Part of Ga-Morwe
Sanitation	VIP Toilets	Part of Ga-Morwe
Electricity	High mast lights	Part of Ga-Morwe
Land development	Wet land	Part of Ga-Morwe
Human settlement	PHP houses	Part of Ga-Morwe
Primary health care HIV/AIDS and Social services	HIV/AIDS awareness company and TB	Part of Ga-Morwe
Recreation facilities	Regravelling school grounds	Part Ga-Morwe
Disaster Management	Workshop for fire fighting	Part of Ga-Morwe

	and to prevent fire	
Youth development	Workshop for youth about danger of drunks and alcohol abuse	Part Ga-Morwe
<b>WARD 10</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Storm water drainage	Part of Ga-Morwe(1)
Maintenance of access roads	Tarred road of taxi roads Bus and taxi roads	Meetsemadiba (1) Part of Ga-Morwe (1)
Water	Water Reticulation	Meetsemadiba (1)
Sanitation	VIP Toilets	Meetsemadiba (6) Part of Ga-Morwe (6)
Electricity	High mast Lights	Meetsemadiba (3) Part of Ga-Morwe (5)
Human settlement	PHP Houses	Meetsemadiba (5) Part of Ga-Morwe (5)
Communities Facilities e.g. community hall, library	Community hall Library	Meetsemadiba (4) Part of Ga-Morwe
Primary health care	Extension of clinic	Part Ga-Morwe (7)
Recreational Facilities e.g. sports grounds	Upgrading of parks	Meetsemadiba (5)
Waste and Environmental Management	Waste collection	Meetsemadiba (9) Part of Ga-Morwe (9)
Safety and security	Speed humps	Meetsemadiba (10) Part of Ga-Morwe (10)
SASSA	Food parcels	Meetsemadiba (11) Part of Ga-Morwe (11)
People with disability programmes	Stimulation centre	Meetsemadiba (10) Part of Ga-Morwe (6)
Elderly people	Old age home	Meetsemadiba (13)
Agriculture	Stork farming	Meetsemadiba (15) Part of Ga-Morwe (15)
Co-operative development	Funding of existing co-operatives	Meetsemadiba (6) Part of Ga-Morwe (6)
<b>WARD 11</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Construction of storm water on the R2917 Ga-Makola road Construction of speed humps Sibiya street Storm water	Ga-Makola (1)  Part of Meetsemadiba (1)  Mabusabesala (1)
Maintenance of access road	Regravelling of Madoda street, Thabang street and Mabhuma street	Ga-Makola (1)  Part of Meetsemadiba(1)

	Regravelling of Mayisha street. Regravelling of Masanabo street and Ntuli street	Mabusabesala (1)
Water	Bulk line and yard connection Reticulation and yard connection	Ga-Makola (1) Meetsemadiba (1),Mabusabesala (1)
Sanitation	Water borne system	Ga-Makola (2)  Part of Meetsemadiba(2) Mabusabesala (2)
Electricity	New installation  Yard connection  New installation	Ga-Makola(1),Part of  Meetsemadiba  Mabusabesala(3)
Land Development	New stands	Ga-Makola
Human settlement	PHP Houses	Ga-Makola (1) Part of Meetsemadiba(1) Mabusabesala (1)
Public transport	Taxi to use bus road	Ga-Makola (1)
Community Facilities	Community hall  Library  Community hall	Ga-Makola (1)  Part of Meetsemadiba(2)  Mabusabesala (1)
Primary health care HIV/AIDS and Social service	Mobile clinic and social workers Remuneration of HIV/AIDS councillors Social works  Mobile clinic and social workers	Ga-Makola (1) Part of Meetsemadiba(1)  Mabusabesala (1)
Education	Renovation of schools building and the admin block	Ga-Makola (1) Part of Meetsemadiba(1) Mabusabesala (2)
Recreational facilities e.g. sports ground, parks etc	Volley ball sport code  Sport code of cricket  Sport code netball and soccer	Ga-Makola  Part of Meetsemadiba(2)  Mabusabesala (2)
Disaster Management	Fire fighters	Mabusabesala (3)

Waste Management and Environment Management	Waste collection Waste management	Ga-Makola Part of Meetsemadiba
Cemetery	Maintenance of cemetery TLB to dig the graves Fencing of cemetery	Ga-Makola Mabusabesala Part of Meetsemadiba
Safety and security	Launching of CPF	Ga-Makola (2) Part of Meetsemadiba(2) Mabusabesala (2)
SASSA	Launching of SASSA committee SASSA mobile office	Ga-Makola (2) Part of Meetsemadiba(2) Mabusabesala (2)
Youth Development	Workshop about every project	Ga-Makola (2) Part of Meetsemadiba(2) Mabusabesala (2)
HIV & AIDS	Well trained counsellors Designated place for counseling	Ga-Makola Part of Meetsemadiba(2) Mabusabesala (2)
Children programme	Shelter for orphanage Child support groups	Ga-Makola Part of Meetsemadiba(2)
Agriculture	CRDP programme, train the community about farming	Ga-Makola (1) Part of Meetsemadiba(2) Mabusabesala (2)
Tourism	Information centre with tourism information including maps and tourism signage	Ga-Makola Part of Meetsemadiba(2) Mabusabesala (2)
Co-operative Development	Training of co-operative Skills development Monitoring of co-operatives	Ga-Makola Part of Meetsemadiba(2) Mabusabesala (2)
<b>WARD 12</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Marothobolong bus & taxi	Marothobolong(2)
	Manyebethwana to Matselapata bus & taxi route	Manyebethwana(2) Matselapata(2)
	Bus & taxi route	Matshiding(2)
Maintenance of access road	Bus & taxi route	Marothobolong(1)

	Manyebethwana to Matselapata bus & taxi route	Manyebethwana(1) Matselapata(1)
	Matshiding new stands main route	Matshiding(1)
Water Reticulation & bulk supply	Matshiding new stands reticulation	Marothobolong(1)
	Matselapata new stands reticulation	Manyebethwana(1) Matselapata(1)
	Matshiding new stands reticulation	Matshiding(1)
Sanitation	Sewer reticulation & VIPs	Marothobolong VIP (1) Sewer(3)
	Sewer reticulation	Manyebethwana(3) Matselapata(3)
	VIPs & sewer reticulation	Matshiding VIP (1) Sewer (3)
Electricity & high mast light	Marothobolong new stands	Marothobolong (1)
	high mast lights	Manyebethwana(1) Matselapata(1)
	Matshiding new stands	Matshiding (1)
Land Development	Land tenure for new settlement Matselapata	Marothobolong (4)
	Fencing of Matselapata cemeteries	Manyebethwana(2) Matselapata(2)
	Identification & zoning of Matshiding cemeteries	Matshiding (1)
Human settlement	Emergency PHP's	Marothobolong (2)
	300 PHP's	Manyebethwana(2) Matselapata(2) Matshiding(2)
Community Facilities e.g. community halls etc.	Matshiding community library	Matshiding(2)
Art, culture and heritage	Marothobolong art development	Marothobolong (3)
	Mabusa show development	Manyebethwana(2) Matselapata(2)
	Heritage signage(S.S. Skhosana)	Matshiding (4)
Primary health care	Dropping centre	Marothobolong
	Extension of HC & staffing	Matshiding
Education	Thulasizwe Primary school	Matshiding
	Nkosiphile Admin Block upgrade	Matshiding

	Sovetjheza C/R block Upgrade & sanitation	Matshiding
Recreational facilities	Joint mega park development ward 10,11, &12 at portion of farm	Matshiding (2)
Waste and Environmental management	Dumping site & house dustbins distribution	Manyebethwana(2) Manyebethwane (3)
Cemetery	Identify & fence new cemetery	Matshiding (1)
	fencing of Matselapata cemetery	Matselapata(1)
Safety and Security	Upgrade of satellite centers for 5 ward 10,11,12,14	Matselapata (4)
Youth Development	Establishment and development of youth advice centre	Manyebethwana (3) Matselapata(3) Matshiding(3) Marothobolong(3)
Agriculture	Bee keeping development Umsehla cattle project	Marothobolong (3)
	Irrigation scheme phase 2	Manyebethwane (2) Matselapata(2)
	Umngwabani piggery development	Matshiding (3)
<b>WARD 13</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Construction of storm water drainage	Kwa Dithabaneng (2) Borolo (3) Madlayedwa (2)
Maintenance of access road	Internal roads needs back filling	Madlayedwa (5)
Water	Bulk and pipeline	Kwa Dithabaneng (1)
	Bulk water supply	Borolo (2)
	Bulk & water demand	Madlayedwa (1)
Sanitation	VIP Toilets Completion	Kwa Dithabaneng (1)
	VIP Toilets	Borolo (1)
	VIP Completion	Madlayedwa (5)
Electricity	High mast light	Kwa Dithabaneng (5)
	House Electricity & High mast light	Borolo (5)

	House Electricity & High Electricity	Madlayedwa (4)
Land Development	New site & Wetland	Kwa Dithabaneng (5)
	Township Establishment & New site	Madlayedwa (5)
Human settlement	PHP houses	Kwa Dithabaneng (5) Borolo (5) Madlayedwa (4)
Public transport	Taxi route arrangement	Kwa Dithabaneng (5) Madlayedwa (5)
Community Facilities	Pensioners pay point	Kwa Dithabaneng (5) Madlayedwa (4)
Art, culture and heritage	Marketing and promoting bead workers	Madlayedwa (5)
Primary health care	Need for a clinic	Kwa Dithabaneng (5) Borolo (5)
Recreational facilities	Sports facilities for youth	Kwa Dithabaneng (5) Borolo (5) Madlayedwa (4)
Disaster Management	Awareness on how to fight fire	Kwa Dithabaneng (5) Borolo (5) Madlayedwa (4)
Waste and Environmental management	Awareness on cleaning campaign	Madlayedwa (5)
Cemetery	Replacement of fence and cleaning grave yard	Madlayedwa (5)
	New cemetery	Borolo (5)
Safety and Security	CPF establishment	Borolo (5)
Youth Development	Youth centre and Multipurpose centre	Kwa Dithabaneng (5)
Elderly people	Old age home	Kwa Dithabaneng (5)
<b>WARD 14</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Construction of road and storm water on the internal bus and taxi road	Maphotla (2)
Water	Water reticulation	Maphotla (5)
Sanitation	VIP Toilets	Maphotla (1)
Electricity	High mast lights and house connection	Maphotla (4)
Public transport	Taxi extended to new stands section	Maphotla (4)
Community facilities	Community hall	Maphotla (4)
Primary health care	Extension of clinic (structure)	Maphotla (2)



Recreational facilities	Artificial sports ground and community park	Maphotla (3)
Safety and security	Crime prevention programme	Maphotla (4)
People with disability	Develop programme for people with disability	Maphotla (2)
Agriculture	Bore holes and irrigation system for farmers	Maphotla (5)
Co-operatives	Development and empowerment of co-operatives	Maphotla (2)
Manufacturing	Resuscitate Maphotla small industrial	Maphotla (1)
<b>WARD 15</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Installation of colberts and storm water channels	Molapoamogale ( 1)
	Tarring of RDP bus route, colberts and channels	Digwale (1)
Maintenance of access roads	Regravelling of all roads in ward 15 and streets	Molapoamogale ( 2) Digwale(1)
Water	Bulk water supply and house connections.	Molapoamogale ( 1)
	Maintenance of leaking pipes	Digwale (1)
Sanitation	VIP toilets	Molapoamogale ( 1)
Electricity	Upgrading of power station and post High mast light	Molapoamogale ( 1)  Digwale(2) Molapoamogale(2)
	Connection and new installations at new stands	Digwale (1)
Land development	Infrastructure at new stands	Molapoamogale ( 2)
	Township establishment	Digwale (2)
Human settlements	Construction of RDP houses	Molapoamogale ( 1)
	Allocation of PHP houses	Digwale (3)
Public transport	Additional busses and taxis	Molapoamogale ( 4)
	Bus routes in ward 15	Digwale (1)
Community facilities e.g. community hall, library	Community hall	Molapoamogale ( 1)
	Library	Digwale (1)
Art, culture and heritage	Cultural centre	Molapoamogale ( 4)
Primary health care HIV/AIDS and social services	Construction of 24 hour clinic	Molapoamogale ( 1)
	Upgrading of clinic to operate 24 hours	Digwale (1)
Education	Administration, ablution	Molapoamogale (1)

	blocks, security and sports facilities	
Recreational facilities e.g. sports ground, parks, etc	Park and sports facilities	Molapoamogale (1) Digwale (1)
Disaster management and fire fighting	Street fire extinguisher	Molapoamogale (4) Digwale (4)
Waste and environmental management	Waste removals and dustbins and skip bins	Molapoamogale (1) Digwale (1)
Cemetery	Caretaker, numbering of cemeteries, toilet and water, replacement of gate	Molapoamogale (2)  Digwale (2)
Safety and security	Mobile Satellite police station	Molapoamogale (1)  Digwale (1)
SASSA	Pay point shelter	Molapoamogale (1)
	Official to assist pensioners at the ward	Digwale (2)
Youth development	Youth centre, sports academy	Molapoamogale (3)
	Skills development, sports academy	Digwale (4)
Woman programs	Multipurpose centre	Molapoamogale (1) Digwale (1)
People with disability	Disabled centre	Molapoamogale (1) Digwale (1)
Elderly people programme	Old age home/centre	Molapoamogale (3) Digwale (3)
HIV/AIDS centre	HIV/AIDS home and counseling centre	Molapoamogale (1) Digwale (1)
Children's programme	Schools drop out programmes, motivational programmes	Molapoamogale (1) Digwale (1)
Agriculture	Fencing, boreholes, toilets and trainings	Molapoamogale (1) Digwale (1)
SMME development	Establishment of business forums	Molapoamogale (3) Digwale (3)
Tourism	Development of Mdala nature reserve and Mkhohlwane Lodge	Molapoamogale (3) Digwale (2)
Manufacturing	Small industries	Molapoamogale (1)
	Skills development in manufacturing	Digwale (1)

Cooperatives development	Registering and training of cooperatives	Molapoamogale (1) Digwale (1)
Post and telecommunications	Post office operating from Monday to Sunday	Molapoamogale (3)
<b>WARD 16</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Street regravelling and storm water channels	Part of Libangeni (2)
Maintenance of access roads	Maintenance of access roads	Part of Libangeni (1)
Water	Construction of water pipe from Mkhombo to Reservoir	Part of Libangeni (1)
Sanitation	Construction of VIP Toilets	Part of Libangeni (6)
Electricity	Post connections	Part of Libangeni (4)
Land development	Development of roads and water new site	Part of Libangeni (5)
Human settlements	Construction of PHP houses	Part of Libangeni (3)
Public transport	Construction of bus shelters	Part of Libangeni (4)
Community facilities e.g. community hall, library etc	Construction of community hall	Part of Libangeni (5)
Art ,culture, sports and recreation	Promotion of Arts and culture at schools	Part of Libangeni
Primary health care HIV/AIDS and Social services	Provision of mobile clinic	Part of Libangeni (1)
Education	Renovation of Libangeni Senior Secondary school	Part of Libangeni (3)
Recreational facilities e.g. Sports grounds and parks	Upgrading of parks & sports ground	Part of Libangeni (1)
Disaster management and fire fighting	Community awareness campaigns	Part of Libangeni (2)
Waste and environmental management	Supply of dust bins	Part of Libangeni (6)
Cemetery	Maintenance, security, toilets and water	Part of Libangeni (7)
Safety and security	Training CPF	Part of Libangeni (1)
SASSA	Food parcels	Part of Libangeni (1)
Youth development	Youth development Youth centre with skilled people	Part of Libangeni (2)
Woman programmes	Upliftment of women programmes	Part of Libangeni (2)
People with disability programmes	Employment opportunities	Part of Libangeni (2)
	Municipality and Project	Part of Libangeni (1)
Elderly people programme	Old age home	Part of Libangeni (5)
HIV/AIDS Programme	HIV aids awareness	Part of Libangeni (4)
Children's Programmes	Child support groups	Part of Libangeni (1)
Agriculture	Grazing camp fencing	Part of Libangeni (4)

SMME Development	SMME Training	Part of Libangeni (5)
Tourism	Signage	Part of Libangeni (2)
Co-operatives development	Training	Part of Libangeni (2)
Manufacturing	Revamp of small industrial sites	Part of Libangeni (3)
<b>WARD 17</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Upgrading of tar road at Mbhongo and Libangeni	Part of Libangeni (1) Mbhongo (1)
Maintenance of access roads	Upgrading of road at Libangeni	Part of Libangeni (1) Mbhongo (1)
Water	Bulk water supply	Part of Libangeni (1) Mbhongo (1)
Sanitation	Sewer system and VIP toilets	Part of Libangeni (1) Mbhongo (1)
Electricity	Post connection	Part of Libangeni (2) Mbhongo (2)
Land development	Libangeni land development	Part of Libangeni (1) Mbhongo (1)
Human settlements	RDP houses	Part of Libangeni (2) Mbhongo (1)
Public transport	Improvement of public transport system	Part of Libangeni (2) Mbhongo (2)
Community facilities e.g. Community hall	Upgrading of stadium	Part of Libangeni (3) Mbhongo (3)
Art, Culture and heritage	Upgrading of Mkhombo dam	Part of Libangeni (1) Mbhongo (1)
Primary health care HIV/AIDS and Social services	Upgrading of primary health care	Part of Libangeni (2) Mbhongo (2)
Education	Upgrading of laboratories	Part of Libangeni (1) Mbhongo (1)
Recreational facilities e.g. Sports ground and parks	Upgrading of parks	Part of Libangeni (1) Mbhongo (1)
Disaster management and Fire fighting	Establishment of fire station	Part of Libangeni (1) Mbhongo (1)
Waste and Environmental management	Waste and environmental management	Part of Libangeni (2) Mbhongo (2)
Cemetery	Fencing of Cemetery	Part of Libangeni (1) Mbhongo (1)
Safety and Security	Upgrading of humps	Part of Libangeni (1) Mbhongo (1)

Youth development	Construction of youth centre	Part of Libangeni (1) Mbhongo (1)
Woman programmes	Woman programs	Part of Libangeni (1) Mbhongo (1)
People with disability programmes	Upgrading of a building at Libangeni	Part of Libangeni (1) Mbhongo (1)
Elderly people programme	Elderly people programmed	Part of Libangeni (1) Mbhongo (1)
HIV/AIDS Programme	HIV / AIDS Programme	Part of Libangeni (3) Mbhongo (3)
Children's programme	Children's programme	Part of Libangeni (1)
Agriculture	Fencing of grazing camps	Part of Libangeni (1) Mbhongo (1)
Tourism	Upgrading of Mkhombo dam	Part of Libangeni (1) Mbhongo (1)
Cooperatives Development	Training of cooperatives	Part of Libangeni (1) Mbhongo (1)
Manufacturing	Upgrading of small industries	Part of Libangeni (1)
<b>WARD 18</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Maphanga bus and taxi route	Maphanga (1)
Maintenance of access road	Road signs	Maphanga (1)
	Resealing of Maphanga internal roads	Maphanga(1)
Water	Reticulation in section 3,8,10	Maphanga (1)
	Meter connection	Maphanga (1)
	Repair of boreholes	Maphanga (1)
	Installation of water	Maphanga(2)
	Pipes in part of section 1,2,6,8,10	Maphanga(2)
Sanitation	Construction of VIP Toilets	Maphanga (1)
Electricity	High mast light in section 1,3,5,6 and 8	Maphanga (2)
Land development	Establishment of new site	Maphanga (3)
Human settlements	PHP houses	Maphanga (1)
	Maphanga RDP's	Maphanga (1)
Public transport	Mini internal cabs	Maphanga (5)
Community facilities	Library	Maphanga (3)
	Youth centre	Maphanga (3)
Art, Culture and heritage	Heritage site - Dipetseng	Maphanga (4)
Primary health care HIV/AIDS and Social services	Home base care centre Satelite social service office	Maphanga (3)
Education	Building ABET centre	Maphanga (1)

	Construction of community college	Maphanga (1)
Recreational facilities e.g. sports ground, parks etc	Horticulture (Lawn) in parks	Maphanga (2)
	Sports centre	Maphanga (2)
	Additional parks	Maphanga (2)
Waste and environmental management	Legal dumping site in Maphanga	Maphanga (2)
	Dust bins	Maphanga (2)
Cemetery	Security in cemetery	Maphanga (3)
Safety and security	Satelite police station	Maphanga (2)
SASSA	Satelite SASSA office	Maphanga (3)
Youth development	Youth substance abuse and drug abuse centre	Maphanga (1)
Woman Programmes	Woman's programme	Maphanga (2)
People with disabilities	Centre for the disabled	Maphanga (2)
Elderly people programme	Old age centre	Maphanga (2)
	Indoor and outdoor games	Maphanga (2)
HIV/AIDS Programme	HIV/AIDS centre	Maphanga (2)
Children's programme	Children's forum	Maphanga (2)
Agriculture	Masibuyele Emasimini project	Maphanga (1)
SMME development	Maphanga business forum	Maphanga (2)
Tourism	Maphanga tourism forum	Maphanga (4)
Cooperatives development	Development of cooperatives	Maphanga (3)
Manufacturing	Maphanga herb project	Maphanga (3)
	Maphanga wood and florist	Maphanga (2)
	Manufacturing of chemicals	Maphanga (2)
	Maphanga pastors office	Maphanga (5)
	Maphanga Import and export	Maphanga (3)
<b>WARD 19</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Ukukhanya bus and taxi route from Mohlala to Chikanda	Ukukhanya (1)
	Madubaduba to Makometsane bus and taxi route	Madubaduba (1)
Maintenance of Access routes	Main road from Maphanga to Makometsane	Makometsane (1)
	Speed humps at Maphanga to Makometsane bus and taxi route	Ukukhanya (1)
	Road from Blue lagoon side junction to Mashego	Moripe gardens (1)
	Road from Maphotla bridge to stop sign	Madubaduba (1)
Water	Water reticulation 3 streets	Makometsane (1)
	Reticulation and yard	Ukukhanya (1)

	connection	
	Bulk supply for Moripe gardens	Moripe gardens (1)
	Reticulation for 4 streets	Madubaduba (1)
Sanitation	VIP Toilets	Ukukhanya (1)
	Sewer system	Moripe garden (3)
	VIP toilets	Madubaduba (3)
Electricity	Yard connection (New stands)	Ukukhanya (3)
	Yard connection( New stands )	Madubaduba (3)
Land Development	Madubaduba Extension of sites	Makometsane (3)
	Makometsane to Senotlelo in front of Mkhombo dam	Ukukhanya (4)
	Site next to Mashego garage	Madubaduba (3)
Human settlements	PHP Houses and RDP houses	Makometsane (1)
	PHP houses and RDP	Ukukhanya (1)
	Bond houses	Moripe (1)
	PHP houses and RDP	PHP houses and RDP (1)
Public transport	Busses from Makometsane to Pretoria	Makometsane (4)
	Busses during the day from Pretoria	Ukukhanya (4)
	Busses during the day from Pretoria	Ukukhanya (4) Moripe (4)
	Madubaduba/Borolo to Pretoria	Madubaduba (4)
Community facilities e.g. Community hall, Library	Community hall	Makometsane (3)
	Library	Ukukhanya (1)
	Multipurpose centre Madubaduba	Madubaduba and Moripe (2)
Art, Culture , Sports and recreation	Cultural groups	Makometsane (2)
		Ukukhanya (2)
		Madubaduba and Moripe (2)
Primary health care HIV/AIDS	Upgrading Home base careers	Ukukhanya (4)
		Madubaduba and Moripe (4)
Education	Extension of classes and renovation of school	Makometsane (4)
		Ukukhanya (4)
		Madubaduba and Moripe (4)
Recreational facilities e.g. Sports	Sports facilities	Makometsane (2)
		Ukukhanya (2)
		Madubaduba and Moripe (4)
Disaster management and fire fighting	Improvement of disaster management in the municipality	Makometsane (4)
		Ukukhanya (4)
Waste and environmental management	Dustbins and mobile bins	Ukukhanya (2)
		Madubaduba and Moripe (2)
		Makometsane (2)

Cemetery	Site for cemetery	Ukukhanya (4)
		Madubaduba and Moripe (4)
		Makometsane (4)
Safety and Security	Shortage of CPF	Ukukhanya (4)
		Madubaduba and Moripe (3)
SASSA	Pay point	Makometsane (2)
		Ukukhanya (2)
		Madubaduba and Moripe (2)
Youth development	Youth programmes	Makometsane (1)
		Ukukhanya (1)
		Madubaduba and Moripe (1)
Women Programs	Women programs	Makometsane (1) Ukukhanya(4) Madubaduba(4)
People with disabilities	Centre for the disabled	Ukukhanya (1)
		Madubaduba (1)
		Moripe (1)
Elderly People programme	Elderly programs	Makometsane (2)
		Ukukhanya (3)
		Madubaduba (3)
		Moripe (3)
Children’s programs	Children programme implemented	Makometsane (4)
		Ukukhanya (4)
		Madubaduba and Moripe (4)
Agriculture	Operation of tractors	Ukukhanya (2)
		Moripe (2)
		Madubaduba (2)
SMME Development	SMME Development	Makometsane (2)
		Ukukhanya (2)
		Moripe (2)
		Madubaduba (2)
Tourism	Development OF Mkhombo	Makometsane (2)
		Ukukhanya (2)
		Moripe (2)
WARD 20		
IDP PRIORITY	PROJECT NAME	VILLAGE/PRIORITY NO
Construction of roads and storm water	Bus & taxi route Speed humps, site walks, bridge,	Senotlelo (5)
Maintenance of access roads	Refilling of potholes, regravelling ,road sign	Senotlelo(7)
Water	Water reticulation	Senotlelo(1)
sanitation	VIP toilets	Senotlelo(3)
Electricity	Post connections High mast light	Senotlelo(4)



	Street lights	
Land development	Town houses	Senotlelo (6)
Human Settlement	PHP	Senotlelo(2)
Public transport	Rail(train)	Senotlelo (6)
Community facilities e.g. community hall, library etc.	Multipurpose centre	Senotlelo (2)
Art, Culture & Heritage	Heritage centre	Senotlelo (9)
Primary health care HIV/AIDS and social service	24 hrs, construction of clinic welfare centre	Senotlelo (1)
Education	Construction of admin block & kitchen	Senotlelo (3)
Waste & environmental management	EPWP/CWP program	Senotlelo (5)
Cemetery	Cemetery fencing and cleaning	Senotlelo(7)
Disaster management & fire fighting	Food security shelter & blanket	Senotlelo(8)
Recreational facilities e.g. sports ground, parks	Sport centre Park renovation	Senotlelo(4)
Safety & security	Satelite police station	Senotlelo (2)
Sassa	Sassa office	Senotlelo (1)
Youth development	Sports facilities & information centre	Senotlelo(3)
Woman programmes	Art & culture food facilities	Senotlelo(6)
People with disability programme	Aid facilities	Senotlelo (8)
Elderly people program	Old age food security Sport & culture	Senotlelo (4)
HIV/AIDS program	Awareness campaign	Senotlelo(5)
Children's programme	Awareness campaign	Senotlelo(7)
Agriculture	De bushing and bore holes	Senotlelo (1)
SMME Development	Shelter, market stalls	Senotlelo (2)
Co-operative development	training	Senotlelo(4)
<b>WARD 21</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Storm water drainage	Kabete (1)
	Storm water drainage	Ramonanabela (1)
	Bus and taxi route	Part of Lefiswane (1)
Maintenance of access roads	Kabete new stand bus route	Kabete (1)
	Ramonanabela to Dihekeng road	Ramonanabela (1)
	Bus and taxi route	Part of Lefiswane (1)
Water	Water reticulation at Kabete new stands	Kabete (1)
	Increase water volume/boreholes	Ramonanabela (1)
	Additional boreholes	Ramonanabela (1)

Sanitation	VIP Toilets at Kabete new stands	Kabete (2)
	VIP toilets	Part of Lefiswane (2)
	Additional high mast light and connection of Kabete new stands	Kabete (1)
	High mast lights	Ramonanabela (1)
	High mast light	Part of Lefiswane (1)
Land Development	Construction of PHP	Kabete (1)
	Land Survey and allocation of site	Kabete (1)
	Land survey and allocation of site	Ramonanabela (1)
Human settlement	Construction of PHP	Kabete (1)
	Construction of PHP	Ramonanabela (1)
	Construction of PHP	Part of Lefiswane (1)
Community facilities (Community hall, library, etc)	Community hall and multipurpose centre	Kabete (1)
	Community hall	Ramonanabela (1)
	Community hall	Part of Lefiswane (1)
Art , Culture, Sports and recreation	Naming of streets and heritage sites	Kabete (2)
	Naming of streets and heritage sites	Ramonanabela (2)
	Naming of streets and heritage sites	Part of Lefiswane (2)
Primary Health Care, HIV/AIDS and Social Services	24 hour health care centre	Kabete (2)
	24 hour health care centre	Ramonanabela (2)
	New Clinic	Part of Lefiswane (3)
Education	ABET centre and Middle school	Kabete (2)
	ABET centre	Ramonanabela (2)
	ABET centre	Part of Lefiswane (2)
Recreational Facilities e.g. Sports	Sports Complex	Kabete (1)
	Sports Ground	Ramonanabela (2)
	Recreational Park	Part of Lefiswane (4)
Disaster management and Fire Fighting	Fire station	Kabete (4)
	Fire station	Ramonanabela (4)
Waste and Environmental Management	Ashbins	Ramonanabela (3)
	Ashbins	Part of Lefiswane (3)
	Ashbins	Kabete (3)
Cemetery	Extension of space	Ramonanabela (1)
	Extension of space	Part of Lefiswane (1)
	Debushing	Kabete (1)
Safety and Security	Satelite Police Station	Ramonanabela (1)
	Satelite Police Station	Part of Lefiswane (2)

SASSA	Satelite office	Ramonanabela (2)
	Satelite office	Kabete (2)
	Satelite office	Part of Lefiswane (2)
Youth Development	Information Resource Centre	Kabete (1)
	Youth Advisory Centre	Ramonanabela (1)
	Youth Advisory Centre	Part of Lefiswane (1)
Women Programmes and Women with Disability Programmes	Day Care Centre	Kabete (4)
	Day Care Centre	Ramonanabela (4)
	Day Care Centre	Part of Lefiswane (4)
People with disability Programme	NGO for Social Work Service	Kabete (5)
	NGO for Social Work Service	Ramonanabela (5)
	NGO for Social Work Service	Part of Lefiswane (5)
Elderly People Programme	Old Age Centre	Ramonanabela (3)
	Old Age Centre	Kabete (3)
	Old Age Centre	Part of Lefiswane (3)
HIV/AIDS Programme	NGO for HIV/AIDS Care	Ramonanabela (1)
	NGO for HIV/AIDS Care	Part of Lefiswane (1)
	NGO for HIV/AIDS Care	Kabete (1)
Children's Programme	Children Literature Programme	Kabete (1)
	Children Literature Programme	Ramonanabela (1)
	Children Literature Programme	Part of Lefiswane (1)
Agriculture	Allocation of space for farming	Kabete (1)
	Allocation of space for farming	Ramonanabela (1)
	Allocation of space for farming	Part of Lefiswane (1)
Co-operatives Development	Poultry farming	Kabete (2)
	Gardening	Ramonanabela (2)
	Gardening	Part of Lefiswane (2)
<b>WARD 22</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Roads & Storm water	Storm water control	Part of Lefiswane (1)
	Construction of side walks	Lefiso (3)
	Construction of side walks	Ditlhokwe (4)
	Linking of roads	Ditlhagane (2)
	Roads be properly gravelled	Part of Lefiswane (3)
	Roads be properly gravelled	Lefiso (1)
	Roads be properly gravelled	Ditlhokwe (2)
	Roads be properly gravelled	Ditlhagane (4)
Water	Taps to be connected	Part of Lefiswane (4)
	Taps to stand pipes	Lefiso (3)
	Boreholes be cleaned	Ditlhokwe (1)
	Water out of laid pipes	Ditlhagane (2)
Sanitation	Phalane section to be provided	Part of Lefiswane (1)
	Backlog of five sections	Lefiso (2)
	Backlog of 80 stands	Ditlhokwe (4)
	Backlog of sanitation	Ditlhagane (3)

Electricity	Ext 4 post connection	Part of Lefiswane (1)
	Backlog of extension	Lefiso (1)
	Post and extension connection	Ditlhokwe (3)
	Extension of 80 stands	Ditlhagane (4)
Human settlement	A backlog of 40 PHP	Part of Lefiswane (1)
	A backlog of 30 PHP	Lefiso (2)
	A backlog of 80 PHP	Ditlhokwe (4)
	A backlog of 36 PHP	Ditlhagane (1)
Public Transport	A bid for transport	Part of Lefiswane (3)
	Transport availability	Lefiso (4)
	Transport from tar road	Ditlhokwe (2)
	Transport from tar road	Ditlhagane (1)
Community Facilities e.g. Community hall, library, etc	Community hall	Lefiso (1)
	Malatse as centre	Ditlhokwe (3)
Arts, Culture and Heritage	Lefiswane Heroes Playground	Part of Lefiswane (1)
	Open space at Paneng	Lefiso (2)
Primary health care HIV/AIDS AND Social services	Upgrading of Lefiswane Clinic Improve the condition of maternity room Address the issue of staff shortage	Part of Lefiswane (1) Lefiso (3) Ditlhokwe (2)
Education	Radijoko be renovated Malatse school be upgraded	Part of Lefiswane (1) Lefiso (2)
Recreational Facilities e.g. Sports	Multipurpose centre for the whole ward	Ward 22 (1)
Waste and Environmental management	Dumping site for the whole ward	Ward 22
Cemetery	Cluster cemetery for the whole ward	Ward 22
Safety and security	Satelite police station at a central place to be identified	Ward 22
SASSA	Multipurpose centre at a central place to be identified	Ward 22
Youth Development	Information about youth to be well communicated	Ward 22
Women Programmes and People with disabilities programme	Programmes still to be established	Ward 22
People with disability programme	Some to be provided with sewing machines	Lefiso (1)
Elderly people programme	Buildings to be upgraded and provided with facilities	Part of Lefiswane (1) Lefiso (2) Ditlhokwe (4) Ditlhagane (3)
Children's Programme	Building and environmental programmes be extended	Part of Lefiswane (2) Lefiso (1),Ditlhokwe (4),Ditlhagane (3)
Agriculture	Masibuyebe Emasimini be	Ward 22

	intensified	
Tourism	Cultural Villages	Ward 22
Co-operatives Development	Workshop registered Cooperatives	Ward 22
Electricity	High mast light	Part of Lefiswane (1)
		Lefiso (2)
		Ditlhokwe (4)
		Ditlhagane (3)
Local Economic development	Shopping mall	Part of Lefiswane (2)
		Lefiso (1)
		Ditlhokwe (4)
		Ditlhagane (3)

### WARD 23

IDP PRIORITY	PROJECT NAME	VILLAGE/PRIORITY NO
Construction of roads and storm water	Storm water in bus route Recycling of Mamatsoe tar road and clinic road	Part of Marapyane (1)
	Storm water on all gravel road and tar road and building of tunnel at end of settlement	
Maintenance of access road	Regravelling of gravel roads on a monthly basis and channelling of water	Part of Marapyane (4)
Sanitation	Toilets building for the entire community , only 100 available	Part of Marapyane (6)
Electricity	Post connection of 50 households needed, list submitted	Part of Marapyane (5)
Land development	Proclamation of our village speeded up	Part of Marapyane (5)
Human settlements	100 houses needed according to identification and reconstruction of old houses	Part of Marapyane (3)
Public transport	Taxi rank	Part of Marapyane (3)
Community facilities e.g. community hall, sports ground	Multipurpose centre	Part of Marapyane (1)
Art, culture and heritage	Stalls for arts products	Part of Marapyane (2)
Primary health care HIV/AIDS and social services	Support home based care Renovation and reconstruction of Clinic	Part of Marapyane (4)
Education	Reconstruction of two primary schools	Part of Marapyane (5)
Recreational facilities e.g. Sports ground and parks	Park to be fenced Toilets at the park Workers at the park	Part of Marapyane (5)
Disaster management and	Good response on disaster cases	Part of Marapyane (5)

fire fighting		
Waste and environmental management	Fencing of sand mining sites	Part of Marapyane (5)
Safety and security	High mast light	Part of Marapyane (1)
SASSA	Accommodation of beneficiaries at community hall	Part of Marapyane (2)
Youth development	Construction of community centre	Part of Marapyane (4)
Woman programmes	Fencing of vegetable ploughing fields	Part of Marapyane (3)
People with disability programme	Wheelchairs supply Building of pavements Support for special schools	Part of Marapyane (5)
Elderly people programme	Accommodate them at community hall for pension grants	Part of Marapyane (5)
HIV/AIDS Programme	Make clinic more accessible by tarring the road	Part of Marapyane (5)
Children's programme	Monitoring of school transport	Part of Marapyane (5)
Agriculture	Masibuyele Emasimini programme monitoring	Part of Marapyane (5)
SMME development	Building of market stalls for business	Part of Marapyane (5)
Tourism	Preservation of our cultural sites	Part of Marapyane (5)
Cooperatives development	Workshops on how to get funding	Part of Marapyane (5)
Manufacturing	Building of small holding	Part of Marapyane (5)
Environmental management	Debushing of trees	Part of Marapyane (5 )
water	Revitalizing all systems available	Part of Marapyane (1)
<b>WARD 24</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Matjila bus road tarred road and storm water	Part of Marapyane(1)
	Ga-Tshweu access road	Part of Seabe (2)
	Completion of pavement at Mmaduma	Mmaduma(1)
Maintenance of access road	Pavement on access road and internal road	Part of Marapyane(1)
	Regravelling road to cemetery and school	Part of Seabe(1) Mmaduma(1)
Water	Water reticulation and house connection	Part of Marapyane (1)
	House connection on some few house	Part of Seabe (1)
	House connection on some few houses	Mmaduma(1)
Sanitation	VIP Toilets highly needed	Part of Marapyane(1)
	Some few house needs VIP	Part of Seabe (3)
	Half the village need VIP Toilet	Mmaduma (2)
Electricity	Post connection	Part of Marapyane (1)

		Part of Seabe (1) Mmaduma (1)
Land Development	Town planning	Part of Marapyane (1) Part of Seabe (1) Mmaduma (1)
	Fencing of borrow pits	Part of Marapyane(1)
Human settlement	PHP house and disaster houses	Part of Marapyane (1) Part of Seabe (1) Mmaduma (1)
Public transport	Taxis inside the village	Part of Marapyane (1) Part of Seabe (1) Mmaduma (1)
Community Facilities	Library building Thusong service	Part of Marapyane (1)
	Community hall	Part of Seabe(1) Mmaduma (2)
Art culture and Heritage	Cultural village	Part of Marapyane (1)
	Cultural activities	Part of Seabe (2)
		Mmaduma (2)
Primary health care HIV/AIDS	New building of health centre	Part of Marapyane (1)
	Establishment of HBC	Part Seabe (2) Mmaduma (2)
Education	Additional classes at Ikageleng primary	Part of Marapyane (1)
	New building at Ramabifi primary school	Part of Seabe(1)
	Additional classes at Mmaduma Moloto	Mmaduma (1)
Recreational facilities	Improvement of soccer field and parks	Part of Marapyane (2)
	New park	Part of Seabe (1) Mmaduma (1)
Disaster Management	Training of fire fighter	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
Waste and Environmental Management	Establishment of dumping site and provision on big bins	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
Cemetery	Fencing of cemetery x2	Part of Seabe (2)
	Road to cemetery need to be paved	Mmaduma (1)
Safety and security	SAPS visibility and CPF forum	Part of Marapyane(2) Part of Seabe (1) Mmaduma (1)
Youth development	Job opportunities youth activities	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
Woman programme	Co-operative for woman and	Part of Marapyane(2)

	people with disability	Part of Seabe (2) Mmaduma (2)
People with disability	Skills development co-operative	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
Elderly people programme	Old age home and activities	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
HIV/AIDS	Awareness campaigns	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
Children's programme	Early child cares and drop centre	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
Agriculture	Masibuyele Emasimini	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
SMME Development	Co-operative SMME	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
Tourism	Tourism site establishment	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
Co-operative development	Training and support	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
Manufacturing	Brick making Steel works	Part of Marapyane(2) Part of Seabe (2) Mmaduma (2)
<b>WARD 25</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Storm water	Part of Seabe(1) Part of Nokaneng(1)
Maintenance of access road	Regravelling	Part of Seabe(1) Part of Nokaneng(1)
Water	Reticulation	Part of Seabe(1) Part of Nokaneng(1)
Sanitation	Toilets	Part of Seabe(3) Part of Nokaneng(3)
Electricity	Electrification	Part of Seabe (2)
	Post connection	Part of Nokaneng (1)
Land development	Residential planning	Part of Seabe (1)
Human settlement	PHP houses	Part of Seabe(1) Part of Nokaneng(2)
Community facilities	Community hall Youth centre	Part of Seabe(2)
	Library construction	Part of Seabe (2)



		Part of Nokaneng (1)
Art, culture and heritage	De-bushing	Part of Seabe(1) Part of Nokaneng(1)
Primary health care HIV/AIDS and social services	Care centre	Part of Seabe (3)
Recreational facilities	Sports ground	Part of Seabe (2) Part of Nokaneng (2)
Disaster Management	Division of camp	Part of Seabe (3)
Cemetery	Fencing	Part of Seabe (1)
Safety and security	Satelite police station	Part of Seabe (3)
SASSA	Provision of shelter for pensioners	Part of Seabe(1) Part of Nokaneng(1)
Youth development	Construction of youth centre	Part Seabe (1)
	Entrepreneurship training	Part of Nokaneng (1)
Woman programme	Empowering woman in business	Part of Seabe (2)
Elderly people	Old age home	Part of Seabe (4)
	Sport ground	Part of Nokaneng (1)
HIV/AIDS Programme	Contribution of care centre	Part of Seabe (2) Part of Nokaneng(2)
Children programme	Improvement of parks	Part of Seabe(3) Part of Nokaneng(3)
Agriculture	Debushing	Part of Seabe(3)
	Fencing of farms	Part of Nokaneng(3)
SMME Development	Financial support, training and skill development	Part of Seabe (3) Part of Nokaneng(3)
Tourism	Regravelling of access roads to guest house and tourist attraction	Part of Seabe(1) Part of Nokaneng(1)
Co-operative development	Assistance with Registration	Part of Seabe Part of Nokaneng
Manufacturing	Brick making project	Part of Seabe Part of Nokaneng

#### WARD 26

IDP PRIORITY	PROJECT NAME	VILLAGE/PRIORITY NO
Construction Roads and storm	Storm water	Loding ext one(1) Sehoko (3) Moletji (5) Ramantsho(2) Part of Nokaneng(4)
Maintenance of access road	Road to cemetery	Loding ext one3) Sehoko (2) Moletji (1) Ramantsho(4) Part of Nokaneng(5) Semotlhase (1) Diekeng(1)
Water	Rusterventer bulk line and	Loding( 1)

	maintenance of reservoirs and reticulation	Sehoko (1) Moletji (1) Ramantsho(1) Part of Nokaneng (1)
Sanitation	VIP Toilets	Loding (1) Sehoko (1) Moletji (1) Ramantsho(1) Part of Nokaneng(1) Semotlhase(1)
Electricity		Loding(1) Sehoko , Semotlhase ,Moletji & Ramantsho (1)
Land Development	Mining ,Tenure upgrading	Loding(1) Part of Nokaneng(1)
Human settlement	PHP & RDP Houses	Loding (3) Sehoko (1) Moletji (1) Ramantsho (1) Part of Nokaneng (1)
Public Transport	Bus & Taxi route contraction  Bus shelter	Loding(1) Sehoko(1) Moletji (1) Ramantsho, Sehoko (1) Part of Nokaneng
Community facilities	Community hall  Library Stadium	Loding (1) Sehoko (2) Moletji (4) Ramantsho(3) Part of Nokaneng(2)
Art, culture and heritage	Exhibition centre	Part of Nokaneng(1)
Primary health HIV/AIDS and social service	Support system	Loding(1)
Recreation facilities	Mini park Tennis court Park sports facility	Loding (1) Sehoko (1) Moletji (2) Ramantsho(1) Part of Nokaneng(2)
Disaster Management	Awareness/training about disaster	Loding
Waste and Environment Management	Dumping site & dust bins, Skips collecting waste	Ward 26(1)
Cemetery	Fencing of cemetery, toilets,	Loding (1) Sehoko (1) Moletji (1) Ramantsho(1) Part of Nokaneng & Semotlhase (1)
Safety and security	Satelite police station	Moletji
SASSA	Pay points for pensioners	Sehoko (1)

	Shelter for pensioners	Loding(3)
Youth Development	Youth centre (multipurpose)	Ramantsho (2)
Woman programmes	Bead work centre and resuscitation of Loding flee market to be benefit local woman	Loding (3)
Disability programmes	Initiation of sign language & Braille school to be linked with Masinakane school for disability	Loding(2)
Elderly people	Day care for elderly people	Loding (1) Sehoko(2) Moletji (2) Ramantsho(3) Part of Nokaneng(1)
HIV/AIDS Programmes	Increase care givers	Sehoko
Children programme	Crèches upgraded to 24 hour day centre	Sehoko
Agriculture	Business stalls , livestock pounding centre	Loding(1) Sehoko(2)
	Goat farming	Moletji(1)
	BEE- farming, Gardening	Ramantsho/ Sehoko(3)
SMME	Small industries	Loding (3) Sehoko (3) Moletji (3) Ramantsho(3) Part of Nokaneng(3)
Tourism	Heritage site	Loding (1) Sehoko (2)
	Game-parks Guest houses and lodge	Ramantsho, Sehoko and part of Nokaneng (1)
Co- operative development	Invite department like DEDET and SETA to assist	Loding(1) Sehoko (1) Moletji (1) Ramantsho(1) Part of Nokaneng(1)
Manufacturing	Clay calabashes factory Wood furniture, cane future	Loding (2) Sehoko, Moletji (3)
Other	Mining salt survey Coal survey Abattoir (build abattoir) Live-stock auction Town planning	Loding(1) Moletji (1) Sehoko (2)
<b>WARD 27</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Bus and taxi route	Katjibane (2)
	F shaped tar road	Leseleseleng (1)
Maintenance of access road	Regravelling internal streets	Phomolong (3)
	Internal streets	Dark City (4)

	Internal streets Bus and taxi route	Chris Hani (5) Katjibane (2)
	Regravelling internal routes	Leseleseleng (2)
	Regravelling internal routes	Phomolong (3) Dark city (4)
Water	Bulk water supply	Leseleseleng (2)
		Phomolong (3)
		Dark city (4)
		Chris Hani (5)
		Katjibane (4)
Sanitation	Toilet construction	Leseleseleng (1)
		Phomolong (2)
		Dark city (3)
		Chris Hani (5)
		Katjibane (1)
Electricity	High mast light	Leseleseleng (1)
		Phomolong (1)
		Katjibane (5)
	New connection	Chris Hani (1)
		Dark City (1)
Land development	Shopping mall	Leseleseleng (4)
		Phomolong (3)
		Dark city (1)
		Chris Hani (2)
		Katjibane (1)
Human settlements	PHP houses	Leseleseleng (1)
		Phomolong (1)
		Dark city (1)
		Chris Hani (1)
		Katjibane (1)
Public Transport	Access to taxis in the village(going into the village)	Katjibane (2)
		Leseleseleng (1)
		Phomolong (5)
	More buses and taxis in the village	Dark city (4)
		Chris Hani (3)
Community facilities	Community hall	Katjibane (1)
	Multipurpose centre	Leseleseleng (2)
	Community park	Dark city (4)
	Public library	Phomolong (4) Chris Hani
Art, Culture, sports and recreation	Heritage site to be built	Ward 27
Primary health care HIV/AIDS and Social services	Expansion of the local clinic	Katjibane (1)
	Mobile clinic needed	Leseleseleng (2)
		Phomolong (5)

		Dark city(4)
		Chris Hani (1)
Education	Technical school needed	Katjibane (1)
	High school needed	Leseleseleng (2)
	Early childhood care centre	Phomolong (5)
	Early childhood care centre	Dark city(4)
	Primary school	Chris Hani (1)
	Adult education	Ward 27
Recreational facilities e.g. sports	Stadium	Katjibane (2)
	Indoor sports centre	Leseleseleng (1)
	Tennis court	Phomolong (5)
	Tennis court	Dark city(4)
	Netball facility	Chris Hani (1)
Disaster management and fire fighting	Mobile fire centre	Ward 27(2)
Waste and environmental management	Waste collection	Leseleseleng (2)
		Phomolong (3)
		Dark city (4)
		Katjibane (1)
		Leseleseleng (5)
Cemetery	Fencing	Leseleseleng(2)
	New cemetery site to be identified	Phomolong (3)
	To be expanded	Dark city (4) Chris Hani (5) Katjibane (1)
Safety and Security	Satelite office needed	Leseleseleng (2) Phomolong (4) Dark city (3) Chris Hani (5)
	Fully fledged police station needed	Katjibane (1)
SASSA	Satelite office needed	Leseleseleng (1)) Phomolong (1)) Dark city (1) Chris Hani (1) Katjibane (1)
Youth Development	Youth multipurpose centre	Leseleseleng (2)
	Satelite youth centre	Phomolong (2) Dark city (2) Chris Hani(2)
	Youth advisory centre	Katjibane (1)

People with disability programmes	Centre for people with disability	Ward 27(1)
Elderly people programmes	Old aged home	Ward 27(1)
HIV/AIDS Programmes	HIV/AIDS Advisory centre	Ward 27 (2)
Children's programme	Child support centre	Ward 27(1)
Agriculture	Masibuyele Emasimini	Katjibane(1) Leseleseleng(2) Phomolong (4) Dark city (5) Chris Hani (3)
SMME Development	Satelite office	Katjibane(2) Leseleseleng(1) Phomolong (3) Dark city (4) Chris Hani (5)
Tourism	Tourism sites need be marketed and developed	Ward 27
Co- operatives	Assistant with establishment of co-operative	Ward 27 (2)
Manufacturing	Factories to be established	Ward 27
<b>WARD 28</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Dierefeng bus and taxi route	Part of Nokaneng (3)
	Magareng bus and taxi	Part of Mmametlhake (4)
Maintenance of access roads	Internal routes in Magareng, Nokaneng and Mmamethlake	Magareng (2)
		Dierefeng (1)
		Part of Nokaneng (2)
Water	Water reticulation needed in Dierefeng	Part of Mmametlhake (1)
		Magareng (4)
		Dierefeng (3)
		Part of Nokaneng (4)
Sanitation	VIP Toilets	Part of Mmametlhake (1)
		Magareng (3)
		Dierefeng (2)
		Part of Nokaneng (1)
Electricity	Apollo lights	Part of Mmametlhake (1)
		Magareng (1)
		Dierefeng (1)
		Part of Nokaneng (4)
Human settlements	RDP houses	Part of Mmametlhake (1)
		Magareng (2)
		Dierefeng (3)
		Part of Nokaneng (1)
Community facilities,	Community facilities	Part of Mmametlhake (1)
		Magareng (1)
		Dierefeng (1)

community hall, library etc		Part of Mmametlhake (2)
Public transport	Public transport	Magareng (3)
		Dierfeng (1)
		Part of Nokaneng (1)
Art, Culture and heritage	Activities needed	Part of Mmametlhake (1)
		Magareng (1)
		Dierfeng (1)
		Part of Nokaneng (1)
Primary health care	Primary health care	Part of Mmametlhake (1)
		Magareng (1)
		Dierfeng (1)
		Part of Nokaneng (1)
Education	Middle school in Dierfeng	Part of Mmametlhake (1)
		Magareng (1)
		Dierfeng (1)
		Part of Nokaneng (3)
Recreational facilities e.g. Sports	Construction of recreational facilities.	Part of Mmametlhake (1)
		Magareng (4)
		Dierfeng (3)
		Part of Nokaneng (4)
	Improvement of all soccer fields.	Part of Mmametlhake (1)
		Magareng (1)
		Dierfeng (1)
Disaster management and fire fighting	Disaster management	Part of Nokaneng (1)
		Magareng (4)
		Dierfeng (3)
		Part of Nokaneng (4)
Waste and environmental management	Waste removal	Part of Nokaneng (1)
		Part of Mmametlhake (1)
		Magareng (1)
		Dierfeng (1)
Cemetery	Cemetery fencing	Part of Nokaneng (3)
		Part of Mmametlhake (2)
		Magareng (2)
		Dierfeng (1)
Safety and security	Safety and security	Part of Mmametlhake (1)
		Magareng (2)
		Part of Nokaneng (3)
SASSA	Pensioner pay points	Part of Nokaneng (3)
		Part of Mmametlhake (4)
		Magareng (2)
		Dierfeng (1)
Youth development	Youth development	Part of Nokaneng (1)
		Part of Mmametlhake (1)
		Magareng (3)
		Dierfeng (1)

		Part of Nokaneng (4)
Agriculture	Agricultural processing	Part of Mmametlhake (1)
		Magareng (1)
		Dierefeng (1)
		Part of Nokaneng (1)
SMME Development	SMME development	Part of Mmametlhake (1)
		Magareng (1)
		Dierefeng (1)
		Part of Nokaneng (1)
Tourism	Tourism development	Part of Mmametlhake (1)
		Magareng (1)
		Dierefeng (1)
		Part of Nokaneng (2)
WARD 29		
IDP PRIORITY	PROJECT NAME	VILLAGE/PRIORITY NO
Construction of roads and storm water	Storm water channels	Part of Mmametlhake (1)
Maintenance of access road	Patching of potholes, speed humps and street regravelling	Part of Mmametlhake (1)
	Speed humps	Part of Phake Ratlhagane (1)
Water	Construction of water pipe	Part of Mmametlhake (1)
	Rust de winter bulk water project	Part of Phake Ratlhagane (1)
Sanitation	Construction of VIP toilets	Part of Phake Ratlhagane (1)
Electricity	Post connection new houses	Part of Mmametlhake (1)
	High mast light	Part of Phake Ratlhagane (1)
Land development	Development of new site	Part of Mmametlhake (1)
		Part of Phake Ratlhagane (1)
Human settlement	PHP Houses	Part of Mmametlhake (1)
		Part of Phake Ratlhagane (1)
Public transport	Sidewalks and shelters at bus stops	Part of Mmametlhake (1)
	Taxi and bus route	Part of Phake Ratlhagane (1)
Community facilities e.g. community hall, library	Library community hall, post office	Part of Phake Ratlhagane (1)
	Soccer ground/ Stadium	Part of Mmametlhake (1)
	Maintenance of park	Part of Phake Ratlhagane (1)
Primary health care HIV/AIDS and social services	Drop in centre	Part of Mmametlhake (1)
Education	Fencing and renovations of primary school	Part of Mmametlhake (1)
	Admin block at Madikole school	Part of Phake Ratlhagane (1)
Recreational facilities e.g. sports ground, parks etc	Fencing of parks	Part of Mmametlhake (1)
	Regravelling of grounds	Part of Phake Ratlhagane (1)
Disaster management and fire fighting	Training of fire fighters	Part of Mmametlhake (1)
Waste and environmental management	Food parcels and clothing	Part of Phake Ratlhagane (1)
	Dumping site	Part of Mmametlhake (1)
	Skip for dumping	Part of Phake Ratlhagane (1)



Cemetery	Fencing of the cemetery and security	Part of Mmamethlake (1)
Safety and security	Police patrol at Mmamethlake and Phake	Part of Mmamethlake (1) Part of Phake Ratlhagane (1)
SASSA	Allocation of vouchers	Part of Phake Ratlhagane (1)
Youth development	youth centre with skilled people	Part of Mmamethlake (1) Part of Phake Ratlhagane (1)
Woman programmes	Project for women	Part of Mmamethlake (1) Part of Phake Ratlhagane (1)
People with disability programme	Employment opportunities by municipality and contractors and centre	Part of Phake Ratlhagane (1) Elderly people programme
Elderly people programme	Old age home	Part of Mmamethlake (1) Part of Phake Ratlhagane (1)
HIV/AIDS programme	HIV/AIDS awareness	Part of Mmamethlake (1) Part of Phake Ratlhagane (1)
Children's programme	Child support group	Part of Mmamethlake (1)
SMME development	SMME training	Part of Mmamethlake (1) Part of Phake Ratlhagane (1)
Tourism	Signage	Part of Mmamethlake (1) Part of Phake Ratlhagane (1)
Cooperatives development	Registrations	Part of Mmamethlake (1) Part of Phake Ratlhagane (1)
Electricity	Training	Part of Mmamethlake (1)
	New connections	Part of Phake Ratlhagane (1)
	Post connections	Part of Mmamethlake (1)
<b>WARD 30</b>		
<b>IDP PRIORITY</b>	<b>PROJECT NAME</b>	<b>VILLAGE/PRIORITY NO</b>
Construction of roads and storm water	Mantlole road all entrances, Rust winter access road	Phake Rebone (1) Phake Mantlole (1) Phake Thabeng (1) Part of Ratlhagane (1) Phake Rankaile (1)
Maintenance of access roads	Regravelling of all streets	Phake Rebone (1) Phake Mantlole (1) Phake Thabeng (!) Part of Ratlhagane (1) Phake Rankaile (1)
Water	Rust winter bulk water project, yard connection and reticulation	Phake Rebone (1) Phake Mantlole (1) Phake Thabeng (!) Part of Ratlhagane (1) Phake Rankaile (1)
Sanitation:	Water bone and sewer (1)system(VIP Toilets	Phake Rebone (1) Phake Mantlole (1) Phake Thabeng (!) Part of Ratlhagane (1)

		Phake Rankaile
Electricity	800 new connections	Phake Rankaile (1)
	10 new connections	Phake Rebone (1)
	2 high mass lights	Phake Mantlole (1)
	New connections	Phake Thabeng (!)
	15 high mass lights	Part of Ratlhagane (1)
Land development	Grazing and Ploughing land	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Human settlements	PHP Houses	Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
		Phake Rankaile
Public transport	Taxi routes and taxi fares	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Community facilities e.g. Community hall, library etc	Community hall, library, Post office	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Art, Culture and Heritage	Indigenous games	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Primary Health Care HIV/AIDS and Social services	Drop in centre Social service gym facility	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Education	Admin block	Phake Rankaile (1)
	Building Preschool and park	Phake Rebone (1)
	Admin block at Mantlole Primary school	Phake Mantlole (1)
Recreation facilities	Clearing of Soccer grounds	Phake Rankaile (1)
	Mini stadium	Phake Rebone (1)
	Maintenance of parks	Phake Mantlole (1)
	Netball ground	Phake Thabeng (!)
		Part of Ratlhagane (1)
Disaster management and	Training of fire fighters and food	Phake Rankaile (1)

fire fighting	parcels and clothing to those who have experienced disaster	Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Waste and environmental management	Dumping site Skip for dumping	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Cemetery	Fencing and toilets	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
	Patrol and crime stop campaign	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Youth development	Learnership and employment Workshop on business opportunities	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Women and people with disability programmes	Awareness campaign on business	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
People with disability programme	Centre for disabled people	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Elderly people programme	Organize campaigns and programmes	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
HIV/AIDS Programmes	Organize campaigns and programmes	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
	Organize campaigns and workshop	Phake Rankaile (1)

Children’s Programme	on children’s rights	Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Agriculture	Grazing and ploughing	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
SMME Development	Training on funding and registration	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
Tourism	Tourism centre	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng ( 1)
		Part of Ratlhagane (1)
Co-operatives development	Registration and funding	Phake Rankaile (1)
		Phake Rebone (1)
		Phake Mantlole (1)
		Phake Thabeng (!)
		Part of Ratlhagane (1)
		Phake Rankaile (1)
WARD 31		
IDP PRIORITY	PROJECT NAME	VILLAGE/PRIORITY NO
Construction of roads and Storm water	Storm water construction at bus and taxi route	Masobye (1)
Maintenance of access road	Regravelling and filling of streets and water channels	Masobye (1)
Water	Bulk supply	Masobye (1)
	Reticulation	Masobye (2)
	House connection	Masobye (3)
	Reservoir	Masobye (1)
Sanitation	VIP Toilets	Masobye (1)
	Sewer system	Masobye (2)
	Waterborne	Masobye (3)
Electricity	High mast light	Masobye (1)
	Strengthening power supply	Masobye (1)
	Cutting of trees	Masobye (2)
	Fencing of camps	Masobye (1)
Human settlements	PHP Houses roofing with asbestos	Masobye (1)
	PHP houses	Masobye (1)

Public transport	Taxi route	Masobye (1)
	Reasonable pricing of taxi fare	Masobye (1)
	Satelite police station	Masobye (1)
Community facilities e.g. Community hall, library	Library	Masobye (2)
	Taxi rank	Masobye (3)
	Post office	Masobye (1)
	Youth centre	Masobye (1)
	Chairs at community hall	Masobye (1)
	Environmental Park	Masobye (1)
	Maintenance of park	Masobye (1)
Art, Culture and Heritage	Craft makers promotion	Masobye (1)
Primary health care HIV/AIDS and Social services	Clinic	Masobye (1)
	Social Service Centre	Masobye (2)
	Drop in centre	Masobye (1)
	Gym centre	Masobye (3)
Education	Maloka Primary School security guards and fencing	Masobye (1)
	Masobye school admin block	Masobye (1)
Recreational facilities e.g. Sports ground, Parks, etc	Sports ground	Masobye (1)
	Park maintenance	Masobye (1)
	Netball grounds	Masobye (2)
	Food parcels and clothing	Masobye (1)
Disaster Management and Fire fighting	Fire fighters training	Masobye (2)
Waste and Environmental management	Skip for Dumping	Masobye (1)
	Dumping site	Masobye (2)
	Rangers	Masobye (3)
Cemetery	Cemetery Fencing	Masobye (1)
	Toilets	Masobye (1)
Safety and Security	SAPS Patrolling	Masobye (1)
	Crime campaign	Masobye (1)
SASSA	SASSA Voucher	Masobye (1)
	Chairs	Masobye (2)
Youth Development	Learnership	Masobye (1)
Woman programmes	Youth workshops on Cooperatives and Business	Masobye (1)
	Awareness campaigns on business and cooperatives	Masobye (1)
	Sporting facilities	Masobye (1)
People with disability	Awareness campaigns	Masobye (1)

Programme		
	Centre for the disabled	Masobye (2)
	Employment opportunities	Masobye (3)
HIV/AIDS campaign	HIV/AIDS centre	Masobye (1)
	HIV/AIDS Campaigns	Masobye (2)
Children's programmes	Campaigns and workshops on children programmes	Masobye (1)
Agriculture	Fencing gardens Ploughing, Seed, Manure, Boreholes and machine Grazing and ploughing	Masobye (1)
	Fencing of vegetable gardens	
SMME Development	Training, Small business funding, Registrations	Masobye (1)
Tourism	Tourist centre: Thabeng and Paneng	Masobye (1)
Co-operatives Development	Registrations and funding, job creation	Masobye (1)
Manufacturing	Reikagile Bricks	Masobye (1)
	Bilkom trees	Masobye (2)

## CHAPTER 5: BASIC SERVICE DELIVERY: INFRASTRUCTURE

### ISSUE 1: WATER SERVICES

#### BACKGROUND AND PROBLEM STATEMENT

The Municipality has grown immensely in terms of managing, storage, treating monitoring and delivering safe potable water as well as collection and treatment of waste water to the citizens of Dr J.S Moroka Local Municipality. The scope of responsibility ranges from bulk water supply from Weltevreden water purification plant and boreholes to the drinking water for water supply. The Municipality produces on average a circa 42ML/pd from the Weltevreden treatment works. Unacceptable losses of potable water are being experienced due to illegal, inferior quality by inexperienced plumbers doing unauthorized connections to households, gardens, car washes and lack of infrastructure in some areas.

A considerable percentage of the population in Dr J.S Moroka Local Municipality still regularly complaints about intermitted water supply. The problem occurs more severe during the hot summer months from late September until the first heavy rain of summer. Intermittent water supply is chiefly attributed by:

- Unequal distribution of water
- None collection of revenue /Low rate of cost recovery
- Illegal connection due to the none availability of infrastructure
- Ageing infrastructure
- Reactive operation & maintenance infrastructure
- Lack of maintenance plans/ strategies
- High volume of leakages
- None availability of water meters

There are major challenges facing the provision of water effective and efficient water services in the entire municipality these ranges from: The target of achieving 100% of coverage of water supply infrastructure to all that do not have access to water is based on the minimum walking distance of 200m basis on nearest tap and has been the basis on deciding the scope of backlog eradication. A minimum walking distance of 200m has been assumed as the criteria for making water supply accessible to all communities of Dr J.S Moroka Local Municipality. Wards or villages that are constantly having potable water interruptions and intermitted water supply due to over usage, unauthorized connections and lack of infrastructure in certain areas are: Ward,02,07, 10,11,12,13,16,19,20,

The challenges from the abovementioned wards, is that there is no adequate infrastructure, capable of supplying all the people with enough potable water. As a results of this, the communities organized themselves and procured cheap materials and illegally connected water from the bulk mains in the area resulting in serious friction losses, water losses and none payment of services. The problem is evident in most of the abovementioned wards.

## **WATER QUALITY**

Dr JS Moroka Local Municipality has been counted with an award at the Prestigious Blue Drop Certification Programme by DWA for 2009/10. However constant challenges water quality

challenges do occur on borehole water which the municipality strives to ensure that borehole water is well managed to the acceptable level of class II as required by the (WHO) World Health Organization. There are major challenges facing the provisioning of effective and efficient water services in the entire municipality, these ranges from:

- In accordance to Census 2011 the access to basic water services is 78% and the backlog equals to 22%.
- Operation and maintenance of the Water Services Infrastructure.
- Overlapping of responsibilities
- Inadequate data for planning & O&M. There are currently no information systems that can and the personnel to prioritize and undertake effective management of the retail services.
- Cost recovery from bulk and retail water is a real challenge.
- High water losses in the bulk and retail sectors this is due to asbestos pipes that have reached their life span and will take considerable amount of money to replace them.
- The current water infrastructure bulk and retail pipe work need to be upgraded.
- Lack of training and understanding of Water Services provisioning as a whole and ability to identify key factors that attribute to sustainable Water Services delivery.
- Villages that need urgent attention in terms of replacement of asbestos pipe are Siyabuswa 'A, B, C', and Ukukhanya. The designs of the pipes valves scourers are also problematic in that they have reached their life span of 25 years. A process design Civil Engineer needs to be appointed to redesign the whole reticulation of Siyabuswa.

## **OPERATION AND MAINTENANCE**

There is generally a lack of planned and maintenance of the water services infrastructure in the municipality instead maintenance is carried out on a reactive basis. The lack of strategic Operational and Maintenance planning for the medium to long term is therefore especially common. The actual and potential levels of institutional capacity and support for O & M are generally weak. Some specific institutional problems include the following:

- Operational and Maintenance requires special skills such as the need to relate to predominantly poor customers and develop innovative solutions.



- Particular problems arise in that there is often no real link between the services charges paid by consumers and level of operational service supplied. This financial structure means that there is little financial leverage, if any, which the consumers can exert.

A major problem to date has been to set up functioning management systems for the O & M for the water supply and sanitation systems. In remote areas, all too often the communities are left to its own devices without the necessary initial or follow-up support from the municipality until breakdown maintenance is necessary. The lack of effective and efficient operation and maintenance of water services is resulting in the following:

- Infrastructure deteriorating much more quickly than its expected useful life.
- Increasing unaccounted for water.

This problem is further been exacerbated by a lack of asset management plan to know what infrastructure is on the ground, the condition of the infrastructure, the performance of the retail compared to the desired level of service. As part of the WSA initiative, JS Moroka Local Municipality embarked on the development of a water infrastructure asset management plan which was recently completed. This has formed the basis for the assessment of the retail water service sector in the municipality. The operation and maintenance of the water infrastructure assets is aimed at optimizing the day to day provision of water services. The need to develop a maintenance plan to meet the operation and maintenance requirements is of utmost importance in ensuring sustainability in water services.

#### **ISSUES RAISED BY THE COMMUNITY DURING THE IDP IZIMBIZO HELD IN AUGUST 2013 AND IDP OPEN DAY MARCH 2014**

- **Water shortage in the following wards (14,15, 26,28, 29, 30, 21, 23, 17, 19, 6, and 10.)**
- **Water taps ( 28,19,)**
- **Need for clean water(28,)**
- **Bulk water supply(6,11,20,21)**
- **Water supply tankers/trucks(26 ,31)**
- **Water supply borehole(21Gamogwasha),30)**

- **Borehole replacement(7)**
- **Yard connection taps(24,31)**
- **Servicing of water tanker (19 Madubaduba)**
- **Problem of water from Mmaduma(27)**

## **OBJECTIVES**

- To reduce the water services backlog from 22% to at least 19%.
- To reduce the current water losses in both bulk and reticulation in the next financial year by ensuring that the water demand intervention strategies and policies are being adhere to.
- Villages constantly having water interruption will be reduced by ensuring that water control valves are identified and installed on areas perceived being problematic.
- Unaccounted for water will be reduced, by increasing water tariff and by constantly repairing leakages and applying water demand workshop, training and cost recovery initiatives.
- To provide safe drinking water by maintaining the current Blue drop status for the best water quality in the jurisdiction of the Municipality.
- In areas where borehole water is used the Municipality will ensure that the (WHO) standard of borehole quality is maintained by ensuring that the current SANS 241 water quality standard of class II water is maintained by conducting field test and random sampling in areas where borehole water is used.
- Water services backlogs currently experienced in the Western Parts of the Municipality will be reduced by identifying good yield boreholes and by the implementation of the recommendations conducted by argumentation of the Rusterwinter bulk supply scheme.

- Operation and Maintenance Strategy (Policy Plan) needs to be put in place in order to move away from the current (reactive maintenance) forced maintenance to a planned maintenance.
- Customer Care Policy need to be developed in order to improve on the Municipality revenue base and best practice that can bring customer satisfaction and best quality practice.
- Implementation of the water loss and water demand management

## **STRATEGIES**

- To continuously identify best water quality boreholes with good yield to supplement the current available water network so as to improve water pressure in peak demands will ensure that the current intermitted water supply experienced during summer is minimized.
- Current water losses will be reduced to 20% or more by practicing and implementing water demand strategies such as workshops, publication advertisements repairing of all water leaks as when it happens.
- Water restriction and Water flow devices will be installed in Villages in peak demand so that an equal and effective water supply is maintained in all the water user of the Municipality.
- Safe drinking and best water quality will be maintained by being engaged in the current Blue Drop accreditation as specified in SANS 241 Drinking Water Quality specification
- Water quality samples will be published and be placed on all public notice boards so as to ensure that water user are informed of the quality of water that is being used in the jurisdiction.
- By using MIG funds and other available grants to reduce the current water supply backlogs experienced in the Mathanjana Magisterial District.
- The Municipality will make budget available for the following policies water demand Management policies. Water Demand Management Policy, Operational and Management Policy of retail and bulk infrastructure, Customer Care Policy, and the other related Policy that will have such as the water Master Plan Policy.

- The Municipality will concentrate on bulk infrastructure investment by rerouting and re-designing of all bulk sub-supply scheme in order to ensure equal distribution of bulk water and economic of scale.

**PRIORITY PROGRAMMES AND PROJECTS: BASIC SERVICE DELIVERY ISSUE 1: WATER**

KEY PERFORMANCE AREA	FOCUS AREA	PROJECT NUMBER	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/15	2015/16	2016/17
BASIC SERVICE DELIVERY: INFRASTRUCTURE	WATER	JSM-W2/13W00	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Water Demand Management and Conversation	Portable Water supply through water tankers	56876 Households	DRJSMLM	Facilities and Technical Services	Council	R6 600 000	-	-
		JSM W3/13W19	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Ukukhanya Bulk Water Supply and Reticulation	Portable Water supply through water tankers	4.5km	Ward 19	Facilities and Technical Services	Council	-	R2 000 000	-
		JSM-W1/13W16	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean & purified water provided at least at a minimum RDP standard	Mkhombo Libangeni Bulk Water Supply Provision	Portable Water supply through water tankers	3730 households at Mkhombo and 3139 Households Libangeni	Ward 16/17	Facilities and Technical Services	Council	-	R6 000 000	-
		JSM-W7/09W28	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean & purified water provided at least at a minimum RDP	Mmametlha ke Water Reticulation , Borehole equipping and storage tank	Portable Water supply through water tankers	250 households	Ward 29	Facilities and Technical Services	MIG	-	R7 000 000	R8 000 000
		JSM W5/13W00	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Ga Morwe rervoir to V3 Reservoir Bulk Water Supply	Portable Water supply through water tankers	14298 Households	DRJSMLM	Facilities and Technical Services	MIG	R40 398 246	-	-

KEY PERFORM ANCE AREA	FOCUS AREA	PROJCT NUMBER	DEVELOPMENT AL OBJECTIVES	KEY PERFORMANC E INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIBL E DEPARTMEN T	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/2015	2015/2016	2016/2017
		JSM W12/09W15	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Upgrading of Digwale Bulkline from 250mm AC to 400mm uPVC pipe	Portable Water supply through water tankers including reticulation that is below RDP standard	11396 Households	Ward 15,16,17 & 18	Facilities and Technical Services	MIG	R28 800 000	-	-
		JSM W4/13W00	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Fixing and Re-Instating of Bloedfontein Bulk Line System	Portable Water supply through water tankers	6142 Households	Ward 20	Facilities and Technical Services	MIG	R36 085 664	-	-
		JSM W01/14W00	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum	Bulk Water Provision from Rust de Venter Dam to Mathanjana Area	Portable Water supply through water tankers	17063 Households	DRJSMLM	Facilities and Technical Services	RBIG	R27 101 549	-	-
		JSM WST - 14/15	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Maphotla Bulk & Water Reticulation	Portable Water supply through water tankers	1669 Households	Ward 14	Facilities and Technical Services	MIG	R 1 200 000	-	-

KEY PERFORM ANCE AREA	FOCUS AREA	PROJCT NUMBER	DEVELOPMENT AL OBJECTIVES	KEY PERFORMANC E INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIBL E DEPARTMEN T	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/2015	2015/2016	2016/2017
		JSM W4/12W00	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Madubadub a Bulk Line Supply	Portable Water supply through water tankers	768 Households	Ward 19	Facilities and Technical Services	MIG	-	5 000 000	-
		JSM W1/14W20	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Senotlelo Water Reticulation	Portable Water supply through water tankers	1526 Households	Ward 20	Facilities and Technical Services	MIG	-	5 000 000	-
		JSM- W10/09W21	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Ga-Maria, Lefiso and Lefiswane Water Reticulation	Portable Water supply through water tankers	13207 Households	Ward 22	Facilities and Technical Services	MIG	-	R10 000 000	R10 000 000
		JSM-W4/11W24	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP	Sehoko Water Reticulation	Portable Water supply through water tankers	250 Households	Ward 26	Facilities and Technical Services	MIG	-	4 000 000 -	4 000 000

KEY PERFORM ANCE AREA	FOCUS AREA	PROJCT NUMBER	DEVELOPMENT AL OBJECTIVES	KEY PERFORMANC E INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIBL E DEPARTMEN T	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/2015	2015/2016	2016/2017
		JSM-W5/07W25	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Seabe Water Reticulation	Portable Water supply through water tankers	250 Households	Ward 25	Facilities and Technical Services	MIG	-	4 000 000	-
		JSM-W5/11W30	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Masobe Water Reticulation	Portable Water supply through water tankers	120 Households	Ward 31	Facilities and Technical Services	MIG	-	2 000 000	-
		JSM-W7/09W23	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Ga-Mogwasha Water Reticulation	Portable Water supply through water tankers	250 Households	Ward 21	Facilities and Technical Services	MIG	-	4 000 000	4 000 000 -
		JSM W3/11W24	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP standard	Moletji Water Reticulation	Portable Water supply through water tankers	350 Households	Ward 26	Facilities and Technical Services	MIG	-	5 000 000	5 000 000 -
		JSM-W6/11W00	To provide clean for the Village residents including where possible Surrounding Communities	A community that has clean and purified water provided at least at a minimum RDP	Replacement of asbestos pipes at Siyabuswa A	Portable Water supply through water tankers	3km	Ward 3 & 4	Facilities and Technical Services	Council	-	6 000 000	6 000 000 -



## **ISSUE 2: SANITATION**

### **BACKGROUND AND PROBLEM STATEMENT**

The sanitation business of Dr JS Moroka Local Municipality presents a real challenge to the council. The council budget is heavily subsidize (e.g. equitable share, MIG grants) with up to R 200 million forth coming from these sources. Out of 57811 households 12047 households have backlogs in terms of sanitation. The cost of eradicating the backlog on sanitation is estimated at R 9 000 /h/h which is 5% of the total population. The spending on eradication of the sanitation backlog is too low to reach the millennium goal set for 2014.

With only two townships proclaimed as townships (i.e.) Siyabuswa and Libangeni major problems exist with regard to the Waste Water Plants in the said areas which has reached their design capacity a challenge to council that if the areas such as Mogononong, Gaphaahla, Ekosini and Ga-Morwe lying adjacent to Siyabuswa Waste Water Plant and cannot be connected to the Sewer Plant as it is not big enough to accommodate Sewer flows from the said areas hence the VIP is the only solution means to accommodate sanitation in Dr J.S Moroka Local Municipality with about 90% of the population having VIP Latrines a major problem exist with regard to:

- The maintenance of the pit latrine in that they cannot be erupted as they fill up quickly than the expected time frame of 7 years or above.
- Further with the majority of the Western Part of the municipality using borehole water a major risk exist in that the pit latrine could contaminate the underground water.
- And lastly where the soil formation or rock formation is not stable the pit latrines of Molapoamogale, Digwale Villages are typical examples.

With water conservation and water demand management being a challenge in Dr JS Moroka Local Municipality it will take time before the sewer system or water borehole toilets are being considered in the Municipal area.

## **MUNICIPAL WASTE WATER PLANT**

The Municipality waste water is discharged into the nearby Elands River water resource without a general authorisation or license to discharge water as specified in the general authorisation stand as specified in the authorisation no 339 f march 2004 which contravenes section 21 of the National Water Act.

In terms of the findings conducted by the Department of Water Affairs in August 2009, the Municipality waste water plants are seen and still are a continued health risk in that the spillages of entreated effluent occur due to sporadic power failure and shortages of staff especially class II operators.

The waste water plants do not have maintenance plants, Assets Register waste water Bylaws and no effluent quality test that are done at the plants.

Due to this none compliance the Municipal Waste water plants the Municipality cannot annually publicize waste water management performance against the requirement of the site specific hence condition of general authorization. The Municipality doesn't have any waste water bylaws to regulate industrial trade and effluxes volumes and quality discharged into Municipal system; package plants decentralized systems vacuum tank discharges and spillages into the environment and evidence of the enforcement thereof by the Municipality.

The Municipality waste water plants is totally not complying in terms of efficiency and effectively managing waste water as provided for the general authorizations, the National water Act and the water serves Act (Act 108 of 1997).

### **ISSUES RAISED BY THE COMMUNITY DURING THE IDP IZIMBIZO HELD IN AUGUST 2013 AND IDP OPEN DAY MARCH 2014**

- **There is a need for CWB toilets(6,8,25,28,20,26,23,30,31,15,14,19)**
- **Implementation of CWB toilets projects(23,17,19,1))**
- **Septic tank(1)**
- **Sewer system(1,27,17,19)**
- **Three streets remaining without sewerage system(6 Siyabuswa "C)**

## OBJECTIVE

- To reduce the water services backlog from the current 12047 h/h to 9000 h/h by the end 2011/2012 by committing the MIG to ensure that the households who do not have pit latrines must have them by the end of the financial 2014.
- Villages that did not have pit latrines will be identified and be equipped with latrines as such depending on the available capacity financial and manpower available in the Municipality.
- To provide sanitation that is safe from spilling into streams and rivers by constantly ensuring that the bulk sewer pipelines are maintained and inspected for any leak (Visual) to ensure compliance.
- In villages where there is borehole water for drinking purposes (the borehole will be constantly monitored to ensure that water is not contaminated by the bit latrine existing in the household yard.
- Operational and Maintenance Strategy or Policy will have to be developed for emptying bit latrines to ensure a longer life span for the bit latrine and a safe environment free of gems.
- D.O meter to be installed at Libangeni oxidation pond to ensure that the (final effluent) or ran sludge is accounted for by the Municipality
- With the Siyabuswa Waste Water Plants reaching its maximum hydraulic design capacity of 10Mg/pd means will have to be made extend the current hydraulic design capacity to ensure that the future expiations of Siyabuswa Township is cated for the next five to ten years.
- The discharging of untreated waste water into the nearly Elands river as well as without the general authorisation as provided for in the General Authorisation or without licence will be cated for by appointment of a professional services provider to ensure

that there is compliance by applying for a water use licence for the Siyabuswa waste water plant.

- Spillages of untreated effluent on both waste water plants will be reduced by appointing a process design Engineer to ensure that the Plants operational and maintenance manual is produced and complied with maintenance manuals, strategies Assets Register and By-laws will have to be developed by specialist service providers to ensure national compliance.
- The Municipal waste water plants will have to annually publicize waste water performance against the requirements of the site specific general authorisation.
- The Municipal Grey water will have to be managed effectively and efficiently as required and provided by both the National water Act and water services Act by appointing highly completed knowledgeable and experienced personal either on permanent or t temporally basis to ensure compliance.

## **STRATEGIES**

- Municipal Infrastructure Grant will be committed to the majority of the household who still leaks pit latrines to ensure that the current backlog is reduced by 2014.
- Constant visual inspection will be conducted on all bulk waste water pipeline to ensure that leakage are repaired to reduced spillages.
- Professional Services Providers will be identified to develop operation and maintenance policy of pit latrines in order to increase the lifespan of the household toilets that have already being provided for a toilet in the Municipal Jurisdiction.
- The operation and maintenance budget will be used to ensure that the D.O meters of both Municipal waste water plants are installed to ensure National compliance.
- Experts will be roped in to increase the hydraulic design capacity of both waste water plants to accommodate future needs and expansion of the services.

## PRIORITY PROJECTS/PROGRAMMES: BASIC SERVICE DELIVERY: ISSUE 2: SANITATION

KEY PERFORMANCE AREA	FOCUS AREA	PROJECT NUMBER	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/15	2015/16	2016/17
BASIC SERVICE DELIVERY: INFRASTRUCTURE	SANITATION	JSM-S1/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Matshiding	100 CWB's	A total of 100 units per financial year	Ward 12	Facilities and Technical services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Nokaneng	100 CWB's	A total of 100 units per financial year	Ward 28	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Katjibane	100 CWB's	A total of 100 units per financial year	Ward 27	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S2/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Makopanong	100 CWB's	A total of 100 units per financial year	Ward 2	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S2/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Maphotla	100 CWB's	A total of 100 units per financial year	Ward 14	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000

KEY PERFORMANCE AREA	FOCUS AREA	PROJECT NUMBER	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/15	2015/16	2016/2017
		JSM-S2/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Makometsane	100 CWB's	A total of 100 units per financial year	Ward 19	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Lefiswane	100 CWB's	A total of 100 units per financial year	Ward 22	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S1/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Libangeni	100 CWB's	A total of 100 units per financial year	Ward 16	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Lefiso	100 CWB's	A total of 100 units per financial year	Ward 22	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Mbhongo	100 CWB's	A total of 100 units per financial year	Ward 17	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Maphanga	100 CWB's	A total of 100 units per financial year	Ward 18	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000

KEY PERFORMANCE AREA	FOCUS AREA	PROJECT NUMBER	DEVELOPMENT AL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIB LE DEPARTME NT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		2016/2017
											2014/15	2015/16	
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Meetsemadiba	100 CWB's	A total of 100 units per financial year	Ward 10	Facilities and Technical Services	MIG		2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Ramokgeletsane	100 CWB's	A total of 100 units per financial year	Ward 7	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S2/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Senotlelo	100 CWB's	A total of 100 units per financial year	Ward 20	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S2/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Ga-Makola	100 CWB's	A total of 100 units per financial year	Ward 11	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S2/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Mabusabesala	100 CWB's	A total of 100 units per financial year	Ward 11	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Mmamethlake	100 CWB's	A total of 100 units per financial year	Ward 29	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Marapyane	100 CWB's	A total of 100 units per financial year	Ward 23	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000

KEY PERFORMA NCE AREA	FOCUS AREA	PROJCT NUMBER	DEVELOPMENT AL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIB LE DEPARTME NT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/2015	2015/2016	2016/2017
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Ga-Morwe	100 CWB's	A total of 100 units per financial year	Ward 9 & 10	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Seabe	100 CWB's	A total of 100 units per financial year	Ward 25	Facilities and Technical Services	MIG	-	2 000 000	R3 000 000
		JSM-S3/13W00	To provide safe, quality and standardized system to each household.	A community that has clean hygienic system provided at a minimum RDP standard	Construction of CWB toilets at Masobe	100 CWB's	A total of 100 units per financial year	Ward 31	Facilities and Technical Services	MIG	-	R2 000 000	R3 000 000
		JSM-S4/13W01	To provide safe, quality and standardized system to each household.	Controlled movement and deposition of raw effluent to prevent the spread of waterborne diseases	Sewer Reticulation at Siyabuswa D	Upgrading of sewer line in Siyabuswa D	A total of 520 households connection	Ward 1	Facilities and Technical Services	Council	5 200 000		



### **ISSUE 3: ROADS & STORMWATER**

#### **BACKGROUND AND PROBLEM STATEMENT**

Roads Infrastructure is the main transportation system in and around the jurisdiction of Dr J.S Moroka Local Municipality with the Moloto Road (Route R573) and Kwa-Mhlanga - Mkhombo Dam Road (Route R568) crossing within our Municipal boundaries. The Municipality has a total length of approximately 2720 km of internal gravel roads from which approximately 1920km maintainable annually by the Municipality. This is due to insufficient resources the Municipality has at this stage which poses a serious challenge in terms of the Community expectations. This however due to improve since the Municipality has recently procured additional routine roads maintenance machinery and equipment.

There has further been a significant increase in terms of the surfaced bus and taxi roads completed in the past years which has since alleviated most challenges faced. Although not fully completed in some, Villages where bus and taxi routes have been fully or partially completed include inter alia Ga-Morwe, Loding , Kabete, Masobe, Katjibane, Nokaneng, Mogononong, Siyabuswa, to mention a few.

Over and above the internal gravel roads, the Municipality has approximately 210 kilometers of existing bus and taxi routes of which 85 Kilometers is surfaced. The unpaved road backlog can therefore be taken as 60%. This translates to 125 kilometers of unpaved exiting bus and taxi routes. An amount of approximately R262 million (Excluding VAT and escalation) is therefore required to address the current backlog. This is based on R2, 100, 000 per km required for paved road surface.

Along some surfaced roads in the Municipality, pedestrian walkways and scholar bridges are required to avoid a situation whereby pedestrians walk on the roadway and scholars and pupils are not able to cross river during or after heavy storms. This is mostly done by scholars to and from school. The needs and issues identified in Dr. J.S Moroka Municipality are to upgrade from gravel to

tar as many roads as possible and maintenance of road accessories and systems. These will include:

- Upgrading of bus roads and storm water drainage systems in the following of the 30 villages i.e. Ga-Morwe Bus and Taxi Route., Mogononong Bus and Taxi Route, Nokaneng Bus and Taxi Route, Ukukhanya Bus Route, Makometsane to Madubaduba Bus Route, Mthambothini bus and taxi route, Mrhawini Bus Route, Mabusabesala, Loding Bus Route, Marothobolong Bus Route, Borolo Bus and Taxi route, Kabete Bus and Taxi Route, Siyabuswa-C Bus and Taxi Route, Loding, Marapyane Bus and Taxi Route, Mbhongo Ban Taxi Route, Maphanga Bus and Taxi route, Nokaneng, Madlayedwa Bus and Taxi Route and Ramokgeletsane Bus and Taxi Route.
- Provision of storm water and maintenance on gravelled streets in all communities and village
- Upgrading of Storm water drainage system at Matshiding, Siyabuswa C, Two Line, Ukukhanya, Libangeni, Ga-Morwe, Katjibane, Seabe, Masobe, and Siyabuswa A
- Maintenance of storm water drainage on surfaced bus and taxi route.
- Provision of road signage on all roads in the Municipal area.
- Construction of walkways along major surfaced roads i.e.: Seabe.

#### **ISSUES RAISED BY THE COMMUNITY DURING THE IDP IZIMBIZO HELD IN AUGUST 2013 AND IDP OPEN DAY MARCH 2014**

- **There is need for regravelling of roads(15,16,19,21,26,28,29,)**
- **Need for tarred road for internal roads(20,26,27,)**
- **Pedestrian bridge dividing Makopanong and Pikinini(4)**
- **Pedestrian bridge (6,11)**
- **Pavement on bus road(5)**
- **Completion of tarred road(21)**
- **Completion of tarred road next to Roma(6)**
- **Bridge(19 Makometsane,12 Marothobolong)**
- **Bridge from Ekosini to be extended from Shaluza to Ndabezitha(8)**
- **Site walks for people with disability(6,10)**
- **Maintenance of tarred roads(26,28,31)**
- **Maintenance of gravel road(16)**

- Tarred road from Senotlelo to Ga-Maria (20,21)
- Tarred road to Amogelang(22)
- Tarred road to the cemetery(24 Mmaduma)
- Mapotla tar roads not properly constructed(14)
- Storm water(2,6,5,7,8,9,11,20,21,22,25,26,27)
- Storm water properly constructed(19)
- Speed humps(14,25,29,30,)
- Road signs on the tarred road (23,24,26,27)
- Water drainage(27Leseleseleng)
- Designing of internal roads(27 dark city)
- Completion of Marapyane bus & taxi route(23)
- F-shape road from di parafining to molodi(27leselseleng)
- Tarred road resealing from Ramosidi(25)

## **OBJECTIVE**

- To provide accessible, reliable and safe surfaced roads with adequate storm water drainage
- To provide road signage on all roads in the Municipal area
- To construct walkways along major surfaced roads
- Provision of routine roads maintenance on all internal gravel streets and bus & taxi routes
- Provision of clean, healthy and safe roads for road users, pedestrians and the communities
- To ensure implementation of action plans agreed upon between the Municipality and other stake holders such as the Provincial Department of roads and Transport is adhered.
- To maintain storm water channels
- To control sub-surface drainage system

## **STRATEGIES**

- Continuous maintenance of graveled roads using local service providers and municipal machineries.
- Cleaning of Stormwater drainage systems using Divisional general.
- Introduction of maintenance teams.
- Acquire materials through a contract with service providers for a period of three years
- Engage stake holders (Councillors) regarding challenges they face in their wards and have regular meetings.
- Develop Roads and Stormwater Master Plan for the whole of Dr JS Moroka Municipality
- Provide training for operators to enhance their skills.
- Identify and test borrow pits for good material
- Empower SMME's by employing them on minor works.

## PRIORITY PROJECTS/PROGRAMMES: BASIC SERVICE DELIVERY: ISSUE 3: ROADS & STORM WATER

KEY PERFORMANCE AREA	FOCUS AREA	PROJECT NUMBER	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/15	2015/16	2016/17
BASIC SERVICES: INFRASTRUCTURE	ROADS & STORMWATER	JSM-R8/11W19	To ensure that all residence and roads users have a safe and reliable roads and storm water drainage.	The public road(s) that provides easy and safe access to communities	Upgrading of Makometsane Bus and taxi Route	3km of gravel bus and taxi route	Tarring a total of 5km to be completed	Ward 19	Facilities Management & Technical Services	MIG	-	R6 000 000	R12 000 000
		JSM-R2/13W16	To ensure that all residence and roads users have a safe and reliable roads and storm water drainage.	The public road(s) that provides easy and safe access to communities	Libangeni Storm Water Drainage	0 km of storm water drainage systems requiring construction standard	Construction of 4.0 km of storm water drainage systems	Ward 16/17	Facilities Management & Technical Services	MIG	-	R4 000 000	R6 000 000
		JSM-R3/09W08	To ensure that all residence and roads users have a safe and reliable roads and storm water drainage.	The public road(s) that provides easy and safe access to communities	Mabuyeni Bus & Taxi Route	1.2km of gravel bus and taxi route	Tarring a total of 0.6km to complete the road	Ward 6	Facilities Management & Technical Services	MIG	-	R1 000 000	-
			To ensure that all residence and roads users have a safe and reliable roads and storm water drainage.	The public road(s) that provides easy and safe access to communities	Marapyane Bus and Taxi Route	5km of gravel bus and taxi route	Tarring a total of 9km to complete the road	Ward 23	Facilities Management & Technical Services	MIG	R5 921 072	R10 000 000	R15 000 000
		JSM-R11/09W06	To ensure that all residence and roads users have a safe and reliable roads and storm water drainage.	The public road(s) that provides easy and safe access to communities	Upgrading of Siyabuswa C Bus and Taxi Route	2km of gravel bus and taxi route	Tarring a total of 1km to complete the road	Ward 6	Facilities Management & Technical Services	Council	-	R3 500 000	-

KEY PERFOMANCE AREA	FOCUS AREA	PROJCET NUMBER	DEVELOPMENT AL OBJECTIVES	KEY PERFOMANCE INDICATOR	PROJECT	BASE LINE	TARGET	WARD	RESPONSIB LE DEPARTME NT	SOURCE OF FUNDING	PERFOMANCE TARGET FINANCIAL YEAR		
											2014/15	2015/16	2016/17
		JSM- R1/13W05	To ensure that all residence and roads users have a safe and reliable roads and storm water drainage.	The public road(s) that provides easy and safe access to communities	Upgrading of Siyabuswa B Bus and Taxi Route	1.3km of gravel bus and taxi route	Tarring a total of 1.0km to complete the road	Ward 5	Facilities Management & Technical Services	Council		R4 000 000	-
		JSM- R8/11W01	To ensure that all residence and roads users have a safe and reliable roads and storm water drainage.	The public road(s) that provides easy and safe access to communities	Upgrading of Phaahlamohl aka Bus and Taxi Route	0.8km of gravel bus and taxi route	Tarring a total of 0.8km to complete the road	Ward 1	Facilities Management & Technical Services	Council	-	R 2 000 000	-

## **ISSUE 4: LAND ADMINISTRATION**

### **BACKGROUND AND PROBLEM STATEMENT**

Dr J.S. Moroka local municipality is approximately 1 416, 4240 square kilometres in area composed of 60 villages and only two proclaimed townships namely Siyabuswa and Libangeni. Most villages in the Municipality fall under the jurisdiction of traditional leadership which is a system inherited from the previous administration. In terms of land administration all pieces of land falling within the municipality is supposed to be owned and administered by the municipality, in Dr J.S. Moroka most of the pieces of land still fall under the state as in the Department of Agriculture, Rural Development and Land Affairs (DARDLA), Department of Public Works, Province of Mpumalanga and those that are privately owned. Supposedly during the transition from the previous government to the new one, proper transfers of land were not accordingly done.

For proper land administration by the municipality, land transfers have to be effected accordingly. The vast amount of land in Dr JS Moroka Municipality is registered with the National government, tribal or communal land and is administered by traditional authorities through gazetting done by the Mpumalanga government. It is critical that the municipality through Department of Agriculture, Rural Development and Land Affairs continue with the implementation of the Land Tenure Upgrading to enable individuals to have formal ownership. Land reform in terms of land claims affects land ownership, only 3 land claims that were successful within the jurisdiction of the Municipality till to date. The municipality is currently busy with the process of transferring farm portions registered with the State and Province to the Municipality. Portions of land that are purchased by the municipality bordering with other municipalities are often demarcated to be out of the municipality by the board, and this creates problems too.

The Municipality has purchased Farm Kameelrivier 160 JR portion 7 a portion of portion 1, the farm is already registered under DR. JS. Moroka Municipality the farm in terms of Spatial Development Frame work is earmarked for residential, commercials, professional services and

tourism prospects. In order for the developments to commence the municipality must demarcate and survey portions of the land for commercials, while for residential the portion is being surveyed and prepared for township establishment and other social amenities. The purchase of this farm was an attempt by the Municipality to reclaim some of the privately owned land that lies idle for development purposes.

#### **ISSUES RAISED BY THE COMMUNITY DURING THE IDP IZIMBIZO HELD IN AUGUST 2013 AND IDP OPEN DAY MARCH 2014**

- RDP houses(28,29,30)
- Need for title deeds( 17,28,)
- Filling of empty stands(21)
- Wet land(19)

#### **ISSUE 5: TOWN PLANNING**

##### **BACKGROUND AND PROBLEM STATEMENT**

Town planning is all about developing the Land Use Management Schemes, Town planning schemes, rezoning and the Spatial Development Framework which has to be reviewed annually. All regulations relating to land occupations are governed by the schemes and by-laws of the municipality. The planning function for Dr Moroka Local Municipality was entrusted to Nkangala District Municipality as published in the Province of Mpumalanga Provincial Gazette Volume 10 No. 959 date 26 May 2003. This basically means that all Town Planning functions of the Municipality should be performed by the Nkangala District Municipality. This was gazetted due to the fact that the Municipality did not have capacity at the time and is deproclaimable provided that the Municipality's Town Planning section is fully capacitated with relevant and required resources.

Siyabuswa and Libangeni are formalized townships which have a lot of unused public space to date and as such a resurvey is required on those public spaces for the purpose of schools, churches, leisure, business and others. The two are proclaimed townships in the municipality referred to as R293 areas. All issues of rezoning, consolidations and final approvals of the



Spatial Development Framework and the schemes, have first to be approved at district level.

- Land development Planning is not consulted in most of the development that are taking place within the municipality.
- We haven't resolved the previous issues relating to Land tenure upgrading for all villages within the municipality, due to the slow processes within the provincial DARDLA.
- Transfer of land from the state departments to the municipality is not resolved till to date. This process is also hampered by the changing boundaries affected by the demarcation board where some portions are sometimes cut into a wrong jurisdiction.
- There is still delay in concluding land claims by the land claims commissioner's office
- Reoccurring of Allocation of land for residential purposes in villages by the Tribal Authorities without first consulting the Municipality and providing basic services.
- Finalization of sanitation services project in Siyabuswa D Extension 2 will speed up the opening of the area for site sales and occupation
- Town Planning is not taken as a first point of call when developments takes place within the municipality
- The implementation of the new bill(SPLUMA) in municipalities is still awaiting the conduction of workshops for municipal councils in the country
- The establishment of Tribunals in municipalities to be done after these workshops
- The process of submitting all applications for land use rights to the district delays service delivery or response time of the municipality.
- The delay of the transfer of State Land to the Municipality to accommodate Breaking New Ground (BNG) projects is hampering service delivery.
- The loss of agricultural and undeveloped lands, unauthorized urban development (sprawl) and industrial operations
- Our proclaimed townships are into a state of disrepair and neglect.

## **OBJECTIVES**

- Pursuing programmes of urban renewal and slum upgrading in decaying urban centre
- Development of comprehensive master plans to ensure coordinated development
- Need to continue doing land tenure upgrading in the villages within the municipality by first formalizing them

- To ensure proper administration of provision of houses and securing of ownership to residents.
- To compile a database on ownership and availability of land in the entire Municipal area
- To ensure that undeveloped sites and undetermined public spaces are serviced.
- To effectively enforce the Land Use scheme
- Development of By- Laws still in process.
- Re-proclamation of the planning function back to the municipality still awaited.

## **STRATEGIES**

- Determine the agricultural, industrial and residential needs of communities for short, medium and long term planning on provision of land. For instance the acquiring of land for the extension of villages to provide sites for the growing populations. Establishment of committees responsible for land allocations.
- Determine the value of occupied land where income can be generated and apply the Property Rates Act.
- Implementation in terms of land allocations for different functions as outlined in the Spatial Development Framework (SDF).
- Increase personnel responsible for land administration so as to beef up the other unit offices within the municipality.
- Increase personnel in the town planning section to be able to reproclaim the planning function and capacity

## **ISSUE 6: HUMAN SETTLEMENT**

### **BACKGROUND AND PROBLEM STATEMENT**

The Municipality is experiencing an increase in its population as it is witnessed by the rapid growth of mostly informal expansion of its settlements. This has resulted in a huge demand for inter alia housing delivery and related services for basic infrastructure provision. Although the National Department of Human Settlements through Mpumalanga Provincial counterpart has been supporting the Municipality in the delivery of houses to the poor, indigent and destitute households, the backlog remains very high. The Municipality has limited control over the land

within its area of jurisdiction as most of the land either belongs to the State or falls under the jurisdiction of Traditional or Tribal Leaders which results in the planning and coordination of housing delivery and the planning of the expansion of settlement being a serious challenge.

The Municipality is in the process of accreditation and phase one has currently been achieved. In order for the Municipality to get full housing accreditation, a total of five stages (phases) must be completed. The Municipality is currently at stage two which requires sufficient employment/allocation of personnel in the housing units. Once all this stages are completed, the municipality will have direct responsibility and jurisdiction to directly appoint the Developers and/or Contractors which our Building Inspectors or any qualified assigned personnel will have full control over.

The Municipal Systems Act of 2000 formally introduced Integrated Development Plans (IDP's) as the primary form of planning to be used by all Metropolitan, District and Local Municipalities in South Africa. Furthermore the Act specifies that the planning undertaken by a municipality as captured in the housing chapter must be aligned with and complement the development plans and strategies of other affected municipalities and other state organs/government departments. The Mpumalanga Government supports the delivery of housing through the Provincial Growth and Development Strategy and has established a fully fledged and dedicated department of human settlement in order to meet housing delivery targets.

- There is a need to acquire suitable, well-located land for low-cost housing
- housing beneficiaries selling on their property without informing the deeds registry of the change
- Land tenure upgrading still poses a serious problem cause it leaves the municipality with no land for housing
- Delays in the transfer of pieces of land by the state departments
- Provision of basic services on pieces of land earmarked or identified through the Spatial Development Framework for residential is still a challenge due to lack of funds.
- Personnel shortages in the unit still a challenge that delays progress in the accreditation processes.
- Lack of communication at all three tiers of government.

## **OBJECTIVES**

- Developing a comprehensive approach towards sustainable human settlements
- Promoting innovative partnerships such as co-ops within rural communities
- Building on community involvement
- Developing and promoting the use of locally produced building materials as a means of reducing housing construction cost for CRO's's
- To achieve the Outcome number 8 as outlined by the National department of housing for provision of sustainable human settlement.
- Implementation of the National Housing Programmes which entails Financial Interventions, Incremental Housing, Social and Rental Housing and Rural Housing Programmes.
- Contribute towards the target of eradicating informal settlements by 2014.

## **STRATEGIES**

- The Provincial Department of Human Settlement have to increase the number of allocations through the Comprehensive Rural Development Programme adopted by the province
- The allocation to be distributed according to the compiled waiting list.
- To make sure that the municipality get accreditation in terms housing unit.
- To make sure that newly established human settlements are provided with sustainable basic service.

## PRIORITY PROJECTS/PROGRAMMES: BASIC SERVICE DELIVERY: LAND & ADMINISTRATION

Key Performance Area	Key Focus Area	Developmental Objectives	Key Performance Indicators	Projects	Baseline	Target	Ward	Responsible department	Source of funding	Performance Target Financial years		
										2014/15	2015/16	2016/17
Basic service delivery	Housing	To ensure that all residents have access to adequate Housing	Building houses for the needy Families e.g. Orphans, Child headed Families and Pensioners	PHP(960 Units)	2176	960 Housing Units	3,4,5,6,28	Human Settlement	Human Settlement	R61,440,000	-	-
		To ensure that all residents have access to adequate Housing	Building houses for the needy Families e.g. Orphans, Child headed Families and Pensioners	PHP(960 Units)	3136	960 Housing Units	9,10,1118,19,	Human Settlement	Human Settlement	-	R64,555,600	-
		To ensure that all residents have access to adequate Housing	Building houses for the needy Families e.g. Orphans, Child headed Families and Pensioners	PHP(960 Units)	4096	960 Housing Units	2,6	Human Settlement	Human Settlement	-	-	R68,366,800
	Town Planning	To ensure that villages become proclaimed townships to promote development	Township Formalizations	Township Formalizations	02	04 Villages	1,2,6,7,	DARDLA	DARDLA	R3,000,000	R3,000,000	R3,000,000
		To survey pieces of land to check its suitability for whatever land use	Surveying	Surveying	05	04	1,2,7,9,14,21	Council	Council	R1,000,000	R1,056 000	R1,115 136
		To ensure that all the residents have a right to land ownership	Transfer of Title Deed from Municipality to land owners	Transfer of Title Deed s from Municipality to land owners	3,4,5,6,15,29	Ward 1,2,3	1,2,3	Council	Council	R500,000	R528 ,000	R557 568
		To do Town Establishment for the creation of decent Human Settlement	Transfer of land from the Province to the Municipality	Township Establishment	2,9	2 Wards	Kameelrivier D and Toitskraal	NDM	NDM	R1,500,000	R500,000	-

## ISSUE 7: ELECTRICITY

### BACKGROUND AND PROBLEM STATEMENT

The Electrical Sector is responsible for the following: The provisioning of electricity and the maintenance of the Municipal Facilities such as Community Halls, Sports Facilities, Water Treatment Plant, Sewerage Treatment Plant, Municipal Offices, Community Lighting, Municipal Mini Pump Stations as well as to apply and monitoring of Electrification Projects funded by the Department of Energy (DOE) for Eskom implementation. According to the Statistic South Africa Dr Js Moroka Local Municipality has the total population of 267 748, with 57811 household. In the financial year 2011/2012, 804 households were provided with electricity. However there is a drastic increase of households in the villages that now is becoming a challenge on the backlog of Electrical division. In terms of maintenance of facilities and offices, the electrical division is unable to meet their target due to shortage of personnel. Electricity network supply (New Village Extensions) This Local Municipality has dealt with the backlogs, now the municipality is facing a challenge of new village extensions that are growing fast. The Electrification Network is available for all the villages except the new village extensions; such as:

Item no	Village Extension	Project Description	Estimated Connections
1.	Thabana	New Reticulation	22
2.	Mabusabesala 10 Ga-Makola 13	New Reticulation	23
3.	Matshiding 70, Marothobolong 35, Waterkloof 65	New Reticulation	170
4.	Pieterskraal	New Reticulation	22
5.	Maphotla	New Reticulation	23
6.	Libangeni	New Reticulation	48
7	Mbhongo	New Reticulation	45
8	Maphanga	New Reticulation	20
9	Madubaduba 58, Makometsane 19, Ukukhanya 49	New Reticulation	126

Operation and Maintenance (O&M). There is a challenge of modern tools to perform other duties.

Tools that are of necessity are as follows:

Description	Available/not available	needed
Cherry Picker Truck	Not available	1
Cherry Picker 1Ton	Not available	1
Backup Generators	Not available	2

The operation and maintenance of Municipal Facilities is executed with two (2) teams and the teams are responsible for the fault finding and maintenance, the following are Municipal infrastructure that the sector is responsible for:

Item no	Village Name	Type of Facility
1.	Weltevreden, Redutse, Walkraal and Moteti, Mthambothini	Water Treatment Plant& Booster Pump Stations
2.	Siyabuswa "A"	Sewerage Treatment Plant
3.	Siyabuswa "A", Ga-Phaahla, Ga-Morwe, Digwale, Matshiding, DMA-Molapomgale, Maphanga", Mthambothini King Cluster, Libangeni, Nokaneng, Masobe	Community Hall
4.	Ga-Phaahla, Ga-Morwe, Nokaneng, Lefiswane	Sports Facilities(stadium)
5.	Molapomogale, Makopanong, Toitskraal, Matshiding, Mbon go, Nokaneng, Mahareng, Phaake 1,2,3, Masobye, Ga-Morwe Reservoir, Senotlelo Reservoir, Mmaduma, Thabana	Mini Pump Stations
6.	Makopanong, Ga-Phaahla, Siyabuswa "A,B,C,D", Digwale, Molapoamogale, Libangeni, Allemansdrift C, Mbhongo, Makometsane, Senotlelo, Troya, Dihekeng, Loding , Sehoko-Moletse, Kabete, Ga-Maria, Mmametlhake, Phake 1,2,3 and Masobe	Public Lighting (High mast lights)
7.	Siyabuswa, Industrial Park, Libangeni, Matshiding, Nokaneng, Mmametlhake	Municipal Offices
8.	Ga-	Cashiers Offices

	Phaahla,Mabusabesala,Digwale,Molapomogale,Maphotla ,Senotlelo,Gamaria,Masobe,Kabete,Madubaduba,Makop anong and Thabana ,Ramokgeletsane,Mthambothini,Madlayedwa,Skimming, Ga-Matempule,Loding,Dihekeng,Phaake1;2;3,	
9.	Siyabuswa and Mapotla	Public Library
10	Siyabuswa and Libangeni	Licence Authorities
11.	Siyabuswa	Council Chamber
12.	Ga-Phaahla, Siyabuswa, Sehoko, Lefiswane, Lefiso	Mini Booster Pump

### **ISSUES RAISED BY THE COMMUNITY DURING THE IDP IZIMBIZO HELD IN AUGUST 2013 AND IDP OPEN DAY MARCH 2014**

- There is need for high mast light(5,6,11,12,13,20,21,26,29,30,31,)
- Maintenance of high mast light(1,5,6)
- Installation of electricity(19 moripe gardens,27 dark city)
- Issues for sector department/parastatals: Eskom
- Electricity extension(ward 1 :Siyabuswa D)

### **OBJECTIVES**

- To reduce electricity backlog by 2014
- To have a routine maintenance of all Municipal Infrastructure
- To ensure that all the Large Power Users (LPU's) and Small Power Users (SPU's) are functioning correctly
- To have recorded Municipal Electricity data
- To identify all electricity infrastructure
- To ensure that the Communities are capacitated with the electricity related issues
- To reduce the capacity constrains

### **STRATEGIES**

- To have budget for electrification of households where budget of Department of Energy is over stretched
- To review and fill the electrical organ gram
- To be highly involved with Eskom in terms of strengthening of the capacity



- To ensure that this section is involved during planning to projects that affect electricity
- To ensure that all Municipal Key Facilities have the power backup systems
- To have three year contracts with Service Providers for supply of materials and cover underground cables with concrete prevent theft.
- To have an isolated supply municipal major plants.

## PRIORITY PROJECTS/PROGRAMMES: BASIC SERVICE DELIVERY: ELECTRICITY

KEY PERFORMAN CE AREA	FOCUS AREA	PROJECT NO	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	BASELINE	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/15	2015/16	2016/17
	Electricity	DOE-E1/14-15W07	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Thabana	Electrical reticulation with insufficient post connections to houses	22 Post connections	Ward 1&19	Facilities Management & Technical Services	DOE	R 242,000		-
		DOE-E2/14-15W11	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Ga-Makola, Mabusabesala	Electrical reticulation with insufficient post connections to houses	23 Post connections	Ward 14	Facilities Management & Technical Services	DOE	R253,000	-	-
		DOE-E3/14-15W15	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Molapoamogale	Electrical reticulation with insufficient post connections to houses	32 Post connections	Ward 15	Facilities Management & Technical Services	DOE	R352,000		
		DOE-E4/14-15W12	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Marothobolong, Matshiding, Waterkloof	Electrical reticulation with insufficient post connections to houses	170 Post connections	Ward 26,	Facilities Management & Technical Services	DOE	R187,000	-	-
		DOE-E5/14-15W13	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Pieterskraal	Electrical reticulation with insufficient post connections to houses	22 Post connections	Ward 13	Facilities Management & Technical Services	DOE	R242,000		-

KEY PERFORMANCE AREA	FOCUS AREA	PROJECT NO	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	BASELINE	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
											2014/15	2015/16	2016/17
		DOE-E7/14-15W16	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Libangeni	Electrical reticulation with insufficient post connections to houses	48 Post connections	Ward 16	Facilities Management & Technical Services	DOE	R528,000	-	-
		DOE-E8/14-15W17	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Mbhongo	Electrical reticulation with insufficient post connections to houses	45 Post connections	Ward 17	Facilities Management & Technical Services	DOE	R495,000	-	-
		DOE-E9/14-15W18	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Maphanga	Electrical reticulation with insufficient post connections to houses	20 Post connections	Ward 18	Facilities Management & Technical Services	DOE	R220,000	-	-
		DOE-E10/14-15W19	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Madubaduba, Makometsane, Ukukhanya	Electrical reticulation with insufficient post connections to houses	126 Post connections	Ward 19	Facilities Management & Technical Services	DOE	R1,386,000	-	-
		DOE-E10/14-15W21	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Kabete	Electrical reticulation with insufficient post connections to houses	100 Post connections	Ward 21	Facilities Management & Technical Services	DOE	R1,100,000	-	-
		DOE-E10/14-15W19	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives of the residents	Electrical Reticulation and Post Connections at Mmamethake	Electrical reticulation with insufficient post connections to	900 Post connections	Ward 29	Facilities Management & Technical Services	DOE	R9,900,000	-	-
		DOE-E10/14-15W19	To install and provide electricity to this households as per the needs they have	An improved and cost effective electricity system that will improve the ordinary lives	Electrical Reticulation and Post Connections at Phake(Rathagaa	Electrical reticulation with insufficient post connections to	300 Post connections	Ward 30	Facilities Management & Technical Services	DOE	3,300,000	-	-

## **ISSUE 8: MECHANICAL**

### **BACKGROUND AND PROBLEM STATEMENT**

Mechanical covers the following composition under Dr. J. S. Moroka Local Municipal: Sanitation Plant Machinery, Purification Plant Machinery and its Technical workshop for fleet and machinery.

#### **Sewerage and Purification Plant including its substations**

The mechanical duties is to perform the preventative maintenance as they are categorized in the following format: Daily (inspect the proper operation) weekly(perform lubrication maintenance mainly check oil levels and grease in the systems and change parts that needs to be changed which include Gland Packing's), Monthly(checking and testing of the standby systems, check corrosion and evaluate the checking's of the past weeks), 6Monthly ( check the operation of the cranes and evaluate the preventative checking's of the past months) and yearly (Inspect the service of transformers) and furthermore the monitoring of sewerage, purification plant including its substations machinery repairs

#### **Technical Workshop**

The mechanical duties under this section is to repair or monitor the repairs of all fleet machinery which includes Graders, T.L B's, Excavator's, Roller machine's, Trucks, bakkies and sedans .Under Sewerage and Purification Plant including its substations:

### **OBJECTIVES**

- Reduce the high costs of Purification Plant and its substation maintenance
- To get a dedicated team that will focus on Purification Plant and its substations
- To reduce the high costs of fleet machinery repairs

### **STRATEGIES**

- To get personnel as per the organogram exemplify
- To service all fleet machinery internally
- To have spares of those pumps and motors that are operating without standbys
- To get in to a contract with private company for preventative maintenance

## **ISSUE 9: MUNICIPAL FACILITIES**

### **BACKGROUND AND PROBLEM STATEMENT**

The municipality has grown immensely in terms of human resource. Other officers in the municipal head quarter, unit offices, satellite offices and finance pay-points while others are housed in mobile offices as a result of insufficient office space; this puts pressure on the existing infrastructure. Some employees are sharing offices and this is not the most desirable situation in terms of (OHS) Regulations. Although the municipality has intentions of relocating the Municipal Head Quarters to a new locality, it would still take time before the challenge is completely eradicated as result of insufficient funding for the project. The current Head Quarters has insufficient signage to comply with Batho Pele Principles, parking space and insufficient human and physical resources like equipments to render landscaping services.

### **SPORTS, RECREATIONAL AND SOCIAL FACILITIES**

The municipality has twelve community halls while the thirteenth community hall is under construction and five stadiums, while four of the stadiums are under upgrading which include rehabilitation of the soccer fields to comply with FIFA requirements. The municipality has made some strides to address water shortage and theft through installation of water tanks and provision of security officers to completed facilities. Although there are security officers in completed facilities, vandalism is still occurring during community events. Some of the facilities have been constructed without the inclusion of a guard house. Credit should be given to the Nkangala District Municipality for a continual support by constructing an additional community hall in the Mdutjana jurisdictional area, furthermore, the municipality has no tradesmen to deal with day to day maintenance of the facilities which result in high cost of minor repairs.

### **BUILDING CONTROL**

The municipality is required to approve building plans and to inspect stages of building construction work to ensure compliance in terms of National Building regulations, Building By-laws and NHBRC. The municipality is currently having no dedicated personnel to render such services of building plans approval for both businesses and residential as required by the National Building Regulation.

## **ISSUES RAISED BY THE COMMUNITY DURING THE IDP IZIMBIZO HELD IN AUGUST 2013 AND IDP OPEN DAY MARCH 2014**

- **Need for a community hall(6,14,15 molapoamogale,21,27,)**
- **Recreational centre(5)**
- **Parks and recreation(16)**

### **ISSUES FOR SECTOR DEPARTMENT**

- **24 clinic with staff(ward 21,22),Renovation of clinic(ward 21)**
- **Shortage of staff at the clinic(ward 26 Loding)**
- **Shortage of nurse and medication(ward 3)**
- **Clinic(ward 26 Moletji)**
- **Parks and recreation( 16)**
- **Shelter for social grants( ward 19 Makometsane)**
- **Pensioners pay point(ward 7 Thabana)**
- **Request for public school(ward 2)**

### **OBJECTIVES**

- To improve compliance to OHS and Batho Pele Principles.
- To ensure that vandalism is reduced in sports, recreational and social facilities.
- Ensure that more sporting codes are accommodated in Sports and Recreational Facilities.
- To ensure that the office challenge is temporarily addressed.
- To ensure that guard houses are provided in all facilities
- To improve security in Municipal Facilities.
- To improve the parking space.

### **STRATEGIES**

- Provision of sign/direction boards in unit Municipal Offices
- Appointment of relevant disciplines in Facilities Division.
- Construction and upgrading with inclusion of other sporting codes to some facilities.
- Rehabilitation of soccer fields in stadiums
- Provision of additional mobile offices.
- Construction of parameter walls in facilities

- Construction of guard houses and parking bays.

## **CHAPTER 6: BASIC SERVICE DELIVERY: COMMUNITY SERVICES**

### **ISSUE 10: REGISTERING AUTHORITY**

#### **BACKGROUND AND PROBLEM STATEMENT**

Dr JS Moroka Municipality has three Licensing Sections situated in three Magisterial Districts namely-Mbibane, Mdotjana and Mathanjana. Before the establishment of the Municipality, Mpumalanga Provincial Government through Safety, Security and Liaison Department rendered registering authorities' functions at that time the offices for this service was only in Siyabuswa. The people from Mathanjana & Mbibane had to travel long distance to access services relating to Registering Authorities. After the establishment of Municipality in 2000, during the first term of its office, Dr JS Moroka Municipal Council took a decision to request Mpumalanga Provincial Government the devolution of powers to run the registering authority within its jurisdiction. In 2008 July Libangeni registering authority was operationalized. It has driver's licenses testing centre grade "A" and Vehicle Testing Station Grade "A"

During 2009/2010 financial year Siyabuswa and Mathanjana registering authorities' functions were transferred to the Municipality by Provincial Government. Mathanjana registering authority provides limited functions because of its lower grading. It only license and register vehicles and as a result of this communities resort to other Provinces for services which are not provided by Mathanjana registering authority. To curd this and tap revenue on testing of motor vehicles for Roadworthiness, applications and renewals of driver's licenses and related functions the Mathanjana RA's grading should be upgraded.

#### **OBJECTIVES**

- To upgrade Mathanjana registering authority.
- To increase services at Mathanjana registering authorities.

#### **STRATEGIES**

- Engage Department of Safety, Security and Liaison to upgrade Mathanjana registering authority.

## **ISSUE 11: TRAFFIC AND ROAD SAFETY**

### **BACKGROUND AND PROBLEM STATEMENT**

Dr JS Moroka Municipality is experiencing an increase in the number of motorist which then put pressure on our insufficient resources. The municipality is currently having nineteen (19) traffic officers and two (02) road safety officers. The geographical area of which covers the magisterial district of Mdutjana, Mbibane and Mathanjana stretches the current resources and our operations cannot be rendered sufficiently at some part of the municipal areas.

Most tarred road within the municipality does not have road markings and road traffic signs; in addition the available road infrastructure is being damaged by overloaded heavy motor vehicle which passes through our municipality to different destinations. Traffic officers issue +/- 600 written notices per month of which only +/- 20% are paid, others are withdrawn by the courts unreasonably and the rest are subjected to warrant of arrest which become difficult to trace offenders as most of them reside outside the municipal boundaries.

Currently the Municipality has two road safety officers which in conjunction with the Department of Public Works, Roads and Transport are coordinating and assisting with scholar patrol programmes of which not all schools are covered due to insufficient human capital and resources. Road accident is still a major challenge in some part of the Municipality due to reckless and negligent driving, alcohol abuse and stray animals.

### **OBJECTIVES**

- To create a safe environment for our communities.
- To ensure public safety in all the roads within the municipal jurisdictional area
- To ensure that motorists obey the rules and regulation of the road
- To promote road safety awareness, road safety campaigns and safety scholar patrol
- To reduce road accidents on the public roads through patrols and law enforcement
- Uproot fraud and corruption and unfair treatment to motorist
- Implement National road safety program
- Implement road safety related programs within the community.
- Minimize overloading vehicles in public road as it contributes to damages.



## **STRATEGIES**

- Appointment of additional officers in terms of organizational structures
- Establishment of local road safety council
- Formulation of by-laws to regulate placement of billboards, stray animals and standing licences for public licences
- Establishment of Weigh Bridge along the R573 road
- Procurement of traffic/road safety equipments
- Provide relevant operational training for officers
- Establish satellite office at Mdutjana area.
- Outsourcing execution of warrant of arrest.

## **ISSUE 12: LIBRARY**

### **BACKGROUND AND PROBLEM STATEMENT**

Out of the 60 villages that are within the Municipality, there are only 5 Public Libraries, one being a container stationed at Masobye. The other 4 libraries are at Maphotla, Siyabuswa, Libangeni and Marapyane. Mdutjana and Mathanjana have 2 Libraries each. At Mbibane a library has been constructed at Libangeni and will be opened soon. All libraries within the Municipality do not have guard houses and also does not cater for communities with special needs, e.g. the blind, deaf and the disabled.

In terms of the Constitution, Schedule 5, Part B, the Libraries and other National libraries are designated as functional areas of exclusive provincial legislative competence. Currently the Municipality plays a minimal role in the provision of library and information services to communities. Until such time that the Mpumalanga Provincial Government fully assigns the function of libraries to local government, the challenge in the provision of such a function will remain. Section 126 of the Constitution provides for the assignment of any power or function to be assigned to another sphere of government. The Municipality has signed the protocol agreement with the Department of Culture, Sports and Recreation with regards to Library Service within the Municipality. The Libraries are currently staffed by both provincial and municipal staff.

Over the past years, the Department of the Culture, Sports and Recreation built two Library structures within the Municipality and also purchased information sources and furniture which is not enough for the Municipality. Currently the monthly statistics of library users is at around 14000 for all the four Libraries combined; this indicates the dire need of libraries within the Municipality.

The Municipality still needs library buildings to service the remaining parts of the Municipal area. One mobile library (bus) has been procured for the whole Nkangala region to service areas that do not have library facilities but it is still a challenge for the bus to reach all areas due the vastness of the region. Municipal Libraries have internet access which provides users with access to Internet and electronic resources.

## **OBJECTIVES**

- Ensure the sector is sufficiently staffed with skilled and expert staff that excels in customer service and resources sharing skills and others.
- Ensure that we encourage a culture of reading to create a nation of readers.
- To provide library materials for all ages, languages and interest groups .
- Forge and strengthen community partnership and outreach.
- Implement state of the art information and communications technology at the Libraries.
- Ensure that we promote public access to community Libraries and information services.
- Ensure that there is an effective co-ordination and consultation on matters regarding community libraries and information services between us and provincial department.

## **STRATEGIES**

- Establish Service Level Agreement with academic libraries like UNISA library and forge partnership for their library loans.
- Appoint staff that will assist the Municipality to monitor the library sub-division to ensure that it runs effective and produce the results needed.
- Build capacity on library staff members and award bursaries for learners interested in the library field.
- Staff to participate in LIASA, IFLA, other professional library conference, seminars and workshops, and serve on committees, provincially and nationally.

- Increase outreach programmes to all 60 villages by acquiring a mobile library that will visit all areas that are far from the existing libraries within the Municipality.
- Introduce and develop systems which support resource sharing, including interlibrary loan among our libraries.
- To promote and ensure access by people with disabilities and other categories of persons disadvantaged by unfair discrimination.
- Consider extending the library hours to cater the working class.
- Celebrate library events as per the National Library calendar.

## **ISSUE 13: DISASTER MANAGEMENT**

### **BACKGROUND AND PROBLEM STATEMENT**

Disaster Management has now become an important concept in the contemporary South Africa. So this requires adequate attention and support by all sectors of society including government as demanded by the Disaster Management Act 57 of 2002. The core functions of disaster management unit in the municipality is to coordinate disaster functions and respond to any disasters or disaster related incidents that occur within all the municipal areas with a special focus on prevention of disasters, risk reduction and response and recovery.

The unit is housed in the municipal head offices in Siyabuswa and currently occupied by one official with limited expertise on matters of disaster management and rendering fire services. The Municipality gets assistance from fire and rescue services in Nkangala District Municipality operating from Thembisile Municipal area whenever there is a need. This is a challenge due to the distance between Thembisile and Dr JS Moroka Municipality. In most cases fires that broke out in residential areas of the Municipality could not be contained on time and properties are lost due to the turnaround time. The Nkangala District Municipality has intervened and will be building a fire station to service the Dr JS Moroka Local Municipality.

A Fire Protection Association for the municipality has been launched to assist farmers and neighbouring communities when disaster strikes especially veld fires. The lack of these services impacts on the municipal response time very high especially because these services are currently rendered from Siyabuswa and is compounded by a lack of personnel in the fire and rescue section. The need to revise the draft Disaster Management Plan will assist in empowering the municipality in dealing with these challenges.

The challenges of improving the response time to emergency services is still prevalent, this is so because of the lack of a 24 hour response services by the municipality. The situation of the R573 road being passing through our municipality has seen our resources stretched to the limit, especially when responding to a number of accidents. It should also be noted that this section is being run with one old vehicle. No effective reporting system is in place to report emergencies. This results in delays to respond to required services. All incidents are reported through ward councillors. Emergency Medical Services (EMS) are managed by the Department of Health.

## **OBJECTIVES**

- Formulate a comprehensive disaster management plan to co-ordinate with all role players.
- To establish an effective, safe, prompt and responsive team that will assist in the prevention, mitigation and proper management during disaster and fire.

## **STRATEGIES**

- Development of the Disaster management plan
- Rolling out stake holders and community awareness programs
- Training more personnel to augment the fire fighting services.
- Purchasing of a proper equipment
- Facilitate the speedy construction of the fire station at Mbibane by NDM to service our communities
- Appoint and train volunteers as fire fighting officers and emergency workers at ward level.

## **ISSUES 14: EDUCATION, HEALTH AND SOCIAL SERVICES**

### **BACKGROUND AND PROBLEM STATEMENT**

The Municipality is playing a minimal role in terms of health, education and social issues as it only coordinate the activities of the relevant sector departments taking place within its jurisdiction. In terms of schedule 4 part A of Constitution act 108 of South Africa , Health Services, Education and Welfare service are functional areas of National and Provincial legislative competencies. Currently the Municipality is coordinating the roles to ensure that the communities access the services offered by the Departments. There are a number Primary and secondary schools, 1 Agricultural College and 1 University and 1 FET College within the Municipal area.

The challenges faced by these educational institutions include amongst others; high matric failure rate, teenage pregnancy and dropping out of school. The municipality is faced with the challenge of operating with one Hospital. In most health facilities, the challenge is that there is no medication and there is shortage of staff. The Municipality has assisted the Department of Social Services by availing its community facilities (halls) as pension pay points. In other areas, the Department is unable to provide shelters and ablution facilities which is a threat to the wellbeing of the elderly community members.

### **OBJECTIVES**

- To facilitate the provision of quality education and proper educational facilities
- To facilitate and support the provision of primary health care and improving service delivery in public health facilities
- Establishment of better working relationship with sector department
- To coordinate access and provision of social service to poor communities
- To coordinate the establishment of an additional health facility.

## **STRATEGIES**

- To establish a social sector forum that will look into issues of health, education and social issues.
- Encouraging and supporting the delivery of services offered by sector departments within the municipality.

## **ISSUE 15: ARTS, CULTURE AND HERITAGE**

### **BACKGROUND AND PROBLEM STATEMENT**

The Arts and Culture within the Municipality lacks proper coordination due to unfilled vacancies in the Municipal organogram. Two Arts and Culture were launched by the Provincial Department of Culture, Sports and Recreation in the Municipal area. Over the past years their functionality has not been visible enough and their programs of actions were not communicated to the communities. On annual basis the Municipality celebrates the Heritage day and also supports heritage day celebrations held by all traditional Authorities with the Jurisdiction of the Municipality.

This section also deals with geographical names' change, a national programme that is coordinated at Municipal level. It seeks to standardize and rename settlements, features and public facilities with as much public involvement as possible. In terms of this function, the Municipality has progressed in the sense that a number of villages had their names changed within the Municipality. There is however a challenge that the new names that have been changed are not used or promoted. Some facilities are still using the old names. There is also poor alignment in renaming facilities controlled by sector departments, e.g. clinics.

### **OBJECTIVES**

- To continue supporting the Traditional Authorities in their Heritage events.
- To assist and promote local artists by utilizing them in Municipal events
- Train the Arts and Culture Forum to be able to sustain itself
- To embark on the street naming process
- To continue with the renaming of settlements and national features
- To promote the use of newly gazetted names.

- Recruitment of competent staff in the field.
- To grow the Municipal Heritage event into a provincial and National event.

## **STRATEGIES**

- Embark on an outreach programme regarding the functions of the Local Geographical names changing Committee.
- Name and rename geographically features as well as review names that do not reflect the diverse cultural heritage
- Installation of signage in villages that reflects the diverse cultural heritage
- Installation of signage reflecting gazette names in villages and revive street names.
- To market and promote the Municipal heritage event nationwide.

## **ISSUE 16: CEMETERIES**

### **BACKGROUND AND PROBLEM STATEMENT**

The Municipality experiences quite a sizeable number of grave digging requests on weekly basis. This exerts pressure on the 2 municipal officials that have to ensure that the whole Dr JS Moroka comprising of 60 villages is serviced. Often officials in this section are required to perform overtime as communities only want their graves dug on Fridays.

Currently, it is only the Head Office that is responsible for the coordination of grave digging with the assistance of three operators. The cemeteries section is also responsible for burial, exhumation, pauper and reburial of deceased people. Numbering of individual graves especially at Mogononong cluster cemetery is in progress. There is unauthorized access of people who bury their beloved ones without permit. This has an effect on proper recording of individual graves.

It must also be noted that there are a quite a number of village based cemeteries which are not on the Municipal records especially family graves and traditional graves. Ideally, these village based cemeteries need to be properly fenced and closed on being full to address the current problems. With the concept of the cluster cemeteries being in place, provision needs to be made in demarcating the cemeteries to make provision for a crematorium as currently it is not there.

## **OBJECTIVES**

- To encourage communities to utilize the cluster cemeteries to minimize the travelling between villages.
- To have security personnel at cluster cemeteries.
- Demarcate graves according to their classes and numbering.
- Establishment of 2 more cluster cemeteries in Mathanjana and Mbibane Unit offices
- Closing up of individual village cemeteries when they are full.

## **STRATEGIES**

- Establish additional cluster cemeteries in our area of jurisdiction.
- Ensure numbering of graves where there are cluster cemeteries.
- Development of community awareness programme on usage and registration of graves contained in the by-laws
- Ensure proper control and management of graves.
- Establishment of a crematorium within cluster cemeteries.

## **ISSUE 17: WASTE & ENVIRONMENTAL MANAGEMENT**

### **BACKGROUND AND PROBLEM STATEMENT**

The Municipality is currently collecting waste at Libangeni, Siyabuswa, Kwa Phaahla and Digwale townships. Through the intervention by the National Department of Public works, the Municipality has strengthened the door to door waste collection service. This service was intensified by recruiting 142 foods for waste beneficiaries.

There are backlogs concerning the domestic waste management services, which need to be dealt with so that there is visibility and an impact on services rendered within the municipality. Waste collection services need to be extended to other villages within the entire Municipality. The Municipal disposal facility is not yet fully authorized and the Municipality had employed the service of an Engineering Consultant for the development of land fill sites at Libangeni and Mmamethlake to meet all requirements as per the National Environmental Waste Management Act 59 of 2008.



## **OBJECTIVES**

- Ensure that the municipality has two authorized waste disposal sites.
- Ensure the extension of the provision of waste management services to other areas within the municipality.
- Ensure the collection, disposal and management of waste properly delivered, to the community.
- To ensure the improvement of efficient and sustainable waste management system
- To ensure that communities are educated about health risk associated with illegal dumping and related diseases
- To eradicate the illegal dumping sites

## **STRATEGIES**

- To develop a plan for community awareness programme, capacity building, public participation and partnership through clean – up campaigns
- To purchase relevant equipment for effective collection and disposal of waste
- To develop waste collection programmes that will have impact and be expanded to other areas within the municipality
- Educate and encourage community participation in re – use and recycling project to boost their economy
- Develop waste management policies and by – laws to control and minimize illegal dumping
- Ensuring capacity building and skill development of staff in relation to landfill site and waste management
- To create employment opportunities and alleviate hunger by expanding the food for waste project to other areas that will focus on rehabilitating illegal dumping sites and convert them into parks.

## PRIORITY PROJECTS/PROGRAMMES: BASIC SERVICE DELIVERY: WASTE & ENVIRONMENTAL MANAGEMENT

KEY PERFORMANCE AREA	FOCUS AREA	PROJECT NO	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	BASELINE	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE YEAR	TARGET	FINANCIAL
											2014/15	2015/16	2016/17
BASIC SERVICES: INFRASTRUCTURE	WASTE & ENVIRONMENTAL MANAGEMENT	JSM CD3-05/2012	To provide communities with alternative facilities for waste storage and disposal	Reduced litter in all wards	Construction and fencing of the Libangeni and Mathanjana land fill sites	Construction of Libangeni Land fill sites		Ward 16	Facilities and Technical Services	OPTIMUM COAL MINE	3 900 000	3 100 000	-

## **CHAPTER 8 (KPA 1) SPATIAL RATIONALE**

### **OVERVIEW OF SPATIAL RATIONALE**

#### **BACKGROUND AND PROBLEM STATEMENT**

The Municipal Systems Act 32 of 2000 Section 26 (e) requires that the Municipalities should incorporate spatial development framework in their Integrated Development Plans which must consist of the provision of basic guidelines for a land use management system for the municipality.

#### **1. HISTORICAL OVERVIEW**

Dr. JS Moroka municipality formed part of the then Bophuthatswana and KwaNdebele homelands and was a home for victims of forced removals. The Municipality is now situated within the Greater Nkangala District Municipality, on the far most Northwestern part of the Mpumalanga Province. There are two major language groups in the region – Tswana and Ndebele-speaking. Sepedi speakers are a minority. There is also anti-apartheid struggle history especially for communities falling under the regime of Bophuthatswana and the 1985/86 Imbokodo revolt in KwaNdebele homeland. There are significant cultural heritage sites in the municipality that include ethnic art, royal tribal, religious and struggle history sites. The priority sites in the municipality are regarded as the:

- The historic fountain in Siyabuswa section D
- Loding royal graves and cattle kraal
- Ikageleng School, Marapyane

#### **2. SPATIAL RATIONALE**

Dr J.S Moroka Local Municipality consists inter alia of three nodes which are Siyabuswa Township, the Libangeni/Siyabuswa four way cross next to Moripe Gardens and Marapyane informal settlement. Dr J.S. Moroka Municipality measures up to 1416, 4240 km<sup>2</sup> and the altitude of 933m to 950m above sea level. The Municipality has more than (60) villages or settlements and most of residential areas within the municipality are isolated from economic growth areas.

The Municipal area's climatic conditions are characterized by warm summers and moderate winters. The annual rainfall in the Municipal area varies between 500mm and 650mm. A vast amount of land is covered by the savannah veld in the Municipal area. The Dr JS Moroka municipal area is characterized by flat to gently sloping Bushveld/ Savannah vegetation in the north and central parts, and a mountainous area to the south which forms the border with the Thembisile local municipality. Cultivated areas (permanent and temporary dry and irrigated land) cover less than 15% of the municipality. Urban areas cover 14% of the municipality.

The mean annual temperature ranges between 29.1°C and 35°C. The mean minimal annual temperature ranges between 2.1°C and 6.0°C. Dr JS Moroka has a high agricultural potential, due to stable soil and geological conditions that needs to be further explored. The western side (Masobe to Marapyane) of the municipality has poor development patterns as a result of Settlements established in terms of proclamation R188.PTO (Permission To Occupy) certificates or quitrent certificates issued to heads of households recognizing these rights. However, in most of the area, traditional rights do not have any form of certificate and are not registered in any way.

Most of the land is allocated by traditional authorities with no systematic record keeping resulting in overlapping and conflict land rights/uses. Whilst on the eastern region (Siyabuswa and Libangeni) proper planning processes are followed and the Townships are premeditated and development is coordinated within the three Magisterial Districts i.e. Mathanjana, Mbibane and Mdutjana. Some sections of (Siyabuswa) one of the two settlements established in terms of proclamation R293 in the Municipal area (Siyabuswa and Libangeni) have gone through a tenure upgrading process to clarify land rights and enable residents to get freehold titles to their properties. Sixty-seven claims (on 23 individual properties) have been submitted to the Land Claims Commission in Dr JS Moroka area. The entire central part of the Dr JS Moroka municipal area is under land claims.

There are a fairly large number of claims on the farm Allemansdrift 162 JR as well as De Beersput 152 JR, Kameelpoort 202JR and Troya 151 JR. According to the NDM Land Audit, the land claimed in the Thembisile and Dr JS Moroka municipal areas are mainly associated with cattle and game farming, some crop farming and on the two nature reserves. Land claims on land within or adjacent to built up areas are presently constraining the Municipality when it wants to develop an area.

Claimants believe that if the land is further developed it will prejudice their claim, and if the land is built up the value of their claim is higher. The Municipality's approach is that where a claim is on vacant land (this could be rural land, or land adjacent to a built up area in a village), then they need to work closely with the claimants to ensure they are not prejudiced, and that development can occur in a way that is acceptable to both parties. The Spatial Development Framework plays an important role in the planning of projects for implementation and the creation of human settlement pattern.

### 3. Future development: Strategic Development Areas

Essentially, Dr. JS Moroka represents a large “**services priority upgrading area**”, and so development spending should primarily be aimed at providing inhabitants with the constitutionally mandated minimum levels of services and community infrastructure. This being the case, development spending is envisioned to gravitate towards, and along the proposed Moloto Rail Corridor, and other prominent roads within the Municipality towards the core functional urban area at Siyabuswa. In essence, the proposed **Moloto Rail Corridor forms the central structuring element** of the SDF for three reasons:

- 1) The corridor holds significant opportunities for both the Nkangala District and Dr. JS Moroka in terms of economic spin-offs from the corridor and tourism potential;
- 2) The Moloto rail offers a means by which to consolidate and integrate existing and new urban developments into a functional whole, capable of stimulating economic development around key selected primary and secondary nodes; and
- 3) If all environmental, technical, and social factors are taken into consideration, the current alignment of the Moloto rail connects the identified nodes in the most direct and shortest possible manner to one another.

Consistent with the SDF for the District, the Moloto railway line should thus serve as a Local Activity Spine to the identified nodes and existing settlements. As such all new growth should be channelled towards and alongside the Moloto Rail Corridor, and other **functionally important roads (R568 and R573)** in the Dr JS Moroka Local Municipality. Applying this approach will also ensure that all the “service priority upgrading areas” as identified by the Nkangala District SDF are functionally integrated. There is vacant land between Matshiding and Mthambothini, and adjoining the proposed Moloto rail corridor (Phase 1) and the R568 and R573, which constitute **Strategic Development Areas 1, 2 and 3**.

New developments should firstly take place within these areas to further promote the desired spatial form of the municipal area, and to enhance the viability of the four proposed future railway stations along this strip i.e. Makola, Mogononong, Siyabuswa and Mthambothini. This approach also seeks the structural integration of the dispersed urban form via a u-shaped development corridor of connected settlements and activity nodes, with the short to medium term priority area being the eastern section of the municipal area.

Apart from consolidating the short to medium term growth in the Dr JS Moroka area in these three Strategic Development Areas and focusing on strengthening the first four railway stations in the Dr JS Moroka area (Makola to Mthambothini), the towns/settlements in the other parts of the municipality (Libangeni/ Siyabuswa/ Makometsane Four-way Crossing, Meetsemadiba/ GaMorwe/ Siyabuswa Four-way crossing and Siyabuswa/ Matshiding/ Ga Phaahlamohlaka Four-way crossing, Nokaneng/ Seabe/ Mmametlhake Y-junction) should also receive attention in terms of densification consolidation of land uses, provision of community facilities in line with the concept of Thusong Centres and the upgrading of engineering services.

### **Proposed Land Uses around Dr JS Moroka**

Dr JS Moroka has many proposed land uses for areas around the stations, as well as surrounding housing units and vacant land in the immediate vicinity of the railway station. Each of the railway stations is supported by a relatively strong residential core, and almost all railway stations have some vacant land in close proximity which could be utilised for land use development purposes in future.

There is thus potential for Transit Orientated Development around each of the railway stations along the Moloto Development Corridor, and there is opportunity for public and private sector involvement by way of public-private partnerships and/or public-public partnerships. The Transit Orientated Developments around each of these stations should incorporate and integrate the following land uses:

#### **Community Facilities (Thusong Centre):**

- Education
- Health
- Sports and Recreation
- Community Hall

- Pension Pay Point
- Post Office
- Police
- Fire Brigade
- Dept of Home Affairs
- Municipal Satellite Offices

The community facilities mainly relate to government (public) functions which should, as a principle, be located where it is accessible to the majority of the community. Moripe Gardens is an ideal position for such facilities as it features a concentration of people and it gives communities from other areas along the railway line access to the facilities. This opens up opportunities of specialized services e.g. clinics along the railway corridor can provide unique, specialized services as people from surrounding areas will have access to any of the clinics via the rail system. A person living near one of the railway stations will thus, by implication, have access to a range of clinics (or any other community facility for that matter) and not only the one nearest to his/her home.

### **Public Transport Infrastructure**

Around each of the railway stations there is potential for a modal transfer facility (taxi/bus rank) which serves vehicles from the surrounding feeder systems bringing people to the railway station, or to the broader activity node (Multi Purpose Community Centre (MPCC), or TOD) around the railway system.

### **Human Settlement**

The Dr JS Moroka Local municipality has established two townships through Nkangala District Municipality in Libangeni and Moripe Gardens. Residential development is a very important component of any TOD. Government has an opportunity to impact directly in this regard by way of government subsidized housing and it can set the trend in terms of densities, housing typologies and tenure alternatives around a railway station (TOD). The more people are located around such a node the more sustainable the node should be. The Mpumalanga Department of Housing, in conjunction with the local municipalities will have a significant contribution to make to the Moloto Development Corridor in this regard by creating Green fields projects on the outskirts of these stations.

## **Retail**

With a large concentration of community facilities and residential units, as well as bus and taxi feeder systems to the station, it is inevitable that a market for economic activity, and specifically retail – both formal and informal – should emerge around the nodes.

## **Office**

Office functions will naturally follow social services, retail and modal transfer facilities. Within the context of the study area this could typically include Government Department offices, professional services like doctors, lawyers, auditors etc., and office functions in general.

## **Light Industrial / Commercial / SMMEs**

There is also potential for light industrial/commercial activity in each of the TODs. At present the industrial/commercial activity in the study area are predominantly based on local needs. TODs could provide opportunities for larger, regional scale type of commercial/light industrial activity along the corridor, but this is probably only a medium to long term prospect. Larger scale (regional) industrial activity will have to be approached cautiously as it must be based either on resources available in the study area, or proven development potential for industrial activity in the area. Whether the railway line per se will improve the viability of industrial activity in the study area is uncertain at this stage.

## **Development Potential**

There is sufficient capacity at each of the stations to develop a range of community facilities as well as retail and office uses at Siyabuswa and Makola. It should be noted that the community facilities to be provided are not necessarily new facilities, but could be existing facilities in the area which could be relocated to the station node. It is also important to note that in Siyabuswa almost 800m from the planned Siyabuswa Railway station a high order retail centre has been developed (Siyabuswa Mall)

## **Agriculture**

Because of the rural nature of the central and western parts of the Dr JS Moroka municipal area, it is anticipated that all the towns/villages from Mthambothini up to Masobe will retain their



rural character (apart from development immediately around the proposed railway stations. These areas could thus strengthen their functional relationship with the surrounding rural-agricultural areas and function as extended Agri-villages.

These areas are the focus of government's Comprehensive Rural Development program (CRDP). Recently (June 2010), government launched the Masibuyele Emasimini project at Marapyane whereby 85 tractors and implements were handed over to emerging farmers in the area.

### **Tourism and Conservation**

The central-southern portion of the Dr JS Moroka municipal area should be earmarked for tourism and conservation purposes. This precinct forms part of a much larger tourism belt in the Nkangala District extending from the eastern escarpment at Dullstroom in Emakhazeni, past Loskop Dam, through the Mabusa and SS Skosana Nature Reserves in Thembisile, through the Mdala and Mkhombo Nature Reserves in Dr JS Moroka, up to the Dinokeng Nature Reserve adjacent to the west which surrounds the Rust de Winter Nature Reserve and Dam. The tourism facilities located in Dr JS Moroka should be upgraded, marketed and linked to the Dinokeng initiative and over time and specific focus should be on optimizing the tourism/recreational potential associated with the Allemansdrift Dam.

### **Primary Activity Node (Retail, Office, Industrial)**

Portion 7 of the farm Kameelrivier 160 (Moriipe) has been earmarked for development as the Primary Activity Node in the Dr JS Moroka municipal area. This node should in the short to medium term accommodate the bulk of retail, office, commercial and industrial uses in the municipal area, as well as the higher order community facilities. There is already a Fresh Produce Market been constructed in this Precinct. The Moriipe railway station and the three Strategic Development Areas identified around Moriipe should further enhance the status and economic viability of this node.

Parallel to focusing on enhancing the economic viability of the Moriipe area, all the other nodal points identified in the municipal area should be developed as local service centres to the surrounding urban and rural communities, providing basic retail and social services and facilities, and at least the minimum level of engineering services required.

## Regional Linkages

Apart from the Moloto rail initiative as extensively discussed in the sections above, it is also important to enhance the intra- and inter connectivity of the Dr JS Moroka municipal area by way of the upgrading of strategic road sections within the municipal area (intra), but also between the municipal area and surrounding municipalities.

- A proper, continuous road parallel to the Moloto rail, linking all the towns/villages from Waterval to Masobe to one another and back to the Rust de Winter-Pienaars River road which links to the N1 freeway towards the west;
- Northward linkages from Itsoseng and Lefiswane towards the Settlers-Marble Hall road;
- Westward linkages between Mkhombo/Mdala Nature Reserves and Dinokeng Initiative.

## General

As such, the SDF seeks to **promote the incremental growth** of existing urban areas, rather than new developments that are far removed from existing infrastructure and economic activity. The **development of Thusong Centres and TODs** at stations along the rail corridor seeks to ensure focused infrastructure spending in economically sustainable areas with high growth potential, i.e. in and around primary and secondary (rural) nodes. Capital expenditure programmes should focus on providing social and community facilities within these developments. Importantly, the railway stations with adjacent transfer facilities and integrated development nodes (i.e. TODs) have been strategically positioned by the Moloto Initiative to serve the most densely populated areas, and in close vicinity to major road infrastructure intersections. Furthermore focused development spending and infrastructure investment should take place in and around the **Mkhombo Dam and Mdala Nature Reserves** to unlock the tourist potential offered by these environmental assets falling within the municipal area.

In general, land not under urban use in the Municipality possesses good **agricultural potential**. As agricultural forms a key part of the LED strategy for Dr. JS Moroka, these areas should be protected from urban sprawl via channeling new growth into the u-shaped development corridor with associated Strategic Development Areas.

## Spatial Vision: Where we want to be?

*"The vision of Dr JS Moroka is to be a spatially integrated municipality with interconnected linear developments"*

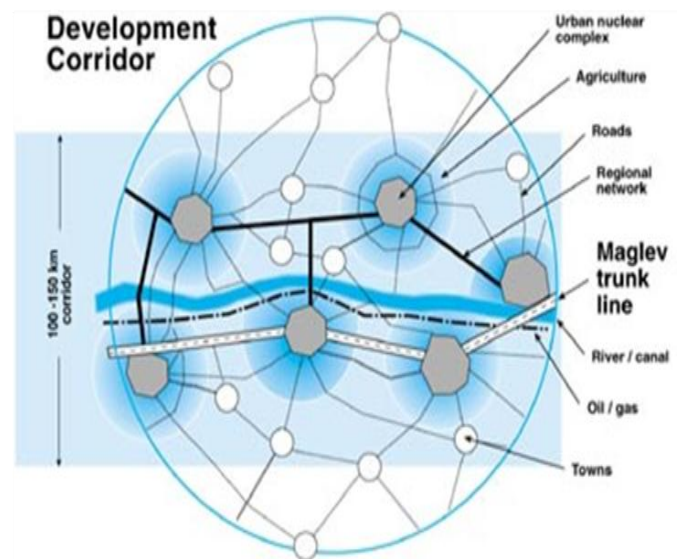
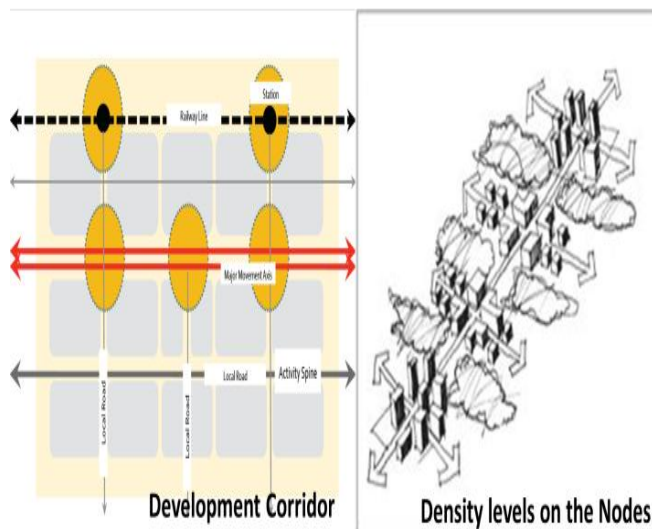
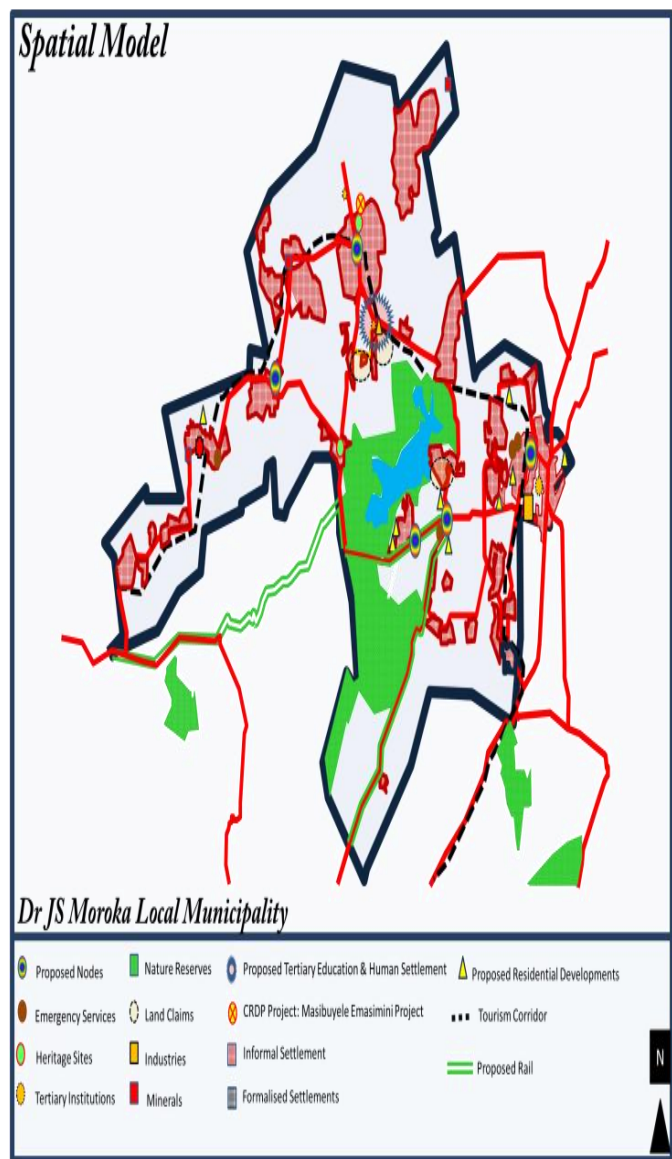
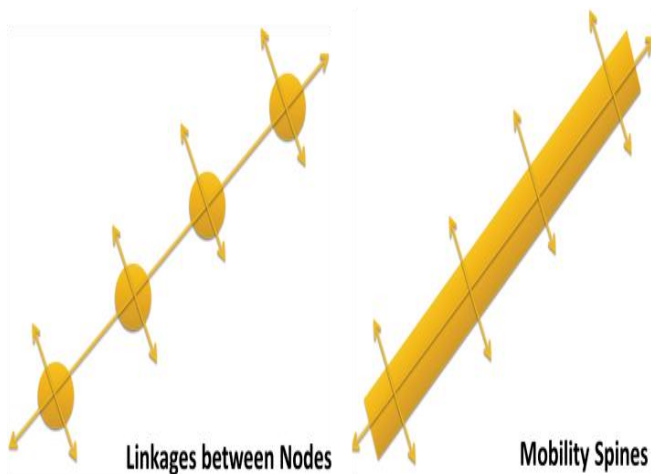
## Spatial Strategies: How to get there?

This will be achieved through spatial restructuring elements such as corridors, densification, nodes, synergy and Urban edge.

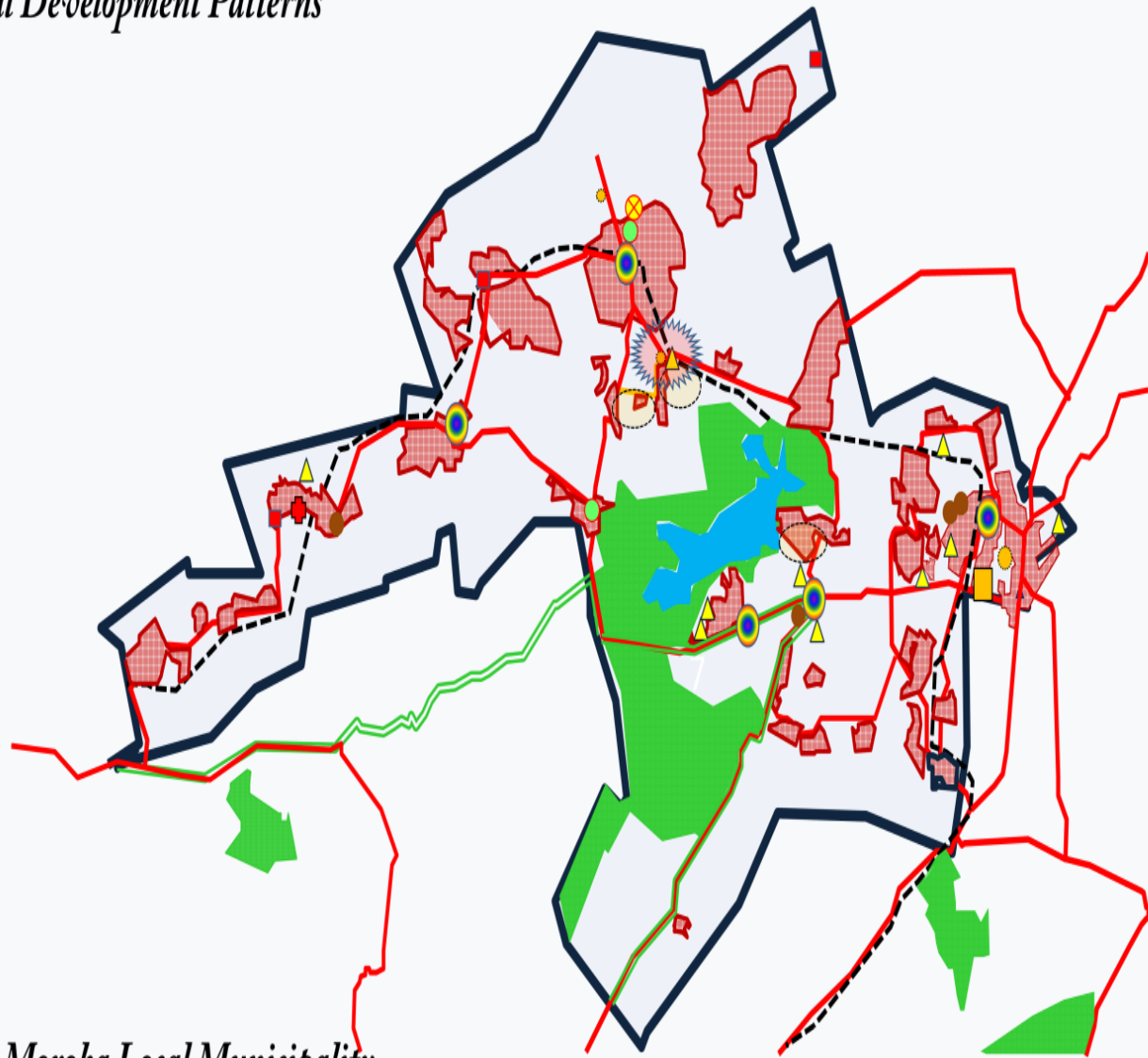
Development nodes are regarded as strategic areas for higher density and mix use development. Residential Developments will also be developed.

## Spatial Model: Restructuring Tools

### Linear Development



## Spatial Development Patterns

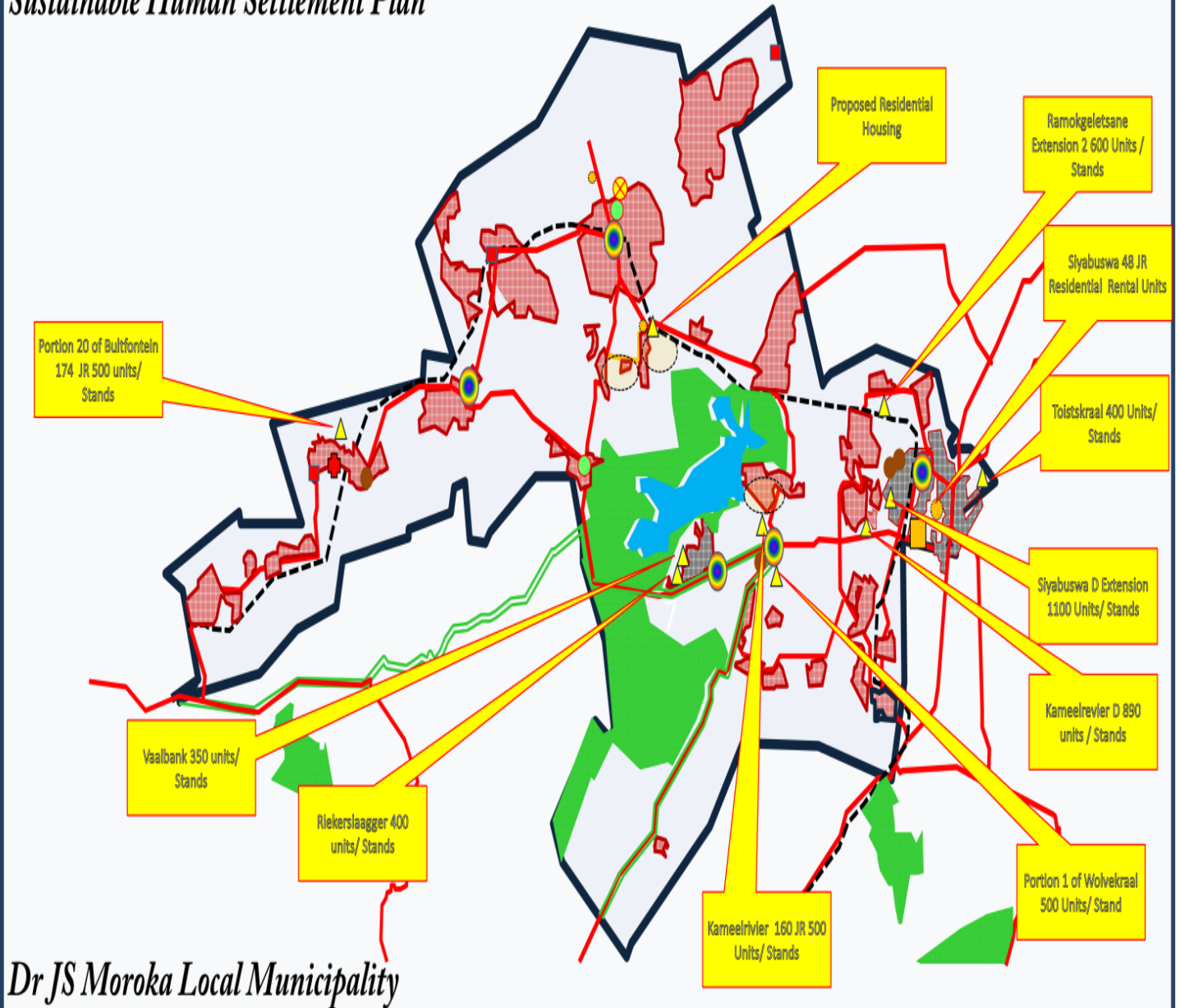


## Dr JS Moroka Local Municipality

- |                       |                 |  |                                   |
|-----------------------|-----------------|--|-----------------------------------|
| Proposed Nodes        | Nature Reserves | Proposed Tertiary Education & Human Settlement | Proposed Residential Developments |
| Emergency Services    | Land Claims     | CRDP Project: Masibuyele Emasimini Project     | Proposed Rail                     |
| Heritage Sites        | Industries      | Informal Settlement                            | Tourism Corridor                  |
| Tertiary Institutions | Minerals        | Formalised Settlements                         |                                   |

N

# Sustainable Human Settlement Plan





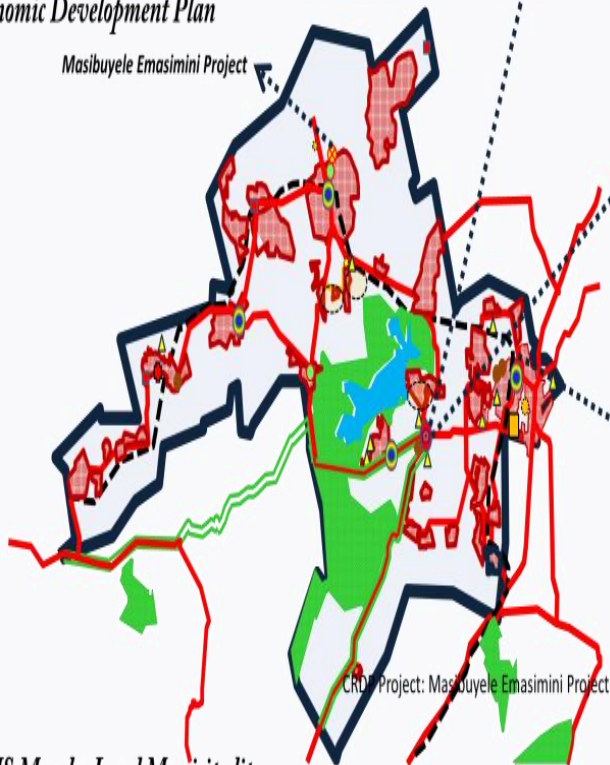
# CRDP Masibuyele Emasimini 85 Tractors Marapyane



- Emergency Service
- Eskom Office
- Proposed Shopping Mall
- Future Expansion for the Precinct
- Green Market
- Office Park
- Future Retail Development
- Future Mix Use Development
- Municipal Offices
- Rural Agriculture
- Light Industries
- Proposed Taxi Rank
- Existing Settlements
- Proposed Mix Use Residential Development

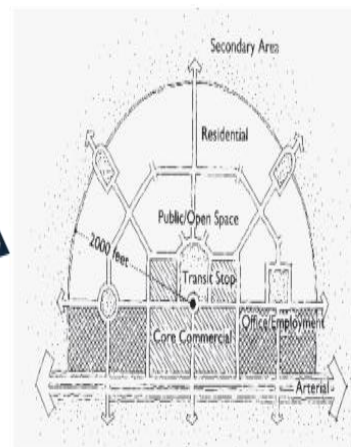
## Economic Development Plan

Masibuyele Emasimini Project



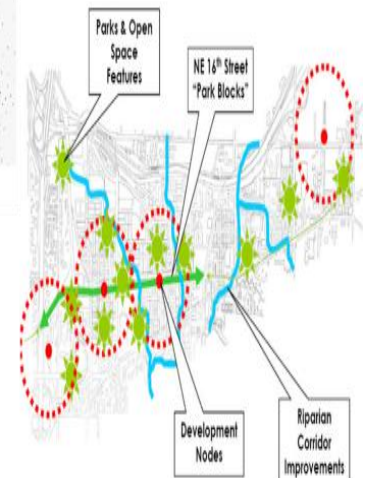
Dr JS Moroka Local Municipality

## Proposed Transit Oriented Developments

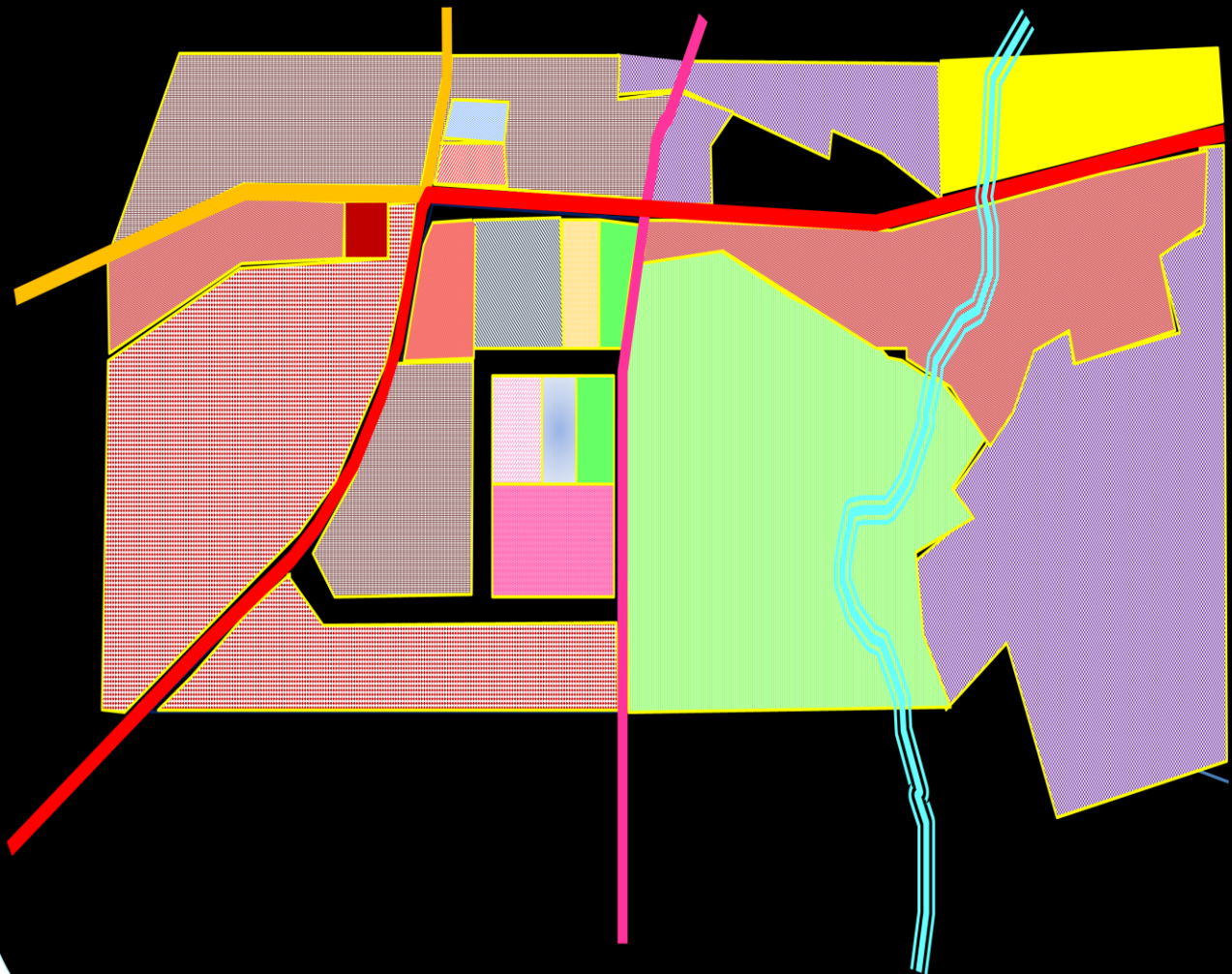


Proposed Developments of the Stations

Source: CALTHORPE, 1993



# Moripe Precinct Development Plan



- |                    |                      |  |                                   |
|--------------------|----------------------|--|-----------------------------------|
| Emergency Service  | Eskom Offices        | Proposed Mix Use Residential Development | Future Expansion for the Precinct |
| Green Market       | Office Park          | Proposed Shopping Mall                   | Future Mix Use Development        |
| Municipal Offices  | Rural Agriculture    | Future Retail Development                |                                   |
| Proposed Taxi Rank | Existing Settlements | Light Industries                         |                                   |

## **CHAPTER 7: SPECIAL FOCUS:**

### **ISSUE 25: TRANSVERSAL**

#### **BACKGROUND AND PROBLEM STATEMENT**

Transversal section is focusing on issues mobilizing advocacy, educating on children, women, PWD, Elderly, HIV and Aids, Moral Regeneration. The municipality has managed to implement programmes as planned, however there are still challenges internal and external that need to be addressed, mostly on none functionality of forums.

#### **Children:**

In terms of the African Union the definition of a child is from unborn child to 17 yrs and eleven months. The child for the age of 2 to 6 is expected to be in Early Childhood Development (ECD), for the foundation stage, age 7 to 18 to be in the school, and 16 to 18 some may be registered with Technical colleges. The municipality does assist children on issues such as water, safe parks and provides school uniforms where possible, including sanitary towels for destitute learners. There's still a challenge in water and sanitation provision at some schools within the municipality. These are the matters that can be addressed by the municipality and Department of Education.

Within the Municipality there's still unregistered ECD's centers these unable the Department of Social Services and Department of Education, to give a correct statistics of children that are attending ECD's. Not all schools are able to participate in National and Provincial child programs as there is a limited number of children that is given to the Municipality, This deprave the children within the Municipality the opportunity to participate on Government programmes that are affecting them children. Sector Departments like Social Development, SASSA, Department of Education are the main stakeholders when comes to child development and unfortunately departments are still working in silos and only one department that is Social Development have submitted the 2013 /2014 program that will take place within the Municipal jurisdiction.



## Women

The total percentage of women estimated at 52.9% and men at 47.1% (according to STATS SA) Therefore the planning for the municipality and other departments need to focus on women development. Awareness around **ABET** Centers is still minimum and not known to women, and its timing for attending classes is still a critical on the factor that is in the afternoon, where women need to cook and assist children as they come back from school. The other problem is a safety as they will be leaving classes to home at night. Economic Development for women, is still a challenge as most of women within the Municipality are unemployment and having a challenge on entrepreneurs skills.; as their business mostly involves catering, tailor making, decoration, hawkers for vegetable and fruits at shopping complexes, and the most challenge is that they are working in solo.

The gender equity is still a challenge within the municipality where men dominate more than their women counterparts were in out of 587 employees ( top management 2 males and 1 female 33.33%, Deputy Management 3 males and 2 females 40%, assistants managers 22 males and 6 females 21%. Councillors 38 males councillors and 24 female councillors, 39% and on management at 45% professionally qualifications, 12 males and 6 females, skilled 53 males 61 females, semi-skilled 88 males and 63 females, unskilled 326 males and 126 females).

Politically there are 24 females councillors out of 62 councillors and for management there are three female councillors including the Executive Mayor out of six councillors. The Municipality is in 39 % and it has decrease with 1% from the previous council. The launching of women caucus on the 4th December 2013 and 16 Days of Activism for No Violence against Women and Children Campaign in 2007, it's only done in two months main while the violence is taking place throughout the year (365 days). There is a need to step up efforts and institutionalize the campaign by developing 365 days plan of Action for "No Violence against Women and children in Dr JS Moroka Local Municipality and spread the work in our community".

## **Elderly Persons:**

Most of elderly persons need care that will be carefully followed by the caregivers; it might be members of the family or volunteer persons, because at this stage elderly persons are very fragile and need to be treated with high care. The Municipality has no place of safety for elderly persons, that is registered with the social development Department, and this brings a challenge as there are elderly persons that they don't have family members and others being abuse by their children and warrant a need to be removed from the families and put at the palace of safety. The need for campaigns around issue of elderly persons by the municipality as they are still members of the community.

## **Person with Disability:**

The Municipal Systems Act 32 of 2000 mandates municipalities to deliver basic services to local communities within their jurisdiction to ensure acceptable and reasonable quality of life which, if not provided would endanger public health, safety and the environment. Demand for inclusive approach is growing steadily; posing a challenge to local government to act in order to achieve government priorities such as MDG's and vision 2014.

There are persons with disabilities that are residing within the municipality and it includes children, women, elders and men. Person with disability (PWD), they are mostly changed ones when service delivery is delayed. Our municipality is still struggling with the placement of person with disabilities as there is a need of 2% (12 persons) that need to be employed by the municipality. There are (04) four schools that are catering for children with disabilities under Mbibane managerial district and Mathanjana managerial district.

The challenge of granting a grant to person with disability is still a challenge the temporary and permanent one, as it's not understood by everyone how is applying for the disability grant by the community members, and having a challenge with the assessment that is done by the doctor assigned to do that. The other challenge is brailing of Municipal document as it disadvantage blind person with the information as they are unable to read printed documents.

**HIV/ Aids and TB, STI - municipality** has launch the Local Aids Council (LAC) that will assist on the planning and implementing of programs and projects related to HIV /Aids and TB and STI epidemic. Members of LAC are from Home Based Care's, Traditional Healers, Sector Departments( Department of Health, Department of Agriculture, Department of Justice, Department of Social and SASSA) only department that are participating at LAC. The challenge is the attendance by Traditional Leaders and Sector Departments it's very poor and this it hinder the contribution on how to deal with the issues related to this epidemic. The epidemic is still a challenge as there are still people who view this epidemic as something that one got it from being witched; some patients are defaulting from their treatment as required.

Dr JS Moroka is number is the lowest on prevalence's of HIV and Aids within the Nkangala District, and the challenge is that 2012 it was at 19% and for 2013 it has increased to 25.7% , the increase of 6.7% is huge although the Municipality is the lowest within Nkangala District. Mmamethlake Hospital is providing the service of male medical circumcision (MMC) for those who want to circumcise utilizing western system for free. This need to be encourage as it has proven that is reducing the transmission of HIV by 60% moral Regeneration can assist on issues of HIV, women and children abuse and utilization of alcohol and drugs that contributes towards increase in infection of HIV and Aids.

## **OBJECTIVE**

- To continue to have a sound relationship with Sector departments and strengthen the transversal forum.
- Support and caring for person with HIV and Aids and non communicable diseases
- Mobilize, advocate for women, children, elderly and person with disability.
- Promotion of sign language and Braille documentation.
- Reinforce and accelerate commitment to the realization of gender equality and women's empowerment within municipality
- Strengthen working relations between female councillors and female officials

## **STRATEGY**

- HIV/Aids, cancer and TB awareness campaign quarterly.
- Disability awareness campaign.

- IDP rep forums for sector forums.
- Commemoration Mandela day (distribution of school uniform and sanitary towels) .
- Community Economic builder wards for women
- Reading contest for children( age 9 to 12)
- Workshops on development ( for women councillor and female officials)
- Launching of Moral Regeneration Movement.

## PRIORITY PROJECTS/PROGRAMMES: TRANSVERSAL

KPA	FOCUS AREA	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE	PERFORMANCE TARGET FINANCIAL YEAR		
									2014/2015	2015/2016	2016/2017
	Community of Dr JS Moroka	To continue educate, support and caring community for person living with HIV AND AIDS, TB and cancer	Informed community and municipal staff about HIV and Aids, TB and cancer  Well established and functional MRF	HIV and Aid, TB and Cancer awareness  Re-launching moral regeneration forum	300 Community members and all municipal employees (100 per managerial district)  300- pastors, women, traditional healers/ leaders	Dr JS MLM	TRANSVERSAL	COUNCIL	R650 000	R686 400	R724 838
	Transversal	Assist community with moral issues (e.g. teen pregnancy, violence against women and children)	Development of 5 women in financial management and leadership  Two workshops  150 Children assisted with literacy  Number of Disability day held  300 destitute children awarded with school uniform and 62 parcel for elders issued	Women community builder awards  Health and governance workshop  Children reading contest awards  Disability awareness day  Mandela Day	100 women  300 women  150 children Age 09 (50) 10 (50) 12 (50)  200 PWD  300 Destitute children and 12 erlders	Dr JS MLM	TRANSVERSAL	COUNCIL	R1 700 000	R1 795 200	R1 895 731

## **ISSUE 26: YOUTH DEVELOPMENT**

### **BACKGROUND AND PROBLEM STATEMENT**

Most of the problems facing today's youth are not restricted to any one ethnic or religious group, but affect young people generally. Most discussions on youth have focused on issues such as drugs abuses, crime, violence, sexuality and poverty. The youth of Dr JS Moroka are also faced with social challenges i.e. an identity crisis, lack of self confidence and low self esteem, a sense of hopeless, confusion and ambiguity concerning moral issues, competitiveness in education, household which are headed by young people .

Skills shortage poses a serious threat to the municipal long-term economic growth. The high youth unemployment rate comes as a result of lack of skills and experience which works against these young job seekers , while some might have the required levels of education these however not a substitute for the required skills. Learners attend career expo every year but we still have a high rate of young people who struggles to get tertiary admission simply because these young people do not apply on time. Lack of experiential trainings for post graduates.

Poor accessibility of the youth development unit for young people plays a major role in developing these young people. It is very difficult for youth who are based in Mathanjana and Mbibane to have full access to this office as it is very expensive to reach the head quarters. It is the duty of every Municipality to ensure that the youth it's empowered and developed. Unavailability of Supply Chain System that can distinguish types of business owners within the municipality, these make it difficult to view the progress of young business/ contractors who have been offered tenders by the municipality.

The central database for Local artist which will also ensure that the art of this Municipality it's been developed as this is part of talent promotion. There is still a great challenge with rehearsal facilities for young people who are involved in art and transport assistance for them to participate to competitions outside the municipality.

## **ISSUES RAISED BY THE COMMUNITY DURING THE IDP IZIMBIZO HELD IN AUGUST 2013 AND IDP OPEN DAY MARCH 2014.**

- **Skills development for youth(6,18)**
- **Youth programmes to be monitored and implemented.(19)**

### **OBJECTIVES**

- To continue to encourage youth to attend budget and IDP Imbizo
- To encourage youth to apply for tertiary institution/ assist to choose the correct career path.
- Alcohol and drug abuse awareness.
- Revival of youth forums.
- Establishment of youth in business database
- Scarce skills assessment and development
- Encourage the spirit of Ubuntu among young people.
- Encourage youth to apply for competitions from various sector and for the Municipality.
- To promote art within the Municipality by young people (poet, praise, singers, dancers, art and craft work) for every municipal event.
- Continue to strengthen the better working relationship with sector Departments to assist young people to get experiential practices.
- Encourage young people who have conflict with law to change their life's
- The municipality should employ personnel at other municipal units to assist with youth development matters and assist learners to choose correct career path.
- Individual and corporate coaching

### **STRATEGIES**

- Youth development unit to be represented in all Municipal units for accessibility of youth.
- Drugs and teenage pregnancy awareness
- Youth awards,
- Peer education.
- Youth Summit/ Indaba
- Youth Parliament,

- School visit
- Career Expo,
- Establishment of youth projects.
- Workshops / business seminars for Young Entrepreneurs ( How to start up your own business, sustain the business and how to tender)
- Self empowerment workshop( job preparedness, how to write a marketable c.v. how to market yourself)
- To establish unemployed youth database ( for post graduates)
- Prison visits – to assess the type of crime committed by young people within this Municipality.



## PRIORITY PROJECTS/PROGRAMMES: YOUTH DEVELOPMENT

KEY PERFORMANCE AREA	FOCUS AREA	DEVELOPMENTAL OBJECTIVES	KEY PERFORMANCE INDICATOR	PROJECT	TARGET	WARD	RESPONSIBLE DEPARTMENT	SOURCE OF FUNDING	PERFORMANCE TARGET FINANCIAL YEAR		
									2014/2015	2015/2016	2016/2017
Youth Development		To assist learners with correct career pathing	Career Expo Youth Awards/	Assist 400 learners with correct career pathing	400 learner	Dr JS Moroka Local Municipality	Youth	Council	R1 600 000	R1 689 600	R1 784 218
		Youth business, Art and HIV/AIDS	Community Builder Awards	To encourage youth to participate in development of youth in economic, Art, Craft & health care	45 youth organization to participate in the development of youth in Economic, Art, Craft & health care awards						
		Participation of youth in advocating for youth development	Youth summit/ Indaba	Youth from various structures gather to discuss youth development issues 62 learners to participate	200 youth participate in the event						
		Learners debating to encourage them to understand municipal operation	Youth council youth Co-operative	Facilitating workshops and training that will assist to develop the youth and alleviate unemployment rate	62 learners have understanding of government and political operations						
		Prepare youth on being good entrepreneurs	Development programme		50 out of school and organized structure to be workshoped						
		Promoting sports participation within community and for municipal wellness	Sports and recreation	All sporting codes	50% employees and 80% of community youth participation	Dr JS Moroka	Youth	Council	R1 050 000	R1 108 800	R1 170 893

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## HUMAN SETTLEMENT

Municipality	Programme	Project Location/Area	Quantity	Budget R'000
DR JS Moroka	Social Amenties	L efisoane, Katjibane		5000
	People's housing process	Maphanga	150	15 450
	Veterans People's housing process	Mogononong	150	15 450
	Military		10	1 030
	Rural housing: Communal land rights	Mmametlhake	80	8 240
	Rural housing: Communal land rights	Nokaneng	80	8 240

## EDUCATION:

Proj Seq No	No.	Project Name	Programme	Local Municipality	Project Duration		Total project cost R'000	Exp From prev yrs R'000	Revised Budget
					Date: Start	Date: Finish			2013/14 R'000
PWRT/199 9/12/MP PWRT/073 /12/MP PWRT/MA IN/1020/13 /MP PWRT/MA IN/1022/13 /MP PWRT/MA IN/1021/13 /MP	DoE Infrastructure Projects								
	52	Kabete Primary School	Grade R Facilities	Dr JS Moroka	Jan/13	Jul/13	2,049	99	1,584
	102	Molapalama Combined School	Refurbishments and Renovations	Dr JS Moroka	Mar/13	Nov/13	4,114	1,533	2,472
	123	Sijabule Primary School	Storm Damaged	Dr. JS Moroka	Mar/13	May/13	1,749	-	1,136
	124	Mabhoko Primary School	Storm Damaged	Dr. JS Moroka	Mar/13	Apr/13	1,067	-	851
	125	Vumazonke Primary School	Storm Damaged	Dr. JS Moroka	Mar/13	Apr/13	1,227	-	1,049
							46,261,267	6,508,321	28,415,000

## EDUCATION

MDoE PROJE CT ID No.	PROJEC T NAME	EMIS	FUNDING SOURCE	ECONOMIC CLASSIFICA TION	CIRCUIT	MUNICI PALITY	PROGRAMM ES	PROJEC T CLASSIF ICATION	Project description	Start/ End date	Estimate project value	MTEF ESTIM ATE 2014 / 2015	MTEF ESTIMA TES 2016/201 7
NKA/10/0 01/1	Ramantsho	800019042	Equitable Share (ES)	Capital Assets	Marapyane	Dr JS Moroka	Upgrades & Additions	Special Projects	CRDP- special projects MEDT substitution of building: 5 classroom, administration block, Library, computer centre and kitchen	2015/04/01- 2016/03/01	3 000 000	-	
	Ndebele College	-	Education Infrastructure Grant (EIG)	Capital Assets	-	Dr JS Moroka		Maintenanc e	Maintenance	2013/07/01- 2014/03/31	16000 000	2000 000	
NKA/15/0 01/13-14- EIG	Seabe	800020016	Education Infrastructure Grant (EIG)	Capital Assets	Nokaneng	Dr JS Moroka	New & Replacement Schools	Substitution of unsafe structures	CRDP Construction of 10 classrooms, administration block, laboratory, library, fence, electricity, water, 16 toilets, 3 sports ground and car park	2013/02/21- 2014/04/21	27821823	11 603 000	
NKA/10/0 01/13-16- EIG	Lehlabile	800010041	Education Infrastructure Grant (EIG)	Capital Assets	Marapyane	Dr JS Moroka	Upgrades & Additions	Upgrades and Additions	CRDP: Planning and design contraction , school hall, kitchen, laboratory, 12 toilets, 3 sports.	2013/08/01- 2014/09/30	R15 979 730	-	
NKA/09/0 01/13-15- EIG	Hlalakahle	800005223	Education Infrastructure Grant (EIG)	Capital Assets	Libangeni	Dr JS Moroka	Upgrades & Additions	Upgrades and Additions	CRDP : Planning and design :construction of administration block, computer centre, school hall, kitchen, laboratory, 12 toilets 3 sports ground	2013/08/01- 2014/12/31	20 000 000	-	

MDoe PROJE CT ID No.	PROJEC T NAME	EMIS	FUNDING SOURCE	ECONOMIC CLASSIFICA TION	CIRCUIT	MUNICI PALITY	PROGRAMM ES	PROJEC T CLASSIF ICATION	PROJECT DESCRIPTION	Start/ End date	Estimate project value	MTEF ESTIM ATE 2014 / 2015	MTEF ESTIMA TES 2016/201 7
NKA/16/0 01/12-13- EIG	Marileng(ph ase 1&2)	800012724	Education Infrastructure Grant (EIG)	Capital asset	Siyabuswa	Dr JS Moroka	Rehabilitation, Renovation & Refurbishment	Renovation & Refurbishm ent	CRDP :Renovation to 14 classroom and the construction of 1 toilets block and general site works including 2 grade R centres	2013/03/11- 2014	10 249 000	1 719 000	-
NKA/16/0 01/14	Sibonelo	800020685	Education Infrastructure Grant (EIG)	Capital asset	Siyabuswa	Dr JS Moroka	New & replacement	Substitution of unsafe structure	CRDP: Planning and design : replace 10 classroom and the substitution of 3 Classroom and 10 toilets, addition of scale down.	2016/04/01- 2017/06/30	18 326 669	-	1 649 400
NKA/16/0 01/15	Thabana	800022830	Education Infrastructure Grant (EIG)	Capital asset	Siyabuswa	Dr JS Moroka	New & replacement	Substitution of unsafe structure	CRDP: Planning and design : Renovation of 2 classroom and the substitute of 3 classroom and 10 toilets additional scaled down	2016/04/01- 2017/01/31	7 169 775	-	250 000
NKA/15/0 02/ 14	Malonlone	800012112	Education Infrastructure Grant (EIG)	Capital asset	Nokaneng	Dr JS Moroka	Upgrading & additions	Upgrading & additions	CRDP: Planning and design construction of a grade R centre administration block, library, computer centre, kitchen, 28 toilets	2014/06/01- 2015/03/31	19 578 108		
NKA/14/0 02/16	Mapala	800012484	Education Infrastructure Grant (EIG)	Capital asset	Mmamethla ke	Dr JS Moroka	Upgrading & additions	Upgrading & additions	Planning and design construction of 5 classrooms, administration block, laboratory, library, school hall, 20 toilets, kitchen, ramps and rails	2016/04/01- 2017/03/31	18 000 000		
NKA/10/0 02/14	Seruane	800020362	Education Infrastructure Grant (EIG)	Capital asset	Marapyane	Dr JS Moroka	Rehabilitation, Renovation, & Refurbishment	Renovation, & Refurbishm ent	CRDP: Planning and design renovation of 14 classroom and administration block and the construction of laboratory,	2017/04/01- 2018/03/31	20 000 00		

MDoE PROJECT ID No.	PROJECT NAME	EMIS	FUNDING SOURCE	ECONOMIC CLASSIFICATION	CIRCUIT	MUNICIPALITY	PROGRAMMES	PROJECT CLASSIFICATION	PROJECT DESCRIPTION	Start/ End date	Estimate project value	MTEF ESTIMATE 2014 / 2015	MTEF ESTIMATE 2016/2017
NKA/10/031/13	Sibongile	800020719	Education Infrastructure Grant (EIG)	Capital asset	Marapyane	Dr JS Moroka	Rehabilitation, Renovation, & Refurbishment	Renovation, & Refurbishment	CRDP: Planning and design renovation of 8 classroom and alteration to cater for the circuit office	2016/04/01-2016/09/30	3 000 000	-	150 000
	Pungutsha	800018770	Education Infrastructure Grant (EIG)	Capital asset	Nokaneng	Dr JS Moroka	Upgrading & additions	Upgrading & additions	CRDP: Planning and design construction of a computer centre and renovation to 16 classroom, administration block laboratory	2016/04/01-2017/12/31	6 000 000		
	Ekuphakameni primary	800003277	Education Infrastructure Grant (EIG)	Capital asset	Libangeni	Dr JS Moroka	New & replacement	Substitution of unsafe structure	CRDP: construction of a grade R centre, 16 classroom, administration block, library, computer centre, 18 toilets, fence	2015/04/01-2016/09/30	27 408 00	986 688	21 487 872
	Bonolo primary	800001495	Education Infrastructure Grant (EIG)	Capital asset	Weltevreden	Dr JS Moroka	Upgrading & additions	Upgrading & additions	CRDP : Demolition of 5 classrooms and construction of 5 classroom, grade R centre, administration block, kitchen, computer centre				
	Pelonolo special	800017962	Education Infrastructure Grant (EIG)	Capital asset	Marapyane	Dr JS Moroka	Special School		TBS	2015/04/01-2016/03/21	TBA		
	Mmutle	800014753	Education Infrastructure Grant (EIG)	Capital asset	Nokaneng	Dr JS Moroka	TBA		TBA	2015/04/01-2016/03/31	TBA		
	Magodongo primary school	800011528	Education Infrastructure Grant (EIG)	Capital asset	Weltevreden	Dr JS Moroka	Rehabilitation, Renovation & Refurbishment	Storm damaged schools	Replacement of roof structure covering and ceiling to 4 classroom block	2014/02/24-2014/09/30	822 547	822 547	
	Mathethe primary school	800013219	Education Infrastructure Grant (EIG)	Capital asset	Weltevreden	Dr JS Moroka	Rehabilitation, Renovation & Refurbishment	Storm damaged schools	Replacement of roof structure covering and ceiling to 2 classroom block	2014/02/24-2014/09/30	2 506 801	2 506 801	
	Moekwe primary school	800013573	Education Infrastructure Grant (EIG)	Capital asset	Weltevreden	Dr JS Moroka	Rehabilitation, Renovation & Refurbishment	Storm damaged schools	Replacement of roof structure covering and ceiling to 1 classroom block	2014/02/24-2014/09/30	908 864	908 864	

MDoE PROJECT ID No.	PROJECT NAME	EMIS	FUNDING SOURCE	ECONOMIC CLASSIFICATION	CIRCUIT	MUNICIPALITY	PROGRAMMES	PROJECT CLASSIFICATION	PROJECT DESCRIPTION	Start/ End date	Estimate project value	MTEF ESTIMATE 2014 / 2015	MTEF ESTIMATE 2016/2017
	Mogoboshe ng combined school	800601888	Education Infrastructure Grant (EIG)	Capital asset	Nokaneng	Dr JS Moroka	Rehabilitation, Renovation & Refurbishment	Storm damaged schools	Replacement of roof structure covering and ceiling to 1 classroom block	2014/02/24- 2014/09/30	424 930	424 930	
	Rekwele primary school	800019281	Education Infrastructure Grant (EIG)	Capital asset	Libangeni	Dr JS Moroka	Rehabilitation, Renovation & Refurbishment	Storm damaged schools	Replacement of roof structure covering and ceiling to 1 classroom	2014/02/24- 2014/09/30	242 830	242 830	
	Sidhasonke Secondary	800011106	Education Infrastructure Grant (EIG)	Capital asset	Weltevrede	Dr JS Moroka	Rehabilitation, Renovation & Refurbishment	Storm damaged schools	Replacement of roof structure covering and ceiling to 1 classroom block	2014/02/24- 2014/09/30	1 575 462	1 575 462	
	Malatse secondary school	80012039	Education Infrastructure Grant (EIG)	Capital asset	Marapyane	Dr JS Moroka	Rehabilitation, Renovation & Refurbishment	Storm damaged schools	Replacement of roof structure covering and ceiling to 1 classroom block	2014/02/24- 2014/09/30	2 506 801	2 506 801	
	Ramoshidi secondary school	800019117	Education Infrastructure Grant (EIG)	Capital asset	Nokaneng	Dr JS Moroka	Upgrading & additions	Dinaledi school	CRDP: Renovation and furnishing of science laboratory	2015/06/01- 2016/01/21	300 000		
	Khamane Secondary School	800021923	Education Infrastructure Grant (EIG)	Capital asset	Marapyane	Dr JS Moroka	Upgrading & additions	Dinaledi school	CRDP: Renovation and furnishing of science laboratory	2015/06/01- 2016/01/31	300 000		300 000
	Mmametlha ke Secondary school	80007583	Education Infrastructure Grant (EIG)	Capital asset	Mmametlha ke	Dr JS Moroka	Upgrading & additions	Dinaledi school	CRDP: Renovation and furnishing of science laboratory	2016/06/01-2017/01/31	300 000		



## 2013/14 PROJECTS/PROGRAMMES PROGRESS REPORT – NINE MONTHS REPORT

### DEDET PROJECTS

<i>Municipality</i>	<i>Project Description</i>	<i>Funding</i>	<i>Achievement</i>
Nkangala District Municipality	Training of Cooperatives in the manufacturing sector on Business management (Brick, Window frame, Paint making and Detergent) and link them with markets. <ul style="list-style-type: none"> <li>• 8 Coops in Emalahleni</li> <li>• 10 Coops in Thembisile Hani</li> <li>• 5 Coops in Dr JS Moroka</li> <li>• 11 Coops in Steve Tshwete</li> </ul>	333	34 co-operatives in the manufacturing sector were trained on Business Management. (for improved financial management). Linking of cooperatives to markets takes time
	Training of Cooperatives in the manufacturing sector on Technical skills in partnership with SABS (Brick, Window frame, Paint making and Detergent) and link them with markets. <ul style="list-style-type: none"> <li>• 04 Coops in Thembisile Hani</li> <li>• 06 Coops in Dr JS Moroka</li> </ul>	1,596	10 coops in the manufacturing sector are under going training on Technical skills in partnership with SABS (Brick, Window frame, Paint making and Detergent). 2 cooperatives Arijeng and Mphebatho coops are waiting for SABS Approval

Project Name	Municipality	Project Beneficiary	Project Objective	Key Performance Indicator	2013/14 Budget
coops in the manufacturing and other sectors trained on Business management and Technical skills in partnership with SABS	All municipalities	SMME's and Cooperatives	To capacitate cooperative and SMME's within the local municipality to be competitive	Number of existing cooperatives in the manufacturing sector trained on Business management and Technical skills	TBC
Cooperatives Awareness Workshops	All municipalities	SMME's and Cooperatives	To create awareness for targeted groups to form cooperatives and Small Business.	Number of Cooperatives Awareness programme conducted	TBC
Implementation of CRDP projects supported <ul style="list-style-type: none"> <li>Thembisile Hani</li> <li>Dr JS Moroka</li> </ul>	Thembisile Hani Dr JS Moroka	Cooperatives and community	To provide sustainable and accessible economic opportunities in the Nkangala Region.	CRDP projects supported	TBC
Mdala-Mkhombo Development and upgrade of infrastructure	<b>Dr JS Moroka Local Municipality</b>	Mdala-Mkhombo Nature Reserve	Environmental Protection and Infrastructure Programme (funding applied for my MTPA from DEA)	Extension of Mkhholwane lodge to accommodate ten more people, swimming pool, 32km of paved and regavelled road. Water infrastructure and bore hole at Zwelabo camp. Reconstruction of main gate, guard house, ablution facility, conference hall to accommodate 100 people, workshop, and re gravelled 6 km road, built 20 chalets, 2 field ranger's camps, picnic site with swimming pool, braai stands along the dam and lapa to accommodate 100 visitors ablution block.	23 522 000 (2014 – 16)

Project Name	Municipality	Project Beneficiary	Project Objective	Key Performance Indicator	2013/14 Budget
Upgrading of Existing Infrastructure	Dr JS Moroka	Community	Building of staff cottages	Upgrading of Environmental Centres	300
Sunflower processing to bio-diesel plant	Dr JS Moroka	SMMEs and cooperatives	Beneficiate sunflower into bio-diesel	A bio-diesel plant supported	TBC
Fly ash beneficiation project	Victor Khanye	SMMEs and cooperatives	Beneficiate fly ash to manufacture paving, bricks and close deserted mine dumps	Cooperatives supported	TBC

## **IDP OBJECTIVES**

IDP is a drive to identify key municipal priorities within the context of national mandate priorities and inputs from communities and citizens. The municipality aims to achieve within the five year period with the limited resources the following:

- High mast lighting to increase safety and security within the municipal area.
- Committed to provide 90% of household with access to basic sanitation facility.
- 98% of household have access to basic water services.
- To surface 125 kilometers of roads in the next four municipal fiscal years.
- To increase the number of municipal areas with access to refuse removal services.
- Priorities rural development for the next four years.
- Increase the municipal tax base and revenue collection within the next four years.
- Commitment towards obtaining a clean audit report by 2014.

A key priority for government is to make government as a whole work together, to improve the impact of its programmes and to work towards achieving common objectives and outcomes, particularly with respect to economic growth for job creation and addressing the needs of the poor through a focused implementation, better integration and alignment across all spheres of government, better performance of government can be realized for a shared approach to planning and alignment between the National Planning Commission, NSDP and the Millennium Development Goal which are intended to be met by 2015.

## **SECTOR PLANS**

Sector plans are related to the status quo analysis, strategic, objectives, programmes and projects. These sector plans indicate strategic intervention that respond to the status quo assessment of the municipality and they are divided into two: Sector plans that are required by legislation. The municipality has the following sector plans:

KPA	SECTOR PLAN	STATUS
Municipal Transformation and Organizational Development		
Local Economic Development	LED Strategy	Under review
Municipal Financial Management & Viability	Supply Chain Management Policy	
Good Governance and Community Participation		
Basic Service Delivery: Infrastructure	Water Service Development Plan Water Master Plan Sanitation Master Plan Road and Storm water Master Plan Energy Master Plan	Under review To be developed To be developed To be developed To be developed
Basic Service Delivery: Community Services	Integrated Waste Management Disaster Management Plan	Under review
Spatial Rationale	Spatial Development Framework Housing Charter HIV/AIDS Strategy	Under review (NDM) Under review Under review

The strategies and projects are juxtaposed upon clearly defined outcomes performance-based set of goals which articulates the path towards the ultimate ideal goal. This is the only way that the municipality can be able to measure annual progress and assess whether it is moving towards being ***“an effective, efficient public institution delivering quality and sustainable services to better the lives of people”***.



# DR JS MOROKA LOCAL MUNICIPALITY

## VISION STATEMENT

"AN EFFECTIVE, EFFICIENT PUBLIC INSTITUTION DELIVERING QUALITY SUSTAINABLE SERVICES TO BETTER THE LIVES OF THE PEOPLE"

## MISSION STATEMENT

"BETTERING THE LIVES OF ITS COMMUNITIES THROUGH: SUSTAINABLE SERVICE DELIVERY PROVISION OF SUSTAINABLE JOB CREATION OPPORTUNITIES AND PUBLIC PARTICIPATION"

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**we develop as we grow!**