

## **6.2. Priority Issues, Objectives and Strategies**

The priority issues in the Municipality are formulated in such a manner that they address the 5 Key Performance Areas as illustrated on point 5 above. Under each priority issue there are appropriate objectives and strategies that would lead to the realization of the objectives.

In setting its objectives and strategies, Steve Tshwete Local Municipality used *inter alia* the following as requirements to ensure an informed development planning:

- Millenium Goals;
- 2010 Community Inputs;
- Municipal Spatial Development Framework;
- District Development Strategy;
- Provincial Growth and Development Strategy;
- National Spatial Development Perspective.
- 2010 Municipal Turn Around Strategy
- 2010 Presidential Outcomes

## KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

### Priority issue 1: Good Governance and Communication

		Strategic Objective: The promotion of involvement of stakeholders in council affairs		
Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects/ Activities
<p>Manifesto:                      Administrative support and capacity will be provided to ward committees to ensure their proper function. CDW's will be fully integrated into municipal operations. Our Councillors will at all times meet their obligations to report and interact with their communities at ward level. At least six Mayoral report back meetings will be held per year. The Council will continue to co-operate closely with the Nkangala District Municipality and the Provincial and National Governments in the interest of all our citizens.</p>	<p>Public Participation unit was established to strengthen community involvement in municipal matters. Mayoral outreach dates approved by the Mayoral Committee for the 2009/2010 financial year. Venues and transport made available for gatherings. Issues raised at ward committee meetings are distributed to the relevant departments and feedback provided to ward committees. Dr J.S. Moroka and Ekurhuleni have been visited for best practice. Bi-monthly reports on activities of ward committees submitted to mayoral committee. All ward committees have been established. Facilities made available to CDWs to ensure effective and efficient performance of duties. Public Participation Unit monitoring the activities of the CDWs.</p>	<p>To ensure regular consultation between Council and the community.</p>	<p>Strengthen community participation</p> <p>Provide effective administrative support</p> <p>Strengthen community participation.</p> <p>Capacitate Ward Committee Members.</p>	<p>Revision of ward committee policy</p> <p>Provide pro-forma agendas to ward committees</p> <p>Provide bi-monthly reports on the activities of ward committees</p> <p>Provide a training program for ward committee members</p>

		<b>Strategic Objective: The promotion of involvement of stakeholders in council affairs</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
	Scheduled weekly meetings are taking place between the Manager Public Participation and the CDWs. Submission of monthly report on the activities of CDWs.	To liaise with CDW regarding community needs and problems to be identified and reported.	Provide administrative support and monitoring.	25 door to door visits per week to be conducted by the CDWs.
A communication strategy for the municipality will be developed.	Local Communicators Forum (LCF) established	To ensure proper communication of internal and external affairs.	Review of communication policy	Adoption and implementation of communication policy
Aggressively market the Municipality	4 Advertorials done with other publications. Newsletters printed and distributed.	To ensure the involvement of relevant stakeholders in Council events.	Develop stakeholder database	Compile a consumer data base Advertise for stakeholder registration database Compile a stakeholder database Invite relevant stakeholders to Council events
	2010/2011 IDP document adopted by council. 2010/2011 Municipal Performance Plan developed. IDP Representative Forum and Technical Committee meetings held. IDP community consultation meetings conducted for community needs analysis.	To market municipal programs and projects To ensure a proper municipal planning.	Develop a marketing policy Develop process plan that will guide the revision of IDP. Revise municipal IDP. Involve communities during the needs analysis.	Conduct necessary research Compile and submit draft policy Implementation of and compliance with the process plan. Carry out the five IDP phases. Conduct meetings in all municipal wards to gather community needs. Set municipal objectives, strategies and targets to be implemented. Collate projects information from sector departments, parastatals and businesses to be incorporated in the IDP.

## Priority Issue 2: Legal and Administration

		<b>Strategic objective: The provision of effective and efficient support services.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<b>Institutional:</b> Adherence to legal framework	Continuous legal support to council. Draft legal compliance audit has been developed	To ensure legal compliance	Continuous monitoring of legal compliance	Submission of monthly reports on legal compliance register
The fight against fraud and corruption will be seriously pursued.	Draft fraud and corruption policy in place.	To implement fraud prevention plan and policy.	Maintain the hotline number. Strengthen awareness campaign	Hotline number on fraud prevention maintained.
	Events Management unit established. Successful events held (20)	To ensure the involvement of relevant stakeholders in Council events	Develop stakeholder database.	Advertise for stakeholder registration database. Invite relevant stakeholders to Council events.
Successful coordination and management of events.	Secretariat support provided to council. Agendas drafted and the minutes typed and filed. Council committees established. Approved file plan and implementation thereof.	To render effective secretariat services.	To ensure institutional efficiency.	Submission of annual schedule on dates for Council, Mayoral Committee and Portfolio meetings.
	Administrative Support		To maintain proper Records Management Systems	Maintain the implementation of Records Management Policy.
			To administer the utilization of community halls.	To review the utilization of community halls by-laws
Promote Customer Care.	Training on Batho-Pele was conducted.	To promote customer care.	Rating of services rendered.	Conduct annual community satisfaction survey.
	Customer satisfactory questionnaires were distributed.		Improve customer care service.	Submission of evaluation report as well as recommendations regarding improvement of services. Investigate the possibility of establishing a sustainable operations system.

**KPA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT**

**Priority issue 3: Human Resource and Performance Management**

		<b>Strategic objective: The provision of effective, efficient and transformed human capital and sound labour relations.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
	Employment equity report submitted to DOL. Reviewed employment equity plan.	To ensure compliance with the Employment Equity Act.	Ensure transformation through implementation and maintaining of the principle and prescriptions of the Employment Equity Act	Review the municipal Employment Equity Plan  Implement the Employment Equity Plan
	Draft policy developed	To monitor, correct and reward good performance in order to unleash human potential	Ensure effective service delivery through implementation of performance management appraisal system	Adopt and implement the performance management appraisal policy that will cover performance appraisal methods, rewards systems, mechanisms to deal with deviation from expected performance standards.
	Organizational structure in place.	To maintain a personnel structure that will ensure effective and efficient service delivery.	Align human capital needs to the strategic objectives of the Municipality.	Conduct organizational personnel needs audit.  Filling of existing vacant posts.
	Staff satisfaction survey with overall municipal working conditions conducted.	To promote productivity in the work place.	Evaluate the current corporate cultural trends in the organization to promote a culture that maximize service delivery. By ensuring institutional efficiency. Replace vehicles in terms of council policy.	Conduct Staff satisfaction survey.  Buy new furniture.

		<b>Strategic objective: The provision of effective, efficient and transformed human capital and sound labour relations.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
	EAP is implemented though referrals.	To support and promote the total well being of staff.	Provide, in terms of the wellness program, support to employees to be able to deal with any challenges hindering their effective performance.	Establish the implementation plan of the wellness program  Implement first phase of the wellness program.
	Workplace Skills Plan and Annual Training report submitted to LGSETA and training is implemented according to the WSP. Skills audit performed on annual basis. Bursaries are available in terms of the bursary by-law. Retention policy is adopted.	To capacitate employees. (The skilled and capable workforce an inclusive growth path).	Equip employees with the necessary skills.	Conduct skills audit.  Capacitate employees according to identified skills gaps and availability of funds.
	Functional LLF.	To reduce staff turnover.	Maintaining a stable workforce.	Implementation and monitoring of the staff retention and succession policy.
	Existence of OHS program. OHS Officer appointed. Level 1 and 2 committees established.	To maintain healthy relationship with labour.	Improve work place relations through partnership with unions and management in a formal and informal manner.	Continuous consultation with labour through Local Labour Forums, sub- committee and bi-lateral meetings.
		To create safe and healthy working environment.	Maintain the implementation of the OHS policy	Develop a compliance register on implementation of the OHS Act.

		<b><u>Strategic objective:</u> The provision of effective, efficient and transformed human capital and sound labour relations.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
	<p>Revised Performance Management System Framework.</p> <p>Section 57 Managers Performance Agreements and Plans developed.</p> <p>PMS cascaded to levels 2 and 3 Managers.</p> <p>Municipal annual and quarterly reports compiled.</p>	To ensure clear performance monitoring and reporting.	Comply with the relevant PMS legislations and the Municipal PMS framework.	<p>Develop municipal performance plan.</p> <p>Develop Managers Performance Agreements and plans.</p> <p>Develop annual and quarterly reports.</p> <p>Cascade PMS to lower levels.</p>

**Priority issue 4: Information Communication and Technology**

		<b>Strategic objective: The provision of effective and efficient support services.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
Upgrade telecommunication and IT infrastructure	<p>Strategic Information Systems Plan (SISP) developed and adopted. Blockage of irrelevant internet sites. E-mail setup infrastructure upgrade completed. Some computer users upgraded to Microsoft Office 2007. Information security policy adopted M24/11/2009.</p> <p>Phase 1 of the normalization of radio/wireless network has been completed.</p> <p>Offices have been linked via wireless network: Nasaret payment and Clinic, Easdene Paypoint and Clinic, Van Calder Paypoint, Service Centre, Doornkop, Mhluzi Paypoint and Library, Mhluzi Ext 6 Clinic, Ext 7 Library, HEDC building, Fire services CISCO backbone installed to all the above and main building..</p>	To ensure effective and efficient Information Communication Technology availability.	Regular maintenance of the ICT network infrastructure assets.	Erect a radio mast Upgrade Local Area Network (LAN) infrastructure.
			Adoption of information security policy and regular reviews of security threats.	<p>Implement information security policy.</p> <p>Update, review of IT business continuity plan.</p> <p>Awareness campaigns on information security.</p> <p>Maintain regular backups of network information.</p>



### KPA 3: FINANCIAL VIABILITY

#### Priority issue 5: Financial Viability and Sustainability

		<b>Strategic objective: To continue with accountable and developmental orientated monetary management to sustain a sound financial position.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Sub-Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Manifesto:</b> The new Property Rates Act will be utilised to widen the municipal revenue base.</p> <p>The current financial situation will be maintained and even further improved.</p> <p><b>Institutional:</b> To comply to prescribe competency levels.</p> <p>Protect income on profits from electricity services (RED six /EDI Holdings) – ring fencing and section 78 investigations.</p> <p>Compliance with accounting standards as prescribed.</p> <p>Align tender and order conditions with MBD forms and supply chain regulations.</p> <p>The already approved three year</p>	<p>Implementation plan has been approved.</p> <p>Valuation roll completed. 80% of objections considered and decided. Continual conducting of supplementary valuations.</p>	<p>To maintain a comprehensive and uniform valuation roll.</p>	<p>Maintain the existing valuation roll.</p> <p>Prepare and maintain roll for remissions and rebates on property tax.</p>	<p>Compile annual supplementary valuation roll.</p> <p>Continual implementation of supplementary valuations.</p> <p>Revise rates policy annually.</p>
	<p>Rates Policy revised (CC05/05/2010). Rates by-laws adopted C29/05/2009. 100% of property valuation roll completed and implemented. Rates payer data 100% scrutinized. Rates tariff structure revised 01/07/2010.</p>	<p>To provide effective service regarding valuations of immovable properties for other municipal purposes than assessment rates</p>	<p>Provide valuations on ad hoc basis.</p>	<p>Analyse and assess requests.</p> <p>Conduct valuations on requests received from other departments.</p>
	<p>Credit control and debt collection policy considered and revised with 2010/2011 annual budget. Debtors payment rate: 2007 - 104%; 2008 – 102%; 2009 – 100,6%.</p>	<p>To achieve an acceptable collection level for taxes and levies each year.</p>	<p>Monthly bill and collect fees and charges at accessible facilities.</p> <p>Regular revision of the credit control and debt collection procedure to remain efficient and effective.</p>	<p>Consistently apply strict credit control measures.</p> <p>Annual revision with budget related policies and conduct public information sessions with the tabled budget.</p>

capital budget must be recognised in the new Strategic Management Plan.	2010-99.80% Credit control by-laws promulgated. <b>Debtors payment day's:</b> 2007 – 31 days; 2008 – 32 days; 2009 – 29 days. 2010 – 27 days; <b>Debtors turnover rate:</b> 2007 – 8,7%; 2008 – 8,8%; 2009 – 8,7%. 2010 – 7.5% <b>Total outstanding debtors:</b> 2007 – R21,3m; 2008 – R23,8m; 2009 – R25,1m 2010 – R27,4m		Exercise Control : Debtors to revenue ratio. Debtor's payment rate. Debtors turnover rate. Outstanding Debtors > 150 days Debt and cost Coverage ratio	Manage and control outstanding debtor accounts.
		To improve the quality of poor households.	Investigate and advise on poor households to participate in indigent support program.  Utilization of equitable share to support Indigent Households.	Continuous update of indigent register.  New innovations to extend indigent support programme funded from equitable share.
	Repairs & Maintenance: 2008 – 6,8% 2009 – 5,6%  Annual asset verification process and annual stock take completed by 30 June 2010.  Unbundling of infrastructural assets in line with GRAP 17 completed 30 June 2010.	To manage, control and maintain all assets of the municipality.	Ensure adequate budget provision for asset maintenance over their economic lifespan.  Implement a proper asset management system with fixed asset register.  Program for replacement and renewal of depreciated assets with remaining economical life of less than 5 years.	Provide for sufficient repair and maintenance as per asset management plan.  Investigation of asset management systems in line with accounting standards.  Perform an annual survey of all assets in conjunction with other departments.  Compile and regularly review asset management policy as budget related policy.
		To maintain and upgrade the existing financial operations and procedures to provide an efficient functionality.	Institute controls, procedures, policies and by-laws to regulate fair, just and transparent transactions.	Within 90 days from promulgation prepare by-laws, policies etc.

		<b>Strategic objective: To continue and improve compliance with the legislative and regulatory changing financial environment.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
Community Inputs:  <b>Ward 4</b> Paypoint <b>Ward 5</b> <b>Expensive rates(2009/10/11)</b> <b>Ward 8</b>  <b>Ward 11</b> <b>Water bills very high(2010/11)</b> <b>Ward 12</b> <b>Paypoint at Kanonkop (2011)</b> <b>Ward 16</b> Paypoints for municipal services (2008) <b>Ward 18</b> Information dissemination on municipal tender proceedings(2009) Water bills are high(2009) <b>Ward 19</b> <b>Vending machine (2011)</b> <b>Ward 24</b> <b>Paypoint (2011)</b> <b>Inconsistent water billing(2011)</b>	All applicable accounting standards implemented from 01/07/2010.  <b>Unqualified audit report:</b> 2006/2007 FY. 2007/2008 FY. 2008/2009 FY 2009/2010 FY.	To ensure compliance with prescribed accounting standards and legislation.	All gazetted accounting standards implemented.	Implement applicable accounting standards as promulgated by ASB and approved by the Accountant-General.
	Budget Steering Committee established.  Reporting in line with promulgated legislation.  Budget and Reporting Regulations.	To ensure compliance with budget and reporting regulation.	Ensure budget process and format is in compliance with budget & reporting regulation.	Involve and task Budget Steering Committee.  Prepare procedures and policy in line with regulation  Regular reporting according to regulation: - Monthly Reporting - Quarterly Reporting - Mid-year Assessment
		To comply with the municipal regulation on minimum competency level.	Ensure level of compliance to municipal regulation on minimum competency level. As promulgated.	Conduct Skills audit under related personnel as per municipal minimum competency regulations.  Establish competency level for each relevant post level.  Evaluation of senior management.

		To fully comply with Supply Chain Regulation and National Treasury Guide on procurement processes.	Align tender and order conditions with MBD forms and supply chain regulations.  Dissemination of information on municipal tender proceedings.  Provide separately on Suppliers database for SMME suppliers.	Regular updating of tender and order documents in line with treasury and CIBD requirements.  Quarterly reporting as prescribe in terms of supply chain regulations.  Annual advertisement for enlistment for service providers.  Updating of existing Suppliers information on database.
	<p>Risk workshop held 20 April 2010. Risk register compiled and approved.</p> <p>Three-year risk based audit plan approved for 2010/11 to 2012/2013 (M52/07/2010).</p> <p>Training by service provider on risk identification process.</p>	To apply a Strategic Risk Management Program for Council.	<p>Arrange annual risk identification and assessment workshop.</p> <p>Prepare a risk register and apply risk control through strategies identified.</p>	<p>Identify and prioritise key strategic risks.</p> <p>Ad-hoc projects as identified with risk assessment.</p> <p>Three year risk based rolling audit plan for 2011/2012 to 2013/2014.</p> <p>Implement Risk Committee and Risk officers.</p>

		<b>Strategic objective To render an efficient, effective and responsive consumer service to the community.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
	Five new prepaid outlets opened.	To extend service delivery to the community.	Provide 24 hour service nodes for access by community and to function as pay points.	Implement and maintain 24 hour services nodes at various convenience shops.
	Meter reading deviations monthly followed up and faulty meters reported for repairs.  New meter system successfully implemented February 2008.	To identify and investigate inaccurate meter readings / consumption.	Identify and attend to water consumption deviation in access of 100%.  Inform public on saving of water and electricity.	Conduct test on faulty meters and follow up on reading deviations.  Lodge an awareness campaign on water and electricity saving tips.

		<b>Strategic objective To financially plan in line with growth and development within the municipality.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
	Daily and monthly revision of cash position and short term investments done in line with cash requirements.	To ensure efficient, effective cash flow management.	Have sufficient working capital continuously available.  Ensure all sources of funding and application of funds are in line with the approved budget.  Utilize available financial resources towards projects as identified in the IDP.	Monthly cash flow monitoring and control.  Facilitate application for DORA Grants and external funding within limits of affordability.  Prepare for consideration and adoption policy for control of budget virements, unauthorised, fruitless and wasteful expenditure.  Ensure that 80% of projects emanating from IDP's.

### KPA 4: LOCAL ECONOMIC DEVELOPMENT

#### Priority Issue 6: Local Economic Development and Job Creation

<b>Status quo</b>		<b>Strategic Objective: To ensure a better life for the society by coordinating sustainable social and economic developmental programs.</b>		
<b>Requirements</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Presidential goals:</b> Halving of unemployment – 2014</p> <p><b>Manifesto:</b>  More industrial stands will be created An Annual Economic Growth Rate in excess of 6% will be maintained  Local Economic Development Strategies will be developed that, stimulate, local production and commerce, including home industries; are linked to national and provincial strategies; Build institutional arrangements which stimulate community initiatives and broadened ownership, including through cooperatives; Promote the delivery of municipal services through collective community initiatives and enterprises.  The LED strategies formulated by Nkangala District Municipality will be implemented The existing conducive climate for</p>	<p>The MSI project is effectively running and sixty more student were recruited for training</p> <p>37 industrial sites were sold, site for industrial park has been made available for the investments broad by MEGA</p> <p>Because of the economic situation current growth rate is 3%.</p> <p>Strategy developed by NDM and adopted by Council in March 2007 is in place</p> <p>Relationship with SEDA, ABSA, Land bank, MEGA, GTZ and DALA was established</p> <p>Funding have been secured for the upgrading of Themba Senamela Stadium to be a public viewing site for 2010 FIFA Soccer World Cup</p> <p>Commercial township was</p>	<p>To create a conducive environment for business investment.</p> <p>To ensure an effective implementation of LED programs/projects</p>	<p>Develop an incentive plan to attract investors.</p> <p>Provide updated information to potential investors.</p> <p>Revise tariffs.</p> <p>Review LED Strategy.</p> <p>Establish LED forum.</p> <p>Revive LED working groups: - Tourism working group - Agriculture - SMME - Big business</p> <p>Coordinate an Agricultural,</p>	<p>Appoint service providers to assist in developing an incentive plan</p> <p>Consult with stakeholders for bench marking.</p> <p>Develop a prospectus for specific investment areas.</p> <p>Update investment guide.</p> <p>Review tariffs for informal traders.</p> <p>Development of LED strategy. Identification stakeholders.</p> <p>Development of the schedule of meetings.</p> <p>Development of the schedule of meetings. Convene scheduled meetings.</p> <p>Drafting summits proposals and</p>

		<b>Strategic Objective: To ensure a better life for the society by coordinating sustainable social and economic developmental programs.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p>economic development will be maintained and improved where possible</p> <p>Assistance will be rendered for the local development of a regional shopping complex which will result in the creation of at least 1200 permanent jobs</p> <p>Aggressively market the municipality to attract investors Create industrial parks for small industries</p> <p>Convert the old Thushanang School into a facility for the development of emerging entrepreneurs</p> <p>Where necessary sports facilities will be improved to enable us to benefit from the 2010 Soccer World Cup</p> <p>Interaction with, and conditions for informal traders will be improved</p> <p><b>Community Inputs:</b> <i>Ward2</i> <b>Food garden(2011)</b> <i>Ward 3</i> <b>Projects for women i.e. community gardens (2009/10/11)</b> <i>Ward 4</i></p>	<p>established the available land was sold to the potential developer</p> <p>Department of DEDTE has made an offer to provide manufacturing machines, agreement to be forwarded to council</p> <p>LOC was formed in preparation for 2010 event Themba Sinamela Stadium was official declared as the official Public Viewing Site for 2010 event and dry runs were held at stadium R4million has been put aside for the upgrading the Themba Sinamela Stadium</p> <p>Funds have been secure to develop a community garden project at Kwazamokuhle.</p> <p>10 hectares have been made available to Exxaro: Arnot Coal Mine in order to conduct agricultural project at Mafube Village</p> <p>A study on Business Investment Climate was conducted and the workshop on improving Local</p>	<p>To promote participation of SMME's in to the mainstream economy of STLM</p>	<p>Tourism and LED Summits which aim to attract youth and women</p> <p>Assist in identification of business facilities for SMME's</p> <p>Establish the economic impact of the mining sector in STLM</p> <p>Encourage and promote information sharing sessions</p> <p>Identification of LED projects to be funded by local mines</p>	<p>programs</p> <p>Identifying SMME's in need of business facilities Conduct a study on the availability of business facilities</p> <p>Conduct economic study on the mining sector and its economic impact</p> <p>Coordinate workshops/ Seminars with government agencies and private sector</p> <p>Drafting of projects proposals in agricultural, manufacturing and tourism sectors</p> <p>Engage with private sector to present SMME's related opportunities available within their area of operations</p>

		<b>Strategic Objective: To ensure a better life for the society by coordinating sustainable social and economic developmental programs.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
Job creation projects related to 2010 (2007) <b>Micro shelter for business (2011)</b> <b>Ward 5</b> 2010 jobs for the unemployed. <b>Ward 6</b> Gardens next to Phumula Section alongside Protea street to be resuscitated (2009) <b>Ward 7</b> Job opportunities (2006/07/08) <b>Ward 8</b> ATM building <b>Ward 9</b> Job opportunities (2007/08/09/10) <b>Job opportunities by mines (2011)</b> Promotion of tourism (2010) <b>Ward 10</b> Job creation opportunities (2006/07/08/09) Building of job creation centre (2008) Job creation linked to 2010 (2007) <b>Ward 11</b> <b>Job opportunities (2007/08/09/10/11)</b> <b>Plough fields (2011)</b> <b>Ward 12</b> Development of Waterfront along Klein Olifants (2007) <b>Ward 13, 14, 15</b>	Business Investment Climate was held  Themba Sinamela Stadium was officially declared as the Public View site for 2010.  The project at Thushanang School is in progress. New sponsor and beneficiaries to be identified  Industrial Park Site has been identified for the investment brought by MEGA.  Craft Forum was established and crafters representative were elected.  A study on Business Investment Climate was conducted  Partnership with eThekwini Metro Municipality and Leeds City Council is established.  Stalls have been completed at Iraq Taxi Rank and allocated to hawkers			



		<b>Strategic Objective: To ensure a better life for the society by coordinating sustainable social and economic developmental programs.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
Job creation (2008) Re-vitalisation of CBD (2007) Sewing project (2008) Job opportunities (2007/09) Study on economic indicators of the municipality (2006/07) <b>Ward 17</b> Job creation centre (2008) LED projects (2009/2010) Arts & crafts centre (2007/08) <b>Ward 18</b> Hawkers facility (2006/07) Job opportunities (2010) <b>Ward 19</b> Job opportunities (2010) <b>Shopping complex (2008/11)</b> LED projects (2006) Job opportunities (2006) <b>Ward 20</b> Job creation centre(2009/10) <b>Ward 21</b> Job creation (2007/08/09) <b>Ward 22</b> Job creation for 2010 (2007) Stalls for hawkers (2007) <b>Shopping complex(2011)</b> <b>Ward 23</b> Job creation centre (2006/07/08) <b>Ward 24</b> Employment opportunities <b>(2007/09/10/11)</b>				
<b>Institutional:</b>				

## KPA 5: SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

### Priority Issue 7: Land Use Management

		<b>Strategic Objective:</b> To ensure co-ordinated rural and urban planning and development within MP313 area of jurisdiction in order to meet the needs of the communities in a sustainable manner.		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Manifesto:</b> At least 3 new rural villages will be created. With the assistance of National Government, land will be acquired to be used for commonages at towns and villages throughout the municipality.</p> <p>The Council will act as implementing agent for the settlement of restituted communities at Doornkop and Botshabelo. Our spatial planning will support the integration of communities and undermine all forms of racial discrimination.</p> <p><b>Community Inputs:</b> <i>Ward 1</i> Proclamation of Newtown (2006/07/08/09) Additional stands (2008) Serviced stands (2007/09) <i>Ward 2</i> Land alienation (2008) Residential stands (2006)</p>	<p><u>1. Newtown</u> Preliminary investigations proved that the settlement cannot be proclaimed due to adverse ground formations and also for the fact that some of the community members are opposed to the idea of relocation</p> <p><u>2. Church stands</u> Since 2006 additional erven/s were created as follows: Aerorand = 8 Mhluzi = 6 Nasaret = 1 Kwazamokuhle = 10 Somaphepha Village = 4 Mafube Village = 3</p> <p><u>3. Rural villages and land for small scale farming and commonages</u>  ( i) Somaphepha Rural Village</p>	<p>To ensure orderly spatial planning and sustainable development in the municipal area.</p>	<p>Improve public awareness on town planning scheme and building regulations and standards.</p> <p>Publish proposed development in the newspapers and on site</p> <p>By providing institutional efficiency and capacity building.</p> <p>Enforce the Spatial Development Framework and the Steve Tshwete Town Planning Scheme, 2004</p> <p>Creation of additional church stands.</p>	<p>Request for a slot from local radio stations for talk shows on specific town planning and building regulations topics.</p> <p>Develop information pamphlet on town planning issues. Provide aerial photographs</p> <p>Rockdale North Township</p> <p>Training of staff members Appointment of additional personnel</p> <p>Review of the Steve Tshwete Spatial Development Framework (SDF) and compile Steve Tshwete Land Use Management Scheme. Commissioning the drafting of a Municipal open space plan</p> <p>Enforce development and utilisation of church erven.</p> <p>Provide sufficient church erven in new township developments. Identify land parcels that can be converted for church use.</p>

		<b>Strategic Objective: To ensure co-ordinated rural and urban planning and development within MP313 area of jurisdiction in order to meet the needs of the communities in a sustainable manner.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<b>Proclamation of Ext 6 informal settlement (2010/11)</b> <b>Ward 3</b> <b>Creation of stands for people earning &gt; than R3 501.00 (2009/10/11)</b> <b>Ward 4</b> Creation of thoroughfare (2010) <b>Ward 5</b> <b>Land for home based care (2011)</b> <b>Ward 6</b> Access gate to Thembisa <b>Ward 7</b> Affordable residential stands(2009) <b>Ward 8</b> Stands for sale (2008/09) <b>Ward 9</b> Stands for small businesses (2007) <b>Ward 10</b> Stands for churches (2007) Creation of more residential stands(2009) Prevention of unlawful extension of yards(2009) <b>Ward 11</b> <b>Land for small scale farming (2006/07/08/09/11)</b>	485 residential stands were created and 190 hectares of vacant tract of land is available for use as commonage.  (ii.) Mafube Rural Village The village comprises 452 stands The village is at registration and proclamation stages. There is 200 hectare of land for use as commonage.  <u>4. Creation of additional residential stands</u>  (i) Kwazamokuhle Extension 7 Township  500 residential stands were created.  (ii) Kwazamokuhle Ext 8 The township is presently at	To ensure orderly spatial planning and sustainable development in the municipal area.	Provision of residential sites in order to address the demand by the community  Promotion of infill development on suitable and vacant municipal land.  Provision of industrial sites in order to stimulate Local Economic Development	Identify and purchase land for residential development.  Completion of the town planning phases for the following projects: i. Middelburg Extensions 42, 43 and 44 and Nasaret Ext 2. ii. Rezoning and subdivision of Re/7743 Middelburg Ext 23 iii. Aerorand South iv. Kwazamokuhle Ext 1 & 8. v. Establishment of Rockdale North township.  Establishment of an Industrial Park on Portion 268 of the farm Middelburg Town and Townlands 287 JS.  Identify suitable land for industrial development in Kwazamokuhle and Hendrina.

		<b>Strategic Objective: To ensure co-ordinated rural and urban planning and development within MP313 area of jurisdiction in order to meet the needs of the communities in a sustainable manner.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p>Land for churches (2008) Residential stands (2008/09) <b>Municipal Intervention on evictions- Mooifontein (2010/11)</b> <i>Ward 12</i> <b>Residential Erven (2009/2010/11)</b> <i>Ward 13</i> <b>Need for community relocation (2011)</b> <i>Ward 14</i> <b>Residential sites north town (2006/07/11)</b> <b>Industrial stands (2011)</b> <i>Ward 15</i> <b>Residential sites (2009/10/11)</b> <b>Residential stands (2006/10/11)</b> <b>Council to buy land from NEWHCO (2010/11)</b> <i>Ward 17</i> <b>Provision of stands (2011)</b> <i>Ward 18</i> <b>Residential stands (2009/11)</b> Church sites (2006/07/08) <i>Ward 19</i> <b>Church sites (2006/07/08/11)</b> <b>Residential stands (2009/10/11)</b> <b>Grazing land (2011)</b> <i>Ward 20</i> Dumping Sites(2009) Grazing land(2009) Church sites (2006/07/08/09)</p>	<p>registration and proclamation stages. There are 380 residential stands created which may be suitable for low cost housing and affordable housing.</p> <p>(iii) Kwazamokuhle Ext 1</p> <p>The township is at proclamation stage. There are 150 stands that may be appropriate for affordable housing and middle income housing schemes</p> <p>(iv) Rockdale Township</p> <p>The township comprises 2960 residential stands that may be suitable for low cost and affordable housing</p> <p>(v) Aerorand South</p> <p>The township is registered <b>There are 3 specialist</b> studies that are being conducted in order for the Department of Economic Development, Environment and Tourism to issue an “ROD”. There are 600 residential stands created for</p>	<p>To ensure orderly spatial development through good co-ordinated development controls</p> <p>To ensure security of tenure to farm dwellers.</p>	<p>Speedy processing and approval of building plans</p>	<p>Regional shopping at Aerorand and a shopping centre at Mhluzi Town</p>
			<p>Regulating land use and building activities</p> <p>By ensuring efficient and optimal use of land</p>	<p>Enforcement of law to ensure observance of the town planning scheme, National Building Regulations and Building Standards and SDF</p> <p>Delineate areas for densification, encourage mixed land uses on one stand and compaction of the town</p>
			<p>By establishing rural villages.</p>	<p>Review the rural village nodes identified by the rural study.</p> <p>Establish 4<sup>th</sup> rural village.</p> <p>Acquisition of suitable land.</p> <p>Providing land for small-scale farming for the farm dwellers.</p>

		<b>Strategic Objective: To ensure co-ordinated rural and urban planning and development within MP313 area of jurisdiction in order to meet the needs of the communities in a sustainable manner.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Ward 21</b> Stands for churches and businesses (2006/07/08) Small scale farming (2008/09) Stands for crèche &amp; taxi rank (09) Grazing land(2009)</p> <p><b>Ward 22</b> Ownership of land (2009) Land- community gardens(2009) Land for daily care centre(2009) Land for health care centre(2009) <b>Stop farm evictions (2009/10/11)</b> Church sites (2007/08/09) Small scale farming (2007)</p> <p><b>Grazing land (2009/10/11)</b> <b>Agri-village (2011)</b></p> <p><b>Ward 23</b> Residential sites (2007) Church sites (2007/08) Small scale farming (2006/08)</p> <p><b>Ward 24</b> Stands for churches (2007)</p> <p><b>Formalisation ofstands/house(2010/11)</b> <b>Grazing land (2011)</b></p>	<p>middle and high income housing.</p> <p><u>vi. Middelburg Extension 42</u></p> <p>An application to establish Middelburg Extension 42 comprising of 530 residential stands is evaluation stages. This is a pilot project for integrated human settlement concept.</p> <p>Identification of suitable land for the development of a third rural village is in process</p> <p>Draft terms of reference for the 30 year strategic development plan have been compiled already</p>	<p>To ensure sustainable development</p>	<p>By promoting the correction of historically segregated spatial planning of settlements</p>	<p>Conversion of Erf 2464 Aerorand into a restructuring zone.</p> <p>Delineation of Erven 2447 and 2448 Aerorand as a restructuring zone.</p> <p>Identification of other restructuring zones in the towns of Middelburg, Aerorand and Hendrina.</p> <p>Establishment of Middelburg Ext 42</p> <p>Identification and demarcation of land for restructuring zones.</p> <p>Identify land for development of inclusionary housing.</p>
		<p>To ensure sustainable development</p>	<p>By encouraging long term development plans and incorporate them in the Spatial Development Framework</p>	<p>Development of a 30 year strategic development plan</p> <p>Compilation of a densification policy.</p>

### Priority issue 8: Solid Waste Management

		To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.		
Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects/ Activities
<p><b>Manifesto:</b>  <b>Community Inputs:</b>  <b>Ward 1</b>            Dumping and refuse bins (2008)  <b>Ward 2</b>            Bulk refuse containers (2006/08)  <b>Ward 3</b>            Bulk refuse containers (2009)  <b>Illegal dumping (2011)</b>  <b>Ward 4</b>            Bulk refuse containers (2007/08)  <b>Ward 5</b>  <b>Illegal dumping next to ZCC church (2011)</b>  <b>Bulk refuse containers (2007/08/11)</b>  <b>Bins required for dumping at Mountainview &amp; Rockville (2011)</b>  <b>Ward 6</b>  <b>Bulk refuse containers (2006/08/11)</b>  <b>Ward 7</b>            Bulk refuse containers at Reuben &amp; Ngcobo street next to the river, behind Mathole liquor store &amp; corner Mthimunye &amp; Plain Street (2009)  <b>Ward 8</b>  <b>Bulk refuse containers next to Simunye clinic (2011)</b>  <b>Presidential goals:</b></p>	<p>Buy back centre is operational, recyclables are being processed. 19 recyclers were identified from within STLM.</p> <p>Regular cleaning of the illegal dumps according to the schedule. One additional front end loader acquired for Hendrina and surrounding areas.</p> <p>17 mini Sites for ward 4,7,9,10, 17 ,19 and 20 finalized</p> <p>24 additional scow back containers placed at new mini sites</p> <p>Three transfer stations and garden site facility constructed at Hendrina, Komati and Rietkuil.In the process of constructing one transfer station in Doornkop.</p> <p>Regular purchasing of medical waste containers and made available to all medical institutions at cost price</p>	<p>To ensure a clean and healthy environment through the provision of regular refuse removal services to existing and new developments</p>	<p>By extending the refuse removal services to rural communities through the acquisition of additional resources.</p> <p>Procuring of adequate equipment.</p> <p>By extending street cleaning services to un-serviced areas.</p> <p>Improving institutional efficiency and capacity building.</p> <p>Documented systematic plan that recognizes expansion of town.</p>	<p>Providing refuse removal services at Doornkop, Bankfontein and Mafube</p> <p>Providing refuse removal service at Kwazamokuhle extension 8 and Middelburg extension 42.</p> <p>Purchasing of refuse containers to be utilized at the transfer stations, mini waste sites, business areas and the streets</p> <p>Purchasing or replacing vehicles for the removal of refuse in terms of council policy.</p> <p>Appoint more local contract workers</p> <p>Review of IWMP            Establishment of Waste Information systems for STLM.</p> <p>Develop a waste management strategy</p>

<p>Halving of waste by 2014  <b>Illegal dumping at Makgakabaje street (2011)</b>  Bulk refuse containers at Ext 4 &amp; 7 (2009)  <b>Ward 9</b>  Refuse containers (2008/09)  <b>Mini dumping site Cnr Matlapa &amp; Ngwako street (2011)</b>  <b>Cleansing of the area around Mphanama river (2011)</b>  <b>Ward 10</b>  <b>Bulk containers (2011)</b>  <b>Mini site cnr Hector Peterson &amp; Mpsi, Zenzeleni, Chocolate &amp; Ikageng Street (2011)</b>  Containers for garbage (2006/07/08)  <b>Ward 11</b>  <b>Dumping site (2011)</b>  <b>Ward 12</b>  <b>Control of illegal dumping (09/10/11)</b>  <b>Refuse containers (2010/11)</b>  <b>Ward 16</b>  Dustbins needed(2009)  Implementation of by-laws on illegal dumping(2009)  <b>Ward 17</b>  Need for bulk containers(2009)  <b>Erection of transfer station (2011)</b></p>	<p>An investigation regarding the water problems has been completed and monitoring boreholes have been drilled and a landfill audit was conducted. Landfill site audit and water motoring conducted annually as per permit conditions. In the process of constructing one additional borehole.</p> <p>Different types of containers have been purchased (scow back, 6m<sup>3</sup>, Pendula street bins)</p> <p>Different type of vehicles have been purchased (LDVs, 3 tonner, refuse compactors in the process of acquiring one additional refuse compactor truck.</p> <p>Permanent personnel placed in the area for litter picking Refuse containers (street bins and bulk containers) ordered and will be placed in strategic areas. 100 Eco-bins installed in the Middelburg area for litter.</p> <p>Pilot project for separation at source in Gholfsig  Illegal dumping addressed by appointing private contractors on a quarterly basis.</p>	<p></p> <p>To prevent environmental pollution by curbing illegal dumping of waste</p>	<p>By ensuring adequate resources for HCRW.</p> <p>Stakeholder participation programmes</p>	<p>Purchase and supply medical waste containers to all medical institutions at cost price.</p> <p>Clean up campaigns in conjunction with Environmental Health Practitioners.</p> <p>Cleanest Ward competitions. Road shows.</p> <p>Establish ward waste forums</p> <p>EPWP for community based project</p>
--	---	---	---	--

		To ensure all development and services comply with the evolving “Green evolution” in order to reduce the carbon foot print.		
Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects/ Activities
<p><b>Ward 18</b> Dumping at stand 2470 Westeyan Church and 2929 (2009) Refuse removal (2009)</p> <p><b>Ward 21</b> Refuse removal (2007/08/09) <b>Dumping site (2011)</b></p> <p><b>Ward 23</b> Refuse removal (2008) <b>Illegal dumping (2011)</b></p> <p>Ward 24 <b>Refuse removal requested x2 a week (2011)</b></p> <p><b><u>Institutional:</u></b></p>		<p>To ensure compliance with national legislation/policies by reducing the amount of waste disposed at landfill sites</p> <p>To contribute towards the mitigation of climate change impacts.</p>	<p>Encouraging separation at source.</p> <p>Introduction of waste minimisation projects.</p> <p>By obtaining carbon credits.</p> <p>Reduce carbon emissions.</p>	<p>Introduce separation at source for municipal buildings</p> <p>Provide cages for schools to store recyclables in Mhluzi and Middelburg.</p> <p>Extending the sorting from the households to other areas of MP313</p> <p>Improve waste recovery from the waste disposal facility through the establishment of Material Reclamation Facility (MRF)</p> <p>Introduction of waste recovery from the transfer station: Komati, Hendrina and Rietkuil.</p> <p>E-waste recycling at Middelburg landfill site</p> <p>Extraction and conversion of Methane gas from the landfill site to energy.</p> <p>Specify catalytic converters for all solid waste vehicle.</p>



**Priority issue 9: Cemeteries**

Status quo		<b>Strategic Objective:</b> To ensure development of stable and sustainable communities through the provision and upgrading of accessible and reliable Municipal assets and facilities.		
Requirements	Progress to date	Objectives	Strategies	Possible Projects/ Activities
<p><b>Community Inputs:</b>  <b>Ward 3</b>                      Palisade fencing around grave yard (2006/07/08/)  <b>Ward 9</b>                      Car parking at graveyard (2011)  <b>Ward 11</b>                      Cemeteries(Ipani &amp; Rietkuil) (2006/08/09/11)  <b>Ward 12, 13&amp; 14</b>                      Fencet Fontein Str cemetery (2007)                      Garden refuse removal (2011)  <b>Ward 15</b>                      Fencing of graveyard- Mineralia (2007/09/10)  <b>Ward 17</b>                      Fixing of cemetery gate (2011)  <b>Ward 19</b>                      Fence graveyard (2011)  <b>Ward 20</b>                      Cemetery (2006/09/10)  <b>Ward 21</b>                      Cemetery (2006/07/08/09/11)  <b>Ward 22</b>                      Cemetery (2006/08/10/11)  <b>Ward 23</b>                      Fencing of cemetery (2008/09)  <b>Ward 24</b>                      Cemetery (2009/10/11)  <b>Institutional:</b>                      Identification of suitable land for a cemetery to replace full cemeteries.</p>	<p>Hindu and Voortrekker street cemetery fence complete.                       Fontein str cemetery fencing to be done in Phases .                      Phumolong cemetery fencing complete                      Phumolong cemetery ablution facility upgraded.                       Nazaret cemetery road upgradedand fencing completed                       Geotechnical survey for cemetery at Pullenshope completed (Eskom to handover land for development) EIA process in progress.                       Fontein street cemetery roads upgraded in phases.                      Hendrina/Kwaza cemetery is upgraded and expanded with roads and fencing to be done in phases.                      Waste bins and garden furniture were placed in cemeteries.                       Ongoing maintenance and upgrade of vehicles and equipment.</p>	<p>To provide new cemeteries while upgrading existing cemeteries according to the prioritized community needs.</p>	<p>Upgrading existing cemeteries including fencing, roads and ablution facilities.                       Ensure appropriate planning and development of cemeteries in line with Service Standards                       Developing new cemeteries in the rural areas and outlying towns                       Ensuring all new township developments have access to a cemetery.                       By improving institutional efficiency and capacity building.</p>	<p>Upgrading of infrastructure of all existing cemeteries.                       Planting of trees at cemeteries.                       Expanding facilities- Fontein str, Phumolong                       Develop a Master plan                       Development of Service Standards                       Identify strategic locations for new cemeteries                       Perform Geotechnical surveys on possible suitable land                       Development of new cemetery in Hendrina/Kwaza, Rietkuil/Koornfontein, Mafube, Bankfontein and Pullenshope                       Provide comments during township layout design                       Upgrade of vehicles and equipment.</p>

**Priority issue 10: Sports & Recreation Facilities**

		<b>Strategic Objective: To promote healthy lifestyles through provision of sport and recreation facilities accessible to all communities.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b><u>Presidential goals:</u></b> <b><u>Manifesto:</u></b> More sports facilities will be provided and upgrade of existing facilities</p> <p><b><u>Community Inputs:</u></b> <b>Ward 2</b> <b>Sports facilities (2006/07/08/10/11)</b> Planting of grass at soccer ground(2009) <b>Ward 3</b> <b>Sports facilities (2006/07/09/11)</b> <b>Building of stadium (2009/10/11)</b> <b>Ward 4</b> Sports grounds (2008/09) Recreational Centre (2008) <b>Ward 5</b> Recreational facilities (2006/07) <b>Ward 6</b> Upgrading of Stadium (2008) More soccer grounds (2008) <b>Cultural village (2010/11)</b> <b>Planting of trees (shrubs) to prevent illegal dumping (10/11)</b> <b>Ward 8</b> Sports facilities (2007) Cutting of grass (2007) <b>Ward 9</b></p>	<p>3 x Graded soccer fields developed at Doornkop</p> <p>Kees Taljaard sport complex fenced in phases</p> <p>Upgrading of Eastdene sport facilities in phases</p> <p>Gravel soccer fields graded and maintained annually.</p> <p>Hendrina / Kwaza sport facilities refurbished in phases</p> <p>Extension and upgraded caravan park at Middelburg Dam</p> <p>Concrete fence erected at Mhluzi pool</p> <p>Cricket, Bowls, Korfbal and Tennis clubhouses refurbished.</p> <p>Two tennis courts resurfaced at Kees Taljaard.</p> <p>New Thatched umbrellas installed at swimming pool Mhluzi.</p>	<p>To provide new sport and recreation facilities while upgrading existing facilities according to the prioritized community needs.</p>	<p>Upgrading the existing sport and recreational facilities</p> <p>Providing basic sporting facilities in the rural settlements.</p> <p>Develop new sports and recreation facilities.</p> <p>By improving institutional efficiency and capacity building.</p>	<p>Upgrade Themba Senamela Stadium.</p> <p>Upgrade of sports facilities: Nazaret, Eastdene Kees Taljaard.</p> <p>Upgrading the 23 existing graded Soccer fields</p> <p>Ongoing upgrading of Middelburg Dam recreational facility.</p> <p>Basic multi-purpose sport facilities for wards 23 Doornkop, 17 Ext 24 Wards 2&amp;3</p> <p>Providing graded Soccer field at Mafube, Rockdale and Kwaza</p> <p>Design and construction of a pool in Eastdene.</p> <p>Develop and set of standards for different recreational and sport facilities.</p> <p>Upgrade of vehicles and equipment.</p>

		<b>Strategic Objective: To promote healthy lifestyles through provision of sport and recreation facilities accessible to all communities.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<b>Football ground next to old sonnyboy ground (2011)</b> <b>Ward 10</b> Maintain sports facilities (2011) <b>Ward 11</b> Sports facilities (Ipani) (07/08/09/). <b>Soccer &amp; netball grounds (2011).</b> <b>Ward 13</b> <b>Grade soccer field (2011)</b> <b>Ward 12</b> <b>Swimming pool upgrade + pavilion with roof (09/10/11)</b> <b>Upgrade cricket clubhouse, hockey field clubhouse, squash quarts and maintain ablution facilities (2011)</b> <b>Upgrade of Kees Taljaard Stadium (2007/09/10/11)</b> <b>Fencing of Rugby field (2010/11)</b> Upgrading of tennis court(2009) <b>Develop 4x4 quad bike track (2009/10/11)</b> <b>Additional sprots &amp; recreational facilities (2011)</b> <b>Ward 16</b> <b>Tennis Court (2010/11)</b> <b>Resuscitate the clubhouse (2011)</b> <b>Facilities for volleyball and badminton (2011)</b> <b>Ward 17</b> Sport facilities (2006/07/08/09) Community gymnasium (2009) <b>Renovation of stadium (2010/11)</b>	Mhluzi Small and big pool re-marbled . 2 x Graded soccerfields developed at Somaphepa. Kees Taljaard swimming pool upgraded and resurfaced.  Resurfaced hard surface courts at all sport facilities  Graded soccer fields developed on erf 7741 and 9866 Ext 5, 6 <sup>th</sup> Ave, 4346 Kwaza  Grandstand sealed at Kees Taljaard stadium  Sub surface drain installed at B Field Kees Taljaard  Cloakrooms at Kees Taljaard upgraded  Pools and pump houses upgraded.  Upgraded electrical network at Kees Taljaard  Replaced fence and wall at Netball field Mhluzi			

<p><b>Ward 18</b> Upgrading of sports facilities (06 Stadium (2009)</p> <p><b>Ward 19</b> <b>Renovation of stadium (2010/11)</b></p> <p><b>Ward 20</b> <b>Sports facility developed(2010/11)</b></p> <p><b>Ward 21</b> Sports facilities (2006/07/08/09) <b>Cutting of trees(2010/11)</b></p> <p><b>Ward 22</b> <b>Upgrade of sports facilities (07/08/11)</b></p> <p><b>Develop sports facilities (2010/11)</b></p> <p><b>Ward 23</b> <b>Sports &amp; recreation facilities (2006/07/08/11)</b></p> <p><b>Ward 24</b> <b>Sports &amp; recreation facility (06/07/11)</b></p> <p><b>Recreation facilities at Presidentrus (2011)</b></p>	<p>Continuous maintenance and upgrade of vehicles and equipment</p>			
--	---	--	--	--

**Priority issue 11: Parks & Playing Equipment**

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Manifesto:</b> Park development along the Mpanama river. Recreational facilities will be developed at Klein Olifants River.</p> <p><b>Provincial Flagship projects:</b> Heritage, tourism and greening of Mpumalanga</p> <p><b>Community Inputs:</b> <i>Ward 2</i> Playing utilities(2009/10/11) Upgrade Ext 8 park (2011) <i>Ward 3</i> Parks &amp; playing fields (2008/09/10/11) <i>Ward 4</i> Park development at Ext 3 (2006) Park new Zamani Store (2008) Planting of trees (2011) <i>Ward 5</i> Planting of trees:Magagula &amp; Madona Street (2008) Remove stones in the park between Chromville &amp; Rockville(2009) <i>Ward 6</i> Kerb stone to avoid driving through the park (2009) Planting of trees (2011) <i>Ward 7</i> Park development at Erf 3061 &amp; cnr Sibanyoni &amp; 8<sup>th</sup> Street (2008) Parks equipment/ area (2011)</p>	<p>Entrance from Belfast road at Cowen Ntuli street bridge developed in phases.</p> <p>Park 6318 Ikageng str and 6319 Ext 1 developed.</p> <p>Playing equipment at Doornkop park and Parks in Middelburg, Ext 2, Eastdene, Nasaret and Kwaza installed.</p> <p>Curbstones at Park880 in Pullenshope installed</p> <p>Park 2629 Studies conducted to develop (Mphanama river) and Public Participation process to commence</p> <p>Park 352 in Nasaret developed Renovation of greenhouse Park 3061 &amp; 7482 developed</p> <p>Phased development of park in 1589 Chromeville</p> <p>Upgrading of Playing equipment in various parks.</p>	<p>To provide new parks while upgrading existing parks and open areas according to the prioritized community needs.</p>	<p>Upgrading open spaces, parks and playing equipment .</p> <p>By improving institutional efficiency and capacity building.</p>	<p>Upgrade identified parks to set standards</p> <p>Park 7482 Ext 4 Mhluzi and Chromeville 1589 park Upgrade</p> <p>New playing equipment in various parks OR Tambo street Landscape &amp; new development</p> <p>c/o Koets and Blackmore</p> <p>Upgrade Klein Olifants Recreation facilities.</p> <p>Planting and replacement of trees on developed sidewalks, new parks and open space</p> <p>Planting of trees on sidewalks</p> <p>The development of a sustainable Municipal open space plan and the implementation thereof.</p>

		<b>Strategic Objective: To ensure development of stable and sustainable communities through the provision and maintenance of accessible and reliable Municipal assets and facilities.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Ward 8</b> Ext 7 swings in the area (2009) Kerb stones to prevent movement along the park(2009)</p> <p><b>Ward 9</b> <b>Development of a designated park (2006/07/10/11)</b> Playing equipment in the park (2007/08/09) Fence Mlanseni Project (2006/07) Develop park at Mphanama river, adjacent Mfula &amp; Tlou Str (2008)</p> <p><b>Ward 10</b> Park development in Ext 2 (2006) Park development (2007) Repair of parking facilities (2008) Playing equipment (2009) <b>Fencing of the park(2009/11)</b></p> <p><b>Ward 12</b> <b>Ablution facilities-along Olifants river near Kees Taljaard Stadium (07/10/11)</b></p> <p><b>Ward 13</b> <b>Plant trees in new areas &amp; entrance Fontein street (2010/11)</b> <b>Playing equipment in new parks (2010/11)</b> Grass cutting(2009) <b>Removal of blue trees between Mhluzi/ Golfsig (2011)</b> <b>Close open space adjacent Kruger dam &amp; Soutpansberg and develop park (2011)</b></p>	<p>Developed park 6311, 7482 &amp; 11829 Mhluzi</p> <p>New Playing equipment installed in Hans Strydom str Modderspruit.</p> <p>Playing equipment at Middelburg Dam installed.</p> <p>Park 4966 Kwaza developed.</p> <p>Continuous maintenance and upgrade of vehicles and equipment.</p>	<p>To provide new parks while upgrading existing parks and open areas according to the prioritized community needs.</p> <p>To contribute towards the mitigation of climate change impacts</p>	<p>By developing new parks and open spaces.</p> <p>Provide inputs at township layout design</p> <p>Conservation of green areas, wet lands and eco-systems</p>	<p>By developing new parks and open spaces.</p> <p>Develop entrances to towns. Develop parks. 2453 Aerorand 9866 Hopecity, Park c/o Sondagsrivier &amp; Soutpansberg (re-2415), Park c/o Pongola &amp; Kammanasie, Kwaza Ext 6, Park in Matlapa, Park in ward 21, Park in Kwaza, 2459 Aerorand</p> <p>All new township developments to include facilities for parks of reasonable size (above 5000 m2)</p> <p>Upgrading the green lungs in and around Middelburg, Mhluzi and Kwaza</p> <p>Develop a bird watching facility and eco centre at Athlone Dam</p> <p>Specifying catalytic converters with every vehicle purchase.</p>

		<b>Strategic Objective: To ensure development of stable and sustainable communities through the provision and maintenance of accessible and reliable Municipal assets and facilities.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Ward 14</b>  <b>Maintain parks (2011)</b>  <b>Maintain municipal gardens (2011)</b></p> <p><b>Ward 15</b>  Grass cutting(2009)</p> <p><b>Ward 16</b>  Swimming pool (2006/08)  <b>Playing equipment in parks to be upgraded (2010/11)</b></p> <p><b>Ward 17</b>  <b>Parks (2007/08/09/10/11)</b>  <b>Park Erf 505 Nasaret (2011)</b>  Swimming pool (2007)  <b>Planting of Trees(2010/11)</b></p> <p><b>Ward 18</b>  Creation of Caravan Park (06/07)  Plant trees along sidewalks (2007)  Upgrading of dam area (2007)</p> <p><b>Ward 19 &amp; 20</b>  <b>New parks &amp; maintain of existing ones (2008/11)</b>  Upgrading of Stadium to fulfill SAFA Standards (2006)</p> <p><b>Ward 21</b>  <b>Develop Park (2006/07/08/09/11)</b></p> <p><b>Ward 22</b>  Maintenance of park (2008/09)  Braai facilities at parks (2009)  Playing equipment at the parks(09)</p> <p><b>Parks- Presidentrus (2011)</b></p> <p><b>Ward 24</b>  <b>Development of park (2006/11)</b>  <b>Maintenance of parks(2011)</b></p>			<p>Introducing green areas in strategic places</p>	<p>Rehabilitation of Foetup wetland in Hendrina</p> <p>Planting of 5 000 trees per year</p> <p>Greening at mini transfer stations.</p>

**Priority issue 12: Buildings**

		To provide municipal building and facilities while upgrading existing ones.			
Status quo		Development Strategies			
Requirements	Progress to date	Objectives	Strategies	Possible Projects/ Activities	
<p><b><u>Presidential goals:</u></b></p> <p><b><u>Manifesto:</u></b> The Cosmos Hall at Kwazamokuhle / Hendrina will be repaired for use as a Multi Purpose Community Facility A Multi Purpose Community Hall for the municipality will be built which will be able to accommodate at least 800 persons for a single event. The Multi Purpose Community Centres at Mhluzi Ext 7 and Doornkop will be completed.</p> <p><b><u>Community Inputs:</u></b> Ward 6 <b>Building of public toilets next to Mhluzi library (2010)</b> <b>Erection of rumps, provision of air conditioners at Eric Jiyane (2010/11)</b> <b>Fencing at Amathole (2011)</b> <b>Drain needed at home based care centre (2011)</b> Ward 9 <b>Fencing off Mhluzi river from graveyard to the Bridge (2011)</b> <b>Conversion of the old Mhluzi community hall into heritage</b></p>	<p>Cosmos hall MPCC Koornfontein mine is the implementing agent and has appointed the contractor to commence with the construction by 30 Mar 2011.</p> <p>Banquet hall is under construction and the progress is at 80%.</p> <p>Consultants appointed for Doornkop MPCC for the construction of the Community Hall.</p> <p>Public ablutions at Eric Jiyane to be constructed by March 2011.</p> <p>Construction of ramps has been completed for Eric Jiyane Community Hall.</p> <p>Air-conditioning at Eric Jiyane hall has been installed.</p> <p>Land being identified for construction of public toilets at Hendrina.</p> <p>Public toilets constructed at Kwazamokuhle taxi rank.</p>	<p>To create additional facilities and upgrade existing ones to be accessible and suitable for community needs</p> <p>To provide new Thusong facilities whilst upgrading existing facilities</p>	<p>Implement programmes to upgrade existing municipal buildings and facilities.</p> <p>By constructing new facilities for better service delivery</p>	<p>Upgrade various municipal buildings and facilities:</p> <p>Extension of civic centre Upgrading of Service Centre Upgrading of Mhluzi Hall Upgrading of Nazareth clinic Upgrading of leased facilities (eg. SAPS, Old aged homes, houses) Upgrading of public toilets</p> <ul style="list-style-type: none"> <li>• Checkers</li> <li>• Van Calder</li> <li>• Eastdene</li> <li>• Van Blerk plain</li> </ul> <p>Upgrading of Mhluzi Offices</p> <p>Upgrading of infrastructure at Sport and Recreation Facilities</p> <p>Upgrading of buildings at Waste Water and water treatment facilities Upgrading of Eastdene library.</p> <p>New public toilets at Hendrina. New public toilets at Shoprite</p> <p>Construction of Thusong Centres at Bankfontein, Mafube and Cosmos hall.</p> <p>Acquiring of Eskom's existing</p>	



		To provide municipal building and facilities while upgrading existing ones.		
Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects/ Activities
<p><b>center(2009/10/11)</b>  <b>Revival of Thushanang building for SMMEs (2010/11)</b>  <i>Ward 11</i>  <b>Community Hall (2007/09/11)</b>  <b>Provide a building to be used as a clinic (2009/10/11)</b>  <i>Ward 12</i>  Waterfront development near Olifants river(2009)  <b>Upgrading of River Park Flats (2006/07/09/10/11)</b>  <b>Fencing between storfborg &amp; springbok road (2011)</b>  <b>Upgrade of Vergeet-my-nie flats (2010/11)</b>  Paypoints for Kanonkop &amp; Dennesig (2006/07/09)  <i>Ward 13</i>  Development of the Mountain area between Golfsig &amp; Mhlusi(2009)  <b>Fencing-Vergeet-my-nie flats (2009/2011)</b>  <i>Ward 16</i>  <b>Resurfacing of stage- Eastdene hall (2009/10/11)</b>  <b>Closing of public toilets in from of church (2010/11)</b>  <i>Ward 17</i>  <b>Community wall (2007/11)</b>  <i>Ward 18</i>  Upgrading of Kosmos Hall (2006/07)  Public toilets in Hendrina (2009)</p>	<p>Kwaza library, Paypoint and Police station upgraded.  Hendrina Clinic has been Upgraded.  Extension of waiting area at Extension 8 clinic in Mhluzi completed.  New clinic at Extension 6, Mhluzi has been constructed .  Eskom building to be purchased and utilized as a community hall and library at Pullenshope  Fencing installed along the N11(Nasaret &amp; Extension 24)  Old Age Homes ( Rivierpark &amp; Vergeet my nie) have been upgraded and fenced off.  Rates Hall at Civic Centre has been upgraded.  Construction of Thusong Centre with library and hall at Ext 7, Mhluzi has been completed.  Construction of Thusong Centre at Doornkop with</p>	<p>To enhance security by in all Municipal buildings.  To contribute towards the development and upgrading of green buildings</p>	<p>Installation and Implementation of security measures and minimize vandalism and theft at municipal buildings.  Raise awareness of energy saving for users of municipal buildings.</p>	<p>building and converting it into Pullenshope library and community hall.  Lease suitable buildings available in the market for community facilities.  Installation of burglar fencing on all Municipal properties.  Fencing at the extension 7 MPCC.  Fencing at Boskrans.  Fencing at reservoirs and waste water plants  Fencing along the Botshabelo road.  Fencing and Installation of Flood lights at the service centre.  Enhance security and awareness campaign.  STLM energy saving strategy.</p>

		To provide municipal building and facilities while upgrading existing ones.		
Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects/ Activities
<p>Shopping Complex (2009)  <b>Building of hall (2011)</b>  <i>Ward 19</i>  <b>Multipurpose centre (2011)</b>  <i>Ward 20</i>  <b>Extension of service-pay point Shopping Complex (2010/11)</b>  <i>Ward 21</i>  <b>MPCC – hall, library, clinic, police station, pay point, ambulance(2009/11)</b>  Community Hall (2006/07/08/09)  <i>Ward 22</i>  <b>Community Hall (2007/08/09/10/11)</b>  <b>Chairs at existing hall(2011)</b>  <b>Fence &amp; gate next to the river (2011)</b>  <b>Shopping complex (2010)</b>  <i>Ward 23</i>  Community Hall (2008)  Post Office &amp; Telecommunications (2008)  <b>Palisade fencing along Hendrik Verwoerd between Groblersdal &amp; Stoffberg roads (2007/2011)</b>  <i>Ward 24</i>  <b>Community Hall (2007/11)</b></p> <p><b><u>Institutional:</u></b>  Upgrading of Municipal Buildings  Additions to the MPCC's  Public toilets  Improvement of security</p>	<p>library, clinic and pay point has been completed.</p> <p>Mhluzi Police station has been upgraded.</p> <p>Public ablution facilities at Civic centre are constructed.</p> <p>A Building at Chromeville has been renovated to be used as a library.</p> <p>Public ablution facilities at Van Calder/Iraq taxi rank have been upgraded.</p> <p>Hawker Stalls have been constructed at Van Calder taxi rank.</p> <p>Fencing replaced along Botshabelo road.  Dondo Mampane fire station upgraded.</p>		<p>By ensuring continuous usage of green materials for construction of new buildings and existing.</p> <p>Manage products used for new and existing operation and buildings to minimize negative impact on the environment.</p>	<p>Use of energy saving globes insulation of geysers.  Install timers on Air-conditioners.</p> <p>Compile processes and procedures to implement the strategy.</p> <p>Implement proposed actions in strategic document.</p> <p>Use environmental friendly cleaning products.</p>

### Priority Issue 13: Housing

		<b>Strategic Objective: To provide safety and security to human life.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Presidential Goals</b> To eradicate informal settlements by 2014: <b>Manifesto:</b> Assist with the provision of RDP housing within budget limits function and budget of Province <b>Community Inputs:</b> <b>Ward 1</b> RDP Houses at Newtown (2008/09) <b>Ward 2</b> <b>RDP houses (2007/08/09/11)</b> <b>Ward 3</b> RDP housing (2008/09) Repair structural defects- RDP houses in Ext 5(09) <b>Ward 4</b> RDP housing (2007/08/09) <b>Ward 6</b> RDP houses (2006) Block 6 to be converted into family units(2009) <b>Ward 7</b> RDP houses (2006/07/08) <b>Ward 8</b> RDP houses (2007/08/09) <b>Ward 10</b> <b>RDP houses (2006/07/08/11)</b> <b>Rebuilt of RDP House 1166 Xulu street (2011).</b></p>	<p>Since October 2006:  3088 subsidies were allocated to the municipality  3088 beneficiaries were approved  2174 units are completed and occupied. 2841 units were completed and 247 is outstanding.  Request for rectification</p>	<p>To prevent illegal occupation of land</p>	<p>Monitor areas prone to land invasion</p>	<p>Issuing of notices on illegal occupation of land.  Demolishing of illegal structures  Patrolling of hot spot areas.</p>
			<p>By educating communities on illegal occupation of land.</p>	<p>Community outreach meetings</p>
			<p>Formalization of informal settlements (formal recognition by giving people the security of tenure and occupation permits and the provision of basic services).</p>	<p>Initiate survey and environmental studies in informal settlements.  Engage town planning to investigate the use of space for human settlement  Develop an informal settlements management plan</p>
		<p>To ensure effective coordination and implementation of housing projects and programme.</p>	<p>Acquiring municipal accreditation status level 2.  Ensure institutional efficiency</p>	<p>Develop the Accreditation Business Plan for level 2 in order to identify capacity gaps.  Draft and enter into a MOU and implementation agreement with the province.  Capacity building through the installation of systems, appointment of additional staff and training.</p>

Status quo		Strategic Objective: To provide safety and security to human life.		
Requirements		Development Strategies		
Progress to date	Objectives	Strategies	Possible Projects/ Activities	
<b>Ward 11</b> RDP houses (2006/09) <b>Ward 15</b> <b>RDP housing (2007/08/09/2011)</b> Maintenance of Bloekomsig houses (2009) <b>Ward 16</b> <b>Low Cost housing in Eastdene (2010/11)</b> <b>Ward 17</b> <b>RDP houses (2006/07/08/09/11)</b> <b>Release of school erf 128 for low cost houses (2011)</b> <b>Ward 18</b> <b>RDP houses (2006/07/08/09/11)</b> Refurbishment of houses demolished by storm (2009) <b>Ward 19</b> RDP houses (2006/07/08) <b>Ward 20</b> RDP houses (2006/07/08/09) <b>Ward 21</b> RDP houses (2006/07/08/09) Bankfontein <b>Ward 22</b> <b>RDP houses (2006/08/09/11)</b> <b>Ward 23</b> <b>RDP houses (2006/08/09/11)</b> <b>Ward 24</b> <b>RDP houses (2009/11)</b> <b>Institutional:</b> Comply with accreditation requirements of the department of Housing.			Monitor the implementation of housing projects.  Planning for Integrated housing development.  By forging partnerships with relevant stakeholders.  Enhance the provision of rental housing  Convert old hostels into family units	Consultation with the province and contractors.  Review the housing development plan (Housing Chapter).  Convene Housing Planning and Delivery Committee meetings  Identify and develop stakeholder database  Monitor the implementation of the MOU signed with Steve Tshwete Housing Association  Identify old buildings
		To ensure that housing allocation process is fair and equitable	Allocating subsidies in line with the housing allocation policy - chronological order (first come, first served) to people on the database.	Compile and update the Housing demand Data Base.  Maintain a credible housing Demand Data Base by introducing a sound IT system.  Capture the subsidy application forms on an electronic system
		To educate government housing subsidy consumers about housing matters	Conduct awareness campaigns	

## Priority Issue 14: Electricity

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Presidential goals:</b> Access to electricity by 2012</p> <p><b>Manifesto:</b> -The quality of electricity supply will be further improved -The 3000 stands to be created at Rockdale will be fully serviced Electrification of stands at Kwazamokuhle Ext 7 -Additional stands in Aerorand and Ext 18 will be serviced for sale to the public -±500 stands at Kwazamokuhle Ext 8 for low cost housing will be developed -Electrification of additional stands -A sufficient and stable electricity supply for current and future developments.</p> <p><b>Community Inputs:</b> Ward 2 <b>Highmast stand 10519,11781 &amp; 1055 + 7<sup>th</sup> Ave (2010/11)</b> <b>Street lights (2011)</b> Ward 3 <b>Electricity Tokologo (2008/10/11)</b></p>	<p>2006-present Continuous upgrading of networks</p> <p>Continuous replacement and upgrading of equipment and vehicles. Continuous and upgrading of Street lights &amp; Highmast.</p> <p><b>2006-2007</b> Completed electrification of 122 stands. <b>2007-2008</b> Completed electrification of 1371 stands <b>2008-2009</b> Completed electrification of 1772 stands <b>2009-2010</b> <b>Verdoorn Substation</b> New switch gear to supply industrial area completed.</p> <p><b>Gholfsig Substation</b> Entire substation upgrade to increase supply capacity for Mhluzi, Gholfsig, Clubville, Nuwedorp and Aerorand</p>	<p>To ensure sustainable supply of electricity by developing new infrastructure while upgrading existing networks throughout the MP313 area.</p>	<p>Installation of bulk infrastructure to cater for services.</p>	<p>New 88kV substation at Aerorand to allow for expansion over three financial years.</p> <p>New 132kV substation at Nasaret to provide electricity to Nasaret, extension 22, extension 24, Rockdale and to Rondebosch substation.</p> <p>Sipres supply to Dennesig North, Botshabelo and extension 39.</p> <p>Gholfsig supply to extension 23, stands at Mhluzi 7741, 7742, 7744 and 7745.</p> <p>Integrated supply for Hendrina and Kwaza.</p> <p>Medium voltage supply cable for new connections.</p> <p>Mid Water Development 2<sup>nd</sup> phase</p>

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Street lights &amp; Apollo's (2009/10/11)</b> <i>Ward 4</i> Streetlights &amp; road sign at Phokeng and Dr. Beyers Naude (2008/09)</p> <p><b>Paypoint for electricity (2011)</b> <i>Ward 5</i> Streetlights, Maduna Street (2007/08)</p> <p><b>Streetlights Mashiteng, Ella, Simelane &amp; Mdakane street (2009/10/11)</b> High mast between Mountain View and Rockville (2007/08/09) Cleansing of Mountain View and <b>Rockville(2010/11)</b> High Mast lights at Magagula street (2009) Public to be informed about scheduled power outages (2009)</p> <p><i>Ward 6</i> <b>Highmast- Reabota, Bhimy Damane &amp; Totius street (2010/11)</b> <i>Ward 7</i> Streetlights between Lingwati Street and Thubane Street (2008) High mast next Ikageng gardens (2008)</p> <p><b>Street lights between Malema &amp; Thobane street &amp; 4<sup>th</sup></b></p>	<p>completed.</p> <p>Newly constructed line to supply Botshabello completed.</p> <p><b>Mhluzi Main Sub</b> Replacement of switch gear at Mhluzi main substation completed.</p> <p><b>Aerorand</b> electrification of 132 stands completed</p> <p><b>Streetlights Main Entrance Roads</b> Installation of energy saving lights for a section of the Stofberg road completed.</p> <p><b>Assets</b> Assets register completed.</p> <p><b>Electrification of RDP houses-</b> Completed 52 connections Doornkop, Completed 72 connections Kwaza, Completed 35 connections X 24</p>		<p>Installation and upgrade of infrastructure and equipment to render a service</p>	<p>Lang 88kV control panels</p> <p>Replace medium voltage switchgear at:</p> <ul style="list-style-type: none"> <li>• Steelport</li> <li>• Verwoerdpark</li> <li>• Japie Greyling</li> <li>• Civic center</li> <li>• Park Dairy</li> </ul> <p>Replace low voltage overhead lines at:</p> <ul style="list-style-type: none"> <li>• Groenkol</li> <li>• Middelburg CBD</li> <li>• Hendrina</li> </ul> <p>Replace unsafe meter kiosks:</p> <ul style="list-style-type: none"> <li>• Throughout MP313</li> </ul> <p>Upgrade services OR Thambo.</p> <p>Replace and install 11kv Ring Main Units:</p> <ul style="list-style-type: none"> <li>• Mhluzi</li> <li>• Kanonkop</li> <li>• Gholfsig</li> <li>• Kwaza</li> <li>• Mineralia</li> <li>• Dennesig</li> <li>• Aerorand</li> </ul>

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>ave(2009/11)</b> <b>Ward 8</b> Streetlights at Wat Nog &amp; Thekwane Street (2008/09)</p> <p><b>Ward 9</b> <b>Streetlights at Mthombeni &amp; Matlala (2011)</b> Streetlights at Mthombeni, Tlale, Tlou, Makuse and Mtsweni Street (2008/09) High mast- Tlou street (2008/09)</p> <p><b>Vending machine to buy electricity (2010/11)</b> <b>Ward 10</b> Provision of electricity – Beestepn, Kwa-Maduzane &amp; mooifontein (2009)</p> <p><b>Repair of damaged streetlight electricity cables (2008/09/10/11)</b> High mast RDP Houses (08/09/) Streetlights Peter Tosh; Phindani Streets (2008/09)</p> <p><b>Fixing of streetlights (2009/11)</b> <b>Highmast lights (2011)</b> <b>Ward 11</b> Water &amp; Electricity (2008/09)</p> <p><b>Conversion from flat rate to pre-paid(2010/11)</b> <b>Provision of electricity at Alzu farm &amp; Springboklaagte (2011)</b></p>	<p><b>2010/2011 (Status December 2010)</b></p> <p><b>Electrification</b> Completed 200 houses Rockdale Completed 227 Stands Aerorand Completed 332 Stands Aerorand</p> <p><b>Area lightning</b> Section of Bhimydamane High mast old grave yard Section of Totious street completed</p> <p><b>Hendrina Main Substation</b> New switchgear at Hendrina main sub completed.</p> <p><b>Replacement of Over Head lines</b> Section of Zuid street, Section of Buite kant street, Section of Beyers Naude street completed.</p>			<p>The reinforcement of network as and when required throughout MP 313 area.</p> <p>Primary Medium voltage links for as and when required.</p> <p>Replacement of Mini Substations at as and when required.</p> <p>Replacement of control cable:</p> <ul style="list-style-type: none"> <li>• Industrial area</li> <li>• Central Business District</li> <li>• Industrial area</li> </ul> <p>Replacement of medium voltage cable as and when required.</p> <ul style="list-style-type: none"> <li>• Provincial Hospital MV cable</li> <li>• English Medium – Banquet hall</li> <li>• Rea Botha Hostel</li> <li>• Kwaza Hostel</li> </ul>

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><i>Ward 12</i>  <b>Streetlights (2010/11)</b>  <b>Highmast- Meyer str &amp; Stofberg road (2011)</b>  <b>Upgrade lights at rugby field (2011)</b>  <i>Ward 13</i>  <b>Street lights: old cemetery- Cowen Ntuli Street (2009/10/11)</b>  <b>Lowering of street lights (Chukane street;)(2009/10/11)</b>            Robbot at corner Kerk &amp; Hobson street(2009)  <b>Highmast lights (2011)</b>  <i>Ward 14</i>  <b>Upgrade of electricity connection (2011)</b>  <b>Lowering of street lights: Clubville (2011)</b>  <i>Ward 15</i>  <b>Electricity Kanhym (2009/10/11)</b>            Electricity at Vaalbank (2009)  <b>Highmast lights (2011)</b>  <i>Ward 16</i>  <b>Streetlights (2008,11)</b>            Floodlights at stadium (2007)  <b>Highmast lights (2006/11)</b>  <i>Ward 17</i>            High mast (2006)            Serviced stands (2006)            Streetlights (2007/08/)            Electricity (2008)</p>	<p><b>Control Cable Replacement</b>            Gholfsig to Mhluzi            Gholfsig to Robertson            Roberson to Sondagsrevier            Robertson to Bloedrevier            Sondagsrevier to Nuwe dorp            Verdoorn to Spoorpark            Afrox to Nuwe Dorp            Spoorpark to Afrox            Nuwe Dorp to Barlopark            Barlow Park to Watt and Litter have been completed.</p> <p><b>Aerorand Substation</b>            Phase one 99% completed            Phase two 99% completed            Phase three 95 % completed            Phase four 3 % completed for second freestanding transformer (last phase)</p> <p><u>Challenge:</u> Eskom will only supply in Aug 2011 and Council's project completed in January 2011.</p> <p><b>Nazaret Substation</b>            Phase one and two contracts</p>		<p>Improving institutional efficiency and capacity building.</p> <p>Provide infrastructure and connections to all new developments when required.</p>	<p>Purchase of equipment to manage electrical network.</p> <p>Install connection to houses in</p> <ul style="list-style-type: none"> <li>• Newtown</li> <li>• Ext 24</li> <li>• Kwaza ext 7</li> <li>• Infill's</li> <li>• Doornkop Formal</li> <li>• Rockdale</li> <li>• Tokologo</li> <li>• Mhluzi ext 4</li> <li>• Mhluzi ext 6</li> </ul> <p>Electrification:</p> <ul style="list-style-type: none"> <li>• CPA Doornkop.</li> <li>• Extension 11 Industrial stands</li> <li>• Mafred</li> <li>• Somaphepha</li> <li>• Many waters.</li> <li>• Rockdale 3400</li> <li>• Rockdale North 5000</li> <li>• Middelburg ext 41</li> <li>• Middelburg ext 42 Kanonkop</li> </ul>



		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Street lights Drosdy street(2011)</b>  <b>Ward 18</b>  <b>Electricity (2009/10/11)</b>  High mast(2009)  Vendor machine to buy electricity(2009)  <b>Ward 20</b>  Free basic services Electricity(2009)  <b>Ward 21</b>  <b>Electricity (2006/07/08/09/10/11)</b>  <b>Ward 22</b>  Free basic services (2006)  <b>Ward 23</b>  Streetlights entrance roads to Middelburg (2007)  <b>Electricity (2006/09/10/11)</b>  High mast lights (2006)  <b>Ward 24</b>  Maintenance of streetlights (2008/09)  <b>Highmast at playgrounds (2011)</b>  <b>Streelights (2011)</b>  <b>Electricity: Mavela, Drierand, Many Waters (2008/09/10/11)</b>  <b>Basic services (2007/09/10/11)</b></p> <p><b><u>Institutional:</u></b>  New substation Aerorand  New substation Nasaret  Replacement of unreliable MV cables</p>	<p>awarded and Phase Three 3% completed for second freestanding transformer</p> <p><u>Challenge:</u> Waiting for EIA approval before construction may commence</p> <p>Electrification of Somaphepha, CPA land Doornkop and Mafube has been referred to Eskom and DoE.</p>			<p>South Sonheuwel</p> <ul style="list-style-type: none"> <li>• Kwaza ext 1</li> <li>• Kwaza ext 8</li> <li>• Hendrina ext 4</li> <li>• Hendrina ext 3</li> <li>• Hendrina ext 2</li> <li>• Middelburg ext 23 Erf 7745</li> <li>• Middelburg ext 23 Erf 7752</li> <li>• Golf Course</li> <li>• Aerorand West</li> <li>• Aerorand South</li> <li>• Mafube</li> <li>• Vaalbank.</li> <li>• Industrial Township ext 49 Industrial park</li> <li>• Erf 5458 Middelburg ext 18</li> <li>• Dennesig North</li> <li>• Hope City Phase 2 Erf 9204</li> <li>• Aerorand Erf 2464 (opposite crematorium)</li> <li>• Farm dweller homes.</li> <li>• Portion 11 of the farm Goedehoop 244JS Eskom</li> <li>• Nazareth Erf 345 10 stands</li> <li>• Botshabelo</li> <li>• Newtown ext (450)</li> <li>• Industrial land</li> </ul>

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
Provision of links Provision of connections Electrification of new developments Alternative energy Integrated energy efficiency management Area lighting Electrification and area lighting in rural areas				<ul style="list-style-type: none"> <li>• Rockdale/Kanhym</li> <li>• Industrial Erf next to N4</li> <li>• Erf 7744 Mhluzi</li> <li>• Doornkop CPA</li> <li>• Somaphepha</li> </ul>
		To ensure an effective free basic services.	Provide area lighting where required.	<ul style="list-style-type: none"> <li>• Aerorand South SL</li> <li>• Beyers Naude between Totius and Mandela SL</li> <li>• Blackmore Park at Eastdeen SL</li> <li>• Stand 9866 Hope City HM</li> <li>• Aerorand West</li> <li>• Streetlights Sonheuwel</li> <li>• Streetlights Dennesig North</li> <li>• Streetlights main entrance roads</li> <li>• OR Tambo</li> <li>• Kwaza extension 8 HM</li> <li>• Rockdale Township HM</li> <li>• Street lights Nazareth Erf 345</li> <li>• Streetlights Industrial Park</li> <li>• Street lights Hendrina ext 3</li> <li>• Highmast Kwaza ext 1</li> <li>• Highmast Rockdale North (5100)</li> <li>• Botshabelo</li> <li>• Neighborhood Grant</li> <li>• Highmast Newtown (450)</li> </ul>

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
				<ul style="list-style-type: none"> <li>• Highmast Mafube.</li> <li>• Doornkop CPA</li> <li>• Somaphepha</li> </ul>
		To ensure the continuous provision of free basic services to all indigents.	<p>Implement free basic electricity policy.</p> <p>Document and implement free alternative energy policy.</p>	<p>Low income area restricted to 20 Amp.</p> <p>Indigents without grid electricity to be provided with Bio Ethanol gel and equipment.</p>
		To provide integrated energy efficiency management	All new and existing fittings to be energy saving fittings.	<p>To replace existing fittings with energy saving fittings</p> <p>Smart Metering</p>
		To encourage the use of alternative energy to consumers with or without access to the existing electricity grid.	By developing a policy and encouraging the utilization of alternative energy.	<p>Solar electrification of houses.</p> <p>Solar electrification of municipal buildings.</p> <p>Installation of solar geysers, solar panels for swimming pools and houses.</p>
		To ensure security and continuity of electricity supply to all STLM licensed areas.	By community involvement and discouraging tampering, using real time monitoring systems.	<p>Community awareness campaigns.</p> <p>Installation of anti-tamper devices.</p>

## Priority Issue 15: Water

		<b>Strategic Objective: To ensure compliance to blue and green drop requirements in a sustainable way by maintaining a high quality service throughout the MP313 area.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Presidential goals:</b> Access to potable water for all by 2008.</p> <p><b>Manifesto:</b> -The 3000 stands to be created at Rockdale will be fully serviced. -650 Serviced stands at Kwaza Ext 7 will be created. -Additional stands in Aerorand and Ext 18 will be serviced for sale to the public. -±500 stands at Kwazamokuhle Ext 8 for low cost housing will be developed. -A sufficient and stable water supply for future generations will be ensured.</p> <p><b>Provincial Flagship projects:</b> Water for all</p> <p><b>Community Inputs:</b> <i>Ward 1</i> Stand pipe water (2008) Street water pipes (2006/07) <i>Ward 3</i> Water at Malope village(08/09/10) <i>Ward 5</i> Water purification (2009) <i>Ward 11</i> <i>Ward 2</i> <b>Basic service-informal settlement next to LD Moetanalo (2011)</b> <b>Water provision (2007/08/11)</b> <i>Ward 8</i> <b>Water not clean (2011)</b></p>	<p>More than 14 500 kℓ drinking water is transported to more than 400 households at a total cost of R1.2 annually since 2006.</p> <p>Backlogs in the rural area has been reduced from 485 to about 85 households (Jan. 2008)</p> <p>Five wind pumps have been erected and a number of boreholes have been equipped. Squatter settlements at Kwazamokhule, Evergreen, AFC mine and Rietfontein are provided with water via communal stand pipes (RDP level of service).</p> <p>A rural water treatment plant has been put into operation on the farm Waterval to service households in the vicinity..</p> <p>Farmers forum discussions in progress to provide farm areas with water – Legal notices issued to Farmers who refuse access to private land.</p> <p>First 600 stands at Rockdale are in the process of being serviced</p>	<p>To ensure provision of new water infrastructure while upgrading existing infrastructure.</p>	<p>By investigating all possible alternative sources to augment the current water supply.</p>	<p>Utilization of reclaimed mine water from Optimum Coal Holdings and Middelburg Mines.</p>
			<p>By improving institutional efficiency and capacity building</p>	<p>Buying of vehicles and equipment</p>
			<p>By upgrading existing water infrastructure.</p>	<p>Upgrade bulk services. Upgrade water networks.</p>
			<p>By providing water to new developments.</p>	<p>Construct new bulk infrastructure at all industrial Areas and Rockdale.  Construct new network infrastructure at Rockdale, Aerorand <i>Wes</i>, Piet Grobler Street, Dennesig, Ext. 18, Aerorand South, Dennesig North, Middelburg Ext 42, Kwaza ext 1 and Kwaza ext 8.</p>
			<p>By managing water infrastructure assets.</p>	<p>Implement Water Management and asset management program.</p>

<p><b>Ward 11</b> Stands connection (2011)</p> <p><b>Ward 13</b> Water quality at Golsig &amp; Mhluzi is poor(2009/10/11)</p> <p>Low water pressure in areas of Aerorand(2009)</p> <p><b>Communal water taps (2011)</b></p> <p><b>Ward 14</b> Upgrade of water reticulation system (2011)</p> <p><b>Ward 15</b> Basic services (2008)</p> <p><b>Ward 17</b> Serviced stands (2006/2010/11)</p> <p><b>Provision of water(2010/11)</b></p> <p><b>Ward 18</b> Provision of water (2010/11)</p> <p><b>Ward 19</b> Provision of water (2010/11)</p> <p><b>Ward 20</b> Water in farm areas (2006/10/11)</p> <p><b>Ward 21</b> Basic services (2006/07/08/09/10/11)</p> <p><b>Ward 22</b> Free basic services (2006) Provision of water (2009)</p> <p><b>Ward 23</b> Water connection in new developments (2006) Stand pipes (06/08/09)</p> <p><b>Water provision (2007/09/11)</b></p> <p><b>Ward 24</b> Basic services (2007)</p> <p><b><u>Institutional:</u></b></p>	<p>400 stands in Kwaza X7 have been serviced.</p> <p>-Additional residential stands in Aerorand and X18 have been serviced.</p> <p>-More than 35 additional industrial stands have been serviced.</p> <p>-Relocated squatters to X24 have been provided with yard connections.</p> <p>-The Doornkop Village has been serviced with communal stand pipes (RDP level of service).</p> <p>- Bankfontein and Mafube have been serviced with communal stand pipes (RDP level of service)</p> <p>-More than 599 stands in Tokologo phase 2 &amp; 3 have been serviced.</p> <p>-Newtown networks were upgraded (additional stand pipes installed).</p> <p>-All possible flagship projects have been identified and Alternative water sources have been identified.</p> <p>In the process of finalizing the water supply agreement with Optimum mine.</p> <p>Finalized the WSDP which indicates all future water demands obtained Blue Drop certification(5 water systems).</p>		<p>By providing water in remote areas.</p> <p>Purchase or replace vehicles in terms of Council policy.</p> <p>Commencement of legal actions against farm owners refusing access to their properties for water delivery to farm dwellers.</p>	<p>Drill boreholes and transport water in farm settlements.</p>
			<p>Comply with legislation and the requirement for Blue Drop Accreditation of municipalities.</p>	<p>Analyze drinking water quality on a weekly basis to ensure good quality water for all.</p> <p>Upgrade of water treatment works.</p> <p>Training of staff.</p> <p>Implementing a water quality monitoring program.</p>

**Priority issue 16: Sanitation**

		<b><u>Strategic Objective:</u> To ensure compliance to blue and green drop requirements in a sustainable way by maintaining a high quality service throughout the MP313 area.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b><u>Presidential goals:</u></b> Sanitation for all – 2010</p> <p><b><u>Manifesto:</u></b> The 3000 stands to be created at Rockdale will be fully serviced 650 Serviced stands at Kwazamokuhle Ext 7 will be created Additional stands in Aerorand and Ext 18 will be serviced for sale to the public ±500 stands at Kwazamokuhle Ext 8 for low cost housing will be developed</p> <p><b><u>Community Inputs:</u></b> <i>Ward 1</i> Sanitation urgently (2006/07) Sanitation to be installed on individual stands (2008/09) <i>Ward 2</i> <b>Blocked sewer 11395 (2010/11)</b> <i>Ward 13</i> <b>Provision of sanitation at Rietfontein and Uitkyk informal settlements (2008/10/11)</b> Upgrading of sewerage in town(2009) <i>Ward 15</i></p>	<p>325 Relocated squatters at Middelburg X24 have been provided with water borne toilets.</p> <p>450 Biological toilets have been erected in Doornkop Village.</p> <p>70 Biological toilets have been erected at the rural settlements.</p> <p>- Servicing of 600 stands in Rockdale phase one completed.</p> <p>- A total of 1350 stands have been serviced in Kwaza X7, Tokologo phase 3, Aerorand and Middelburg X18.</p> <p>- More than 35 additional industrial stands have been serviced.</p> <p>- The process of township establishment for Kwaza X8 has commenced.</p> <p>- Network installed in Aerorand</p>	<p>To ensure provision of new sanitation infrastructure while upgrading existing infrastructure.</p>	<p>By upgrading infrastructure at existing waste treatment woks</p>	<p>Upgrade and bulk sewer services Upgrade sewer networks. Upgrade Boskrans WWTW Increase Boskrans treatment capacity. Upgrade Kwaza WWTW</p>
			<p>By improving institutional efficiency and capacity building</p>	<p>Ugrading and Maintaining the vehicle fleet.</p>
			<p>By providing sewer networks to new developments</p>	<p>Construct new Sewer bulk infrastructure</p> <p>Construct new Sanitation network infrastructure</p> <ul style="list-style-type: none"> <li>• Rockdale</li> <li>• Ext. 18</li> <li>• Mafube (Biological Toilets)</li> <li>• Bankfontein (Biological Toilets)</li> <li>• Kwazamokhule Ext 8.</li> <li>• Rondebosh Developments</li> <li>• Middelburg Ext 42</li> </ul>
			<p>By managing sewer infrastructure assets</p>	<p>Implement a Sewer Management and asset management program.</p>

		<b>Strategic Objective: To ensure compliance to blue and green drop requirements in a sustainable way by maintaining a high quality service throughout the MP313 area.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
Basic services at Vaalbank plots (2008) Fixing sewer network in Columbus(2010) <b>Ward 17</b> Serviced stands (2006) <b>Ward 18</b> <b>Sanitation (2009/10/11)</b> Ward 19 <b>Sanitation(2010/11)</b> <b>Ward 21</b> <b>Sanitation (2006/07/08/09/10/11)</b> Ward 23 <b>Sanitation (2009/10/11)</b> <b>Waterborne sewer – Presidentrus (2011)</b> <b>Ward 24</b> <b>Basic services (2007/10/11)</b>	West  The LaRoca Mall development has commenced.  -Servicing of 24 Stands - Piet Grobler (Dennesig) completed.  Waste Water Treatment Plant has been assessed for Green Drop certification (Outcome not available yet)  - The development of industrial stands at SAE Business Park has commenced in 2009. - Assessment was done on the capacity of the Boskrans WWTW.	To ensure provision of new sanitation infrastructure while maintaining and upgrading existing infrastructure.  To ensure the achievement of BLUE/GREEN Drop Status on water and waste water quality.	By providing sanitation solutions in rural areas and informal settlements  By meeting the green drop and legal requirements.	Install biological toilets  Samples analyzed weekly to monitor the quality of the effluent.  Assess the treatment process at the waste treatment plant to determine quality of effluent water.  Implementation of a water quality monitoring programme.
<b><u>Institutional:</u></b> <ul style="list-style-type: none"> <li>- Upgrading of outfall sewer lines.</li> <li>- Upgrading and enlargement of the waste treatment plant.</li> <li>- Asset management and maintenance of existing equipment.</li> <li>- Regular upgrading of outdated mechanical and electrical equipment.</li> </ul>	<ul style="list-style-type: none"> <li>- In the process of upgrading outfall sewer lines.</li> <li>- Funds have been allocated for the renovation and upgrading of the Boskrans Waste Treatment Plant.</li> </ul>	To contribute towards the mitigation of climate change impacts.	By obtaining carbon credits.	Extraction of and converting methane gas into energy.  Management of energy consumption at all water works
			By reducing carbon emissions.  Purchase or replace vehicles in terms of Council policy.	Specifying catalytic converters for all new vehicles.

**Priority issue 17: Roads & Stormwater**

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Manifesto:</b> The building of new roads in urban areas will be undertaken. The maintenance of roads in the urban and rural areas</p> <p><b>Community Inputs:</b> <b>Ward 2</b> Maintenance of pedestrian bridge at Sefoloshe (2006/08) Filling pot holes(2009) <b>Paving side walks(2009/11)</b> <b>Stormwater (2007/09/10/11)</b> Street maintenance (2008/09) <b>Tarring of streets (2007/09/10/11)</b> <b>Ward 3</b> Stormwater drainage, Malope, Tokologo and Extension 5 (2006/07) <b>Tarred roads (2008/09/10/11)</b> <b>Paving (2010)</b> <b>Stormwater (2008/09/10/11)</b> <b>Ward 4</b> Storm water (Mavuso, Zwelethu, Melato) (2007/08/09) <b>Storm Water Drainage at Nkabinde Crescent street (2010/11)</b> <b>Paving Mashiteng (2011)</b> <b>Bridge 3276/3275 Mangosuthu street (2011)</b> <b>Waiting shelter for buses/taxis (2011)</b> <b>Ward 5</b> Stormwater at Chromville Flats and</p>	<p>Construction of new roads completed: Aerorand – 4,3 km Middelburg X18 – 3 km Middelburg X22 – 0,7 km Middelburg 24 – 2 km Hendrina – 3,5 km Kwaza X7 – 4,5 km Mhluzi X7, X8 – 5 km Mhluzi X2 – 5,2 km Middelburg X11 – 0,9 km Kwaza X2 – 1,4 km Kranspoort Middelburg x 18 Aerorand Industrial Area Ext 11 Kwazamakuhle Ext 4 Slipway Coetzee/Oranje Hendrina Tokologo Construction of Storm water completed: Aerorand – 3,2 km Mhluzi X7, X8 – 400 m Doornkop – 1,1 km Hendrina – 1,8 km Protea street – 1 km Mhluzi Ext 2 Cowen Ntuli Street Industrial Area Ext 11</p>	<p>To ensure provision of new roads and storm water infrastructure while upgrading existing infrastructure.</p>	<p>By upgrading storm water systems.</p> <p>By providing new storm water infrastructure where required.</p>	<p>Regular upgrading of storm water drainage infrastructure.</p> <ul style="list-style-type: none"> <li>• Pullenshope</li> <li>• Middelburg</li> </ul> <p>Implement the installation of storm water system according to the master plan</p> <ul style="list-style-type: none"> <li>• Kwazamakuhle</li> <li>• Mhluzi Ext 2</li> <li>• Tokologo</li> <li>• Ext 11</li> <li>• Aerorand</li> <li>• Middelburg</li> <li>• Railway line</li> <li>• Kranspoort</li> <li>• X18</li> <li>• Mhluzi Ext 8</li> <li>• Presidentsrus</li> </ul>
		<p>To ensure provision of new roads and storm water infrastructure while upgrading existing infrastructure.</p>	<p>By upgrading of the existing road surfaces. By rehabilitation of roads</p>	<p>Resealing of roads as per PMS Rehabilitation of roads as PMS</p>



		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
Mountain View (06/07/08/10) Tarring of streets (2006/09) Repair tarred roads –Chromeville (08/09) Paving at Tswelopele to Avalon (2010) <b>Ward 6</b> <b>Bridge at Protea Street (2008/09/11)</b> <b>Rebuilt bridge Behind Reanota (2011)</b> <b>Roads at Reabota (2011)</b> Paving of Mokgabudi Street (2008/09) <b>Stormwater drainage (2006/08/09/10/11)</b> Storm water Lotto village & Modder fontein (2009) <b>Ward 7</b> Drainage Ngcobo Street (2007) Cnr 4 <sup>th</sup> & 8 <sup>th</sup> Ave-sinking road (2009) Pavement at 2 <sup>nd</sup> Avenue (2007/08) Pedestrian crossing near Manyano Street (2006/08) <b>Stormwater drainage (2006/08/11)</b> <b>Bridge at Lekoko street (2011)</b> Pedestrian bridge- Beyers Naude and Protea (2008) <b>Paving at Sam Fisher &amp; Malema street (2011)</b> <b>Ward 8</b> Paving of sidewalks (2006/09) Tarring of streets (2006/07/08/09) <b>Stormwater drainage (2007/08/09/11)</b> Stormwater drainage at Leribi, Tari & Hlongwane (2009) <b>Ward 9</b> <b>Stormwater (2008/09/10/11)</b> <b>Construction of road to the graveyard 2008/09 (2010/11)</b>	Komati Aerorand Paving 8 walkways completed: Hendrina main street - 1000m <sup>2</sup> Mhluzi Hector street - 900m <sup>2</sup> Oranje street & Kerk – 200 m Parking McCullum street – 900m Paving walkway – Cowen Ntuli (from wes street to bird park) Parking Taj Mahal street - 200m <sup>2</sup> Parking Pick n Pay resealed  Bridges completed: New – Oranje street bridge – R4,3 m Upgrade Ngwako street bridge – R900 000 Presidentsrus low water bridge R2.1 M  Grading : Opening of road reserves: Rockdale, Aerorand X18, Mafube X11, Somaphepha.  Maintenance of roads in urban & rural done on continuous basis.		By improving institutional efficiency and capacity building  Purchase or replace vehicles in terms of Council policy  By upgrading the existing sidewalk surfaces.	Buying of vehicles and equipment.  Upgrading of sidewalks. Middelburg CBD  Construct new paved roads <ul style="list-style-type: none"> <li>• Tokologo</li> <li>• Mhluzi Ext 7</li> <li>• Ext 18</li> <li>• Aerorand West &amp; South</li> <li>• Ext 18</li> <li>• Ext 11</li> <li>• Hendrina</li> <li>• Slipway Coetzee/Oranje</li> <li>• Newtown</li> <li>• Kranspoort</li> <li>• Presidentsrus</li> <li>• Rockdale</li> <li>• Kwaza Ext 1, 7 &amp; 8</li> <li>• Dennesig North</li> <li>• Middelburg Ext 42</li> </ul>
			By constructing new roads where required.	

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<b>Parking at graveyard (2011)</b> <b>Ward 10</b> <b>Stormwater drainage(06/07/08/09/11)</b> <b>Tarring of roads (2006/07/08/09/11)</b> Paving of sidewalks (2006/07) <b>Ward 11</b> Repairing of R104(2010) <b>Tarred roads (2011)</b> <b>Ward 12</b> <b>Stormwater drainage (2006/07/11)</b> <b>Develop cycling lanes on the routes to town and schools (Protea, Lilian Ngoyi,Oribi, Springbok,Sipres, Renoster &amp; Njala streets (2011)</b> Parking area to be resealed(2009) <b>Ward 13</b> Resurface Pick n' Pay parking area (09) Walkways & driveways in Totius & Tswelopele Street(2009) Bus and taxi routes at Sangiro street to be re-routed(2009) <b>Fixing of taxi route (2011)</b> <b>Resurfacing of taxi rank at van Calder(2009/10/11)</b> <b>Connection of Bhimy Damani and Beyers Naude Street (2006/07/11)</b> Storm water drainage – Aerorand (2006/07/09) <b>Storm water drainage at Cosmos Retirement Village; Totuis (old cemetery (2010/11)</b> <b>Channeling Merriespruit (2006/2011)</b> Pedestrian bridge over railway line for access to Aerorand (2007) <b>Paving: Sangiro to Bhimi Damane &amp;</b>	Rondebosch – 3 km Greenfield – 2 km Doornkop – 12 km Tokologo – 5 km Kwaza – 2 km  Reseal of roads / fixing of potholes – Middelburg, Mhluzi, Rietkuil, Hendrina and Komati are done continuously..			Construct new gravel roads <ul style="list-style-type: none"> <li>• Doornkop</li> <li>• Mafube</li> <li>• Rockdale</li> <li>• Bankfontein</li> </ul>
			By providing paved-sidewalks where there is a high volume of pedestrians.	Construct new sidewalks where necessary. <ul style="list-style-type: none"> <li>• Mhluzi</li> </ul>
		To ensure provision of new roads and storm water infrastructure while upgrading existing infrastructure.	By upgrading existing bridges.           Construction of bridges	Use the Bridge Monitoring System (BMS) to determine rehabilitation needs/requirements of the existing bridges <ul style="list-style-type: none"> <li>• Verdoorn Street Bridge</li> <li>• Widening of Koets Bridge</li> <li>• Kwaza Pedestrian Bridge</li> </ul>

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Cowen Ntuli to Bhimi Damane (2011)</b>  <b>Tarring of streets Aerorand (2011)</b>  <b>Taxi drop offs Aerorand(2011)</b>  <b>Access to the pavement for cars parking next to church in West street (2011)</b>  <b>Ward 15</b>            Graveling of entrance roads to plots at Vaalbank (2008)  <b>Tarring of streets at Ext 18 (2008/09/10/11)</b>  <b>Rebuilding of streets Ext 11 (2011)</b>            Stormwater Hope City &amp; Ext 18 (08/09)            Stormwater drainage- Hoog &amp; <b>Verdoorn str (2010)</b>  <b>Roads (2011)</b>  <b>Ward 16</b>  <b>Paving and covering between two walls of the hall(2009/11)</b>  <b>Patching of potholes (2010/11)</b>  <b>Pedestrian bridge at Eastdene (2007/09/11)</b>  <b>Paving next to the mosque (2007/11)</b>  <b>Flooding of low water bridge in Pilodia Street (2008/09/11)</b>            Stormwater drainage (06/07/08/09)            Paving of sidewalks (2006/08/09)            Tarring of streets (2007/08/09)  <b>Ward 17</b>  <b>Need for tarred roads (2009/10/11)</b>  <b>Storm water drainage(2010/11)</b>  <b>Cleansing of stream &amp; Drosdy street at Nasaret (2011)</b>  <b>Ward 18</b>            Tarring of Joubert Street (2006)            Regravelling of untarred roads (07)</p>				

		<b>Strategic Objective: To ensure provision of affordable and sustainable basic services by upgrading existing and providing new infrastructure.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p>Tarring of roads (2008/09/10/11)  Maverani road to be widened (2010/11)  Patching of potholes(2010)  Paving side walks in main str (2007/10/11)  Stormwater drainage (2006/07/08/10/11)  Roads at informal settlements (2011)  <b>Ward19</b>  Storm water drainage(2010/11)  Tarred roads (2011)  Storm water Jele &amp; Sindane (2011)  Waiting taxi shelters (2011)  <b>Ward 21</b>  Access road to township (2008/09)  Regravelling school bus routes (09)  <b>Cattle access road to the dam(2010/1)</b>  <b>Tarring of Bankfontein road (2010/2011)</b>  <b>Ward 22</b>  Flood line on parameter of town (2009)  Upgrade of roads (2009)  Gravel road construction (2009)  <b>Ward 23</b>  Road construction and gravelling (06/09)  <b>Maintenance of Kranspoort Road (2008/11)</b>  <b>Tar Road connection from Presidentrus to STLM (R20)</b>  <b>Ward 24</b>  Fixing of potholes (2006/08/09)  <b>Gravel road &amp; bridge- Mavela (08/09/10/11)</b>  Need for Roads (2011)  <b>Institutional:</b>  The continuous evaluation and upgrading of the bridges in the municipality.</p>				

**Priority issue 18: Emergency Services**

Status quo		<b>Strategic Objectives: To provide safety and security to human life.</b>		
Requirements		Development Strategies		
Progress to date	Objectives	Strategies	Possible Projects/ Activities	
<p><b>Manifesto:</b> Disaster Management arrangements will be improved</p> <p><b>Community Inputs:</b> <i>Ward 21</i> Fire Station (2006/07/08)</p> <p><i>Ward 23</i> <b>Disaster management services (2011)</b></p> <p><b>Institutional:</b></p>	Disaster Management Level 1 is completed. Level	To provide effective and efficient emergency services.	Development of Disaster Management Plan level 2.	Implementation of the Level 1 of disaster management plan once approved
	Staffing levels are kept above 85% (Currently 89%)			Training of personnel on the Disaster Management Plan.
	R50 000 on disaster relief vote			Conduct Disaster Management and fire safety awareness campaigns
Contingency plan completed and updated. 2 personnel trained in fire fighter one and two	To provide effective and efficient emergency			Fire Safety awareness.
2 Veld fire vehicles procured to cater for rural fire fighting				Participate in the ISDR (International Strategies for Disaster reduction) programme.
				Ensuring institutional efficiency.
				Appoint sufficient trained personnel for all stations to meet the requirements of SANS 10090 (South African National Standard: Community Protection Against Fire).
			Enter into mutual aid agreement with private sector	First aid training and basic ambulance course for personnel and community
			Provide additional fire stations at strategic places	Liaise with relevant department for the construction of fire

		<b>Strategic Objectives: To provide safety and security to human life.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
		services.	and industrial areas.	station in Mhluzi and industrial areas
			Purchase or replace vehicles in terms of Council policy.	Utilise sufficient vehicles and equipments at fire stations to cater for all identified risks.
	Eight MAA signed		Strengthen relationships with private and public sectors.	Enter into agreement with mines, power stations and NGO's with regard to service delivery in rural areas, villages and townships.
	MAA entered into with landowners (17-30)		Manage and minimize the incidents of veld fires.	Engage all landowners in MP313 to join the Fire Protection Association. Conduct annual inspections. Enforce the FPA legislation.

**Priority issue 19: Safety & Security**

		<b>Strategic Objectives: To provide safety and security to human life.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Manifesto:</b> The traffic flow through Middleburg and Mhluzi will be improved Disaster Management arrangements will be improved The SAPS will be assisted to attempt to completely eradicate crime from our landscape</p> <p><b>Community Inputs:</b> <i>Ward 1</i> Police station (2006/07) <i>Ward 2</i> Traffic calming measures (2006/08/11) Kerbstones crn 9593 ext 6 (2011) Police station (2008/09/10/11) Law enforcement- high level of noise (2010/11) <i>Ward 3</i> Police station (2006/07/09/10/11) Traffic calming measures (2006/07/08/09/10/11) Traffic calming measures at 4<sup>th</sup> street, Crescent, 5<sup>th</sup> str, near stands 8575 &amp; 1103, Makatane str(2009/10/11) T-junction sign Ext 5 roads (2011) Law enforcement (2011) Naming of streets(2009) <i>Ward 4</i> Traffic calming (2006/08/09) <i>Ward 5</i> Traffic calming Chromeville (2006/07/08/09) Speed humps Ematsimela, Qiniselane, Ellah &amp; Manasoue streets (2011)</p>	<p>Traffic control systems within the MP313.</p> <p>2 patrol vehicles were installed with specialized equipment.</p> <p>Arrangement of forum with SAPS established and meetings are conducted. Speedhumps were installed at the following areas: Lillian Ngoyi Street, Verdorn, Eikeboom School, Outenequa, Alexandra, Meyer-Vos, Bhimmy Damane, Phokeng, Masimula, Baloi, Lekoko and Hlalamnandi entrance.</p> <p>Traffic signals were installed at the following areas: Ngwako&amp;Main, Phakath&amp;Lekoko, Ngwako&amp;Protea, Wes&amp;Bhimmy Damane, Hendrina Road &amp; Colombus entrance, Fonte in &amp; Tswelepole,</p>	To create an effective and efficient law enforcement within the municipal area.	Utilisation of specialized traffic control orientated vehicles.  High visibility patrols in all areas.	Purchase or replace vehicles in terms of Council policy  Conduct road blocks and road traffic campaigns.  Participate in national arrive alive campaigns.  Joint operations with SAPS.
		To improve the free flow of traffic.	Ensuring institutional efficiency.	Arrange internal and external training for traffic personnel.
		To promote a safe and compliant trading environment for hawkers.	Upgrading of existing and installation of new traffic signals.  Law enforcement on hawkers	Construction of traffic signals Correct placing and visibility of road signs.  Installation of signs in identified areas
		To improve road safety	Monitoring of street traders	Implementation of by-laws.  Allocation of proper stalls and well demarcated sites  Update hawkers register Conduct inspection visits Renewal of permits.
			Regulate traffic	Scholar patrols and traffic wardens placed at strategic places.

		<b>Strategic Objectives: To provide safety and security to human life.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Traffic calming Simelane, Cnr ZCC church (2010)</b> High crime level between <b>Chromville &amp; Rockville(2009/10/11)</b> Police station next to Newtown (2008/09) Reopening of Moetanola street passage way(2009) <b>Ward 6</b> Traffic calming at Dokoza (2006/08) <b>Control of high level of noise (2010/11)</b> <b>Pedestrian cross- Bhimy Damane str (2010/11)</b> <b>Ward 7</b> Traffic calming (2006) Traffic calming measures at 4<sup>th</sup> &amp; 7<sup>th</sup> Ave (2007/08) Speed hump- Reuben Mnisi &amp; 4<sup>th</sup>, 8<sup>th</sup> Ave (09) <b>Ward 8</b> <b>Police station (2006/07/11)</b> Traffic calming measures- Rolihlahla, Shonalang &amp; Relibi Street (2008) <b>Speed hump (2011)</b> <b>Ward 9</b> Regular &amp; visible police patrols (2006/07/08) <b>Traffic calming measures: Main, Mthombenie, Baloi, Mtswene (2009/10/11)</b> <b>Ward 10</b> Traffic calming-Qhubekani &amp; Thobeka Str &amp; new Malandora Str (2008/09) Speed humps-Chocolate &amp; Phumulong str(2009) <b>Speed hump Hacter &amp; Nkululeko str (2010/11)</b> Naming of streets(2009) Crime prevention (2009) <b>Ward 11</b> Police station (2006/08/09) <b>Speed humps (2011)</b></p>	<p>Oranje &amp; Keiskamma and Kerk &amp; Hobson.</p> <p>8 Traffic Wardens were appointed to assist with the monitoring of scholar patrols.</p> <p>AARTO training was conducted for internal and external members.</p>	<p>To enhance safety and security at all municipal buildings and facilities.</p>	<p>Improve and maintain access control at Municipal buildings</p> <p>Development of a contingency plan.</p>	<p>Construction of traffic calming measures in order to reduce speed.</p> <p>Upgrade of the municipal main building entrance.</p> <p>Deploy security guards for monitoring.</p> <p>Approval of contingency plan.</p>



		<b>Strategic Objectives: To provide safety and security to human life.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Road signs (2011)</b>  <b>Pedestrian Crossing bridge next to Beestekraal school(2010/11)</b>  <i>Ward 12, 13, 14</i>  <b>Upgrading of street roads (2006/07/10/11)</b>  Traffic calming at Protea &amp; Meyer Str, Protea &amp; Church (2006/09)  Traffic calming at Hoog, Fontein &amp; Coetzee street(2009)  3-way stop -Meyer &amp; Protea (2006/07)  Traffic lights at Wes &amp; Cowen Ntuli, Wes &amp; Dr Beyers Naude (2006/07/08)  Traffic lights: Sering &amp; cnr Oribi &amp; Lillian Ngoyi Street (2007/09)  Traffic calming measures at Tswelopele Street, Robinson Street, Perdeberg Str (2008/09)  4 way stop at Hoog &amp; Viljoen Street (2008)  <b>Restriction of heavy trucks passing through CBD &amp; residential area (2008/10/11)</b>  Traffic light Kerk &amp; Hobsen Strt (08)  Traffic light at Kerk &amp; Vos Str (2009)  Traffic light-Tswelopele &amp; Beyers Naude Street (2008)  Traffic light-B Naude &amp; Totius (08)  Cameras in CBD for crime (2006/08)  Stop sign at Sangiro, Jan Cilliers, Umlaas/Keiskamma, Hexrivier &amp; Tswelopele Street (2006/07)  Synchronisation of traffic lights to aid traffic flow (2006/09)  Stop sign at Fontein and Vos(2009)  Unorganised street vendors(2009)  <b>Relocate hawkers in Laver Str (2006/07/11)</b>  <b>Ward 15</b>  <b>Stop sign at Sasol &amp; Hoog; Fontein &amp; Vos Str (2009/10/11)</b>  <b>Stop sign- Sasol – Hoog street(2010/11)</b></p>				

		<b>Strategic Objectives: To provide safety and security to human life.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Speed Hump- Hoog &amp; Tillard (2010/11)</b>  <b>Speed limit signs at Bloekomsig(2009/2010/11)</b>  <b>Ward 16</b>  <b>Traffic calming (2011)</b>  Traffic calming at Eastdene School, Kashmir  Medina Kihbran/Verdoorn, Giwnah (06/08/09)  Fencing of railway line along Arafat (2006)  <b>Signage- direction sign to civic centre, SAPS, Hospitals, sign showing from Fonteijn to Eastdene (2009/11)</b>  <b>Prohibition of heavy vehicles(2009/10/11)</b>  <b>Traffic circle- Blackmore &amp; Cotze(2010/11)</b>  <b>Resurfacing of stage- Eastdene hall (09/10/11)</b>  <b>Traffic calming measures (2009/10/11)</b>  <b>Ward 17</b>  Traffic calming measures at schools (2006/09)  Police station (2006/07/08)  <b>Traffic calming measures (2007/10/11)</b>  Stop sign at Extension 22 (2008)  Entrance signage- Hlalamnandi (2010)  <b>Traffic lights at the exit/entrance points of urban area (2011)</b>  <b>Street naming(2011)</b>  <b>Speed humps closer to erven 5924, 6064, 6278,6354 (2011)</b>  Direction signage- Midway (2010)  <b>Fencing of grazing land(2010/11)</b>  <b>Traffic signage at sharp curve after entrance to Ext 24 (2011)</b>  <b>Ward 18</b>  <b>Speed humps Mngomezulu street (2011)</b>  More traffic officers (2006)  Traffic calming measures (2006/07/09)  Traffic lights (2008)  Tourism signage (2007)  Renaming of streets in Kwaza (2009)  <b>Ward 19</b></p>				

		<b>Strategic Objectives: To provide safety and security to human life.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<b>Speed humpsMahlangu, Vilakazi, Mazibuko street (2011)</b> Traffic wardens to escort scholars(2009) Speed humps next to stadium & schools(2009) Traffic lights (2008) Street names(2009) <b>Police patrol(2010/11)</b> <i>Ward 20</i> <b>Traffic calming measures (2006/07/09/11)</b> Traffic lights (2008) <b>Police Patrol (2011)</b> <i>Ward 21</i> <b>Fencing of grazing land(2010/11)</b> <b>Speed hump (2011)</b> <i>Ward 22</i> <b>Traffic calming measures (2009/10/11)</b> <b>Extension of services- police station (2010/11)</b> <b>Creation of stalls next to parking area for trucks (2011)</b> <i>Ward 23</i> Traffic calming at Hans Strydom (north) & Njala Street (2007) Rumble stops at Doornkop entrance (2007) Traffic control signs near Mkholo School (08) <b>Illegal parking of taxis Cnr Sipres &amp; Protea (2011)</b> <i>Ward 24</i> <b>Policing services (2006/11)</b> Community Policing Forum (2006) <b>Police station (2009/10)</b> Road markings (2009)				

**Priority Issue 20: Licensing**

		<b>Strategic Objective: To provide a responsive, accountable, effective and sustainable public services</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<b>Additional staff at Hendrina (2011)</b>	<p>Employees are currently being trained in house</p> <p>Although an extra examiner has been appointed, there still a shortage of qualified examiners</p> <p>Additional testing track has been build and approved by province so instead of doing 4 tests in an hour we can now do 8</p> <p>With the assistance of Department of Roads and Transport another 2 officials were arrested for allegedly issuing fraudulent documents</p>	To maintain a fully operational and effective E-NATIS system	<p>Training of employees on E-NATIS system</p> <p>Building of an additional test track for testing of drivers' license.</p> <p>Updating statistical information.</p> <p>Working additional hours to alleviate backlogs/ long queues</p> <p>Implementation of the amended act.</p>	<p>Introducing additional classes for learners</p> <p>Appointment of additional examiners.</p> <p>Data capturing on number of vehicles registered and licensed</p> <p>Data capturing on number of drivers license and learners license issued.</p> <p>Department of roads and transport to provide with equipment and material.</p>
	<p>Inspector of licenses has now been appointed so hopefully all business licenses will be sorted out.</p> <p>He will inspect relevant business and motor dealers in order to ensure that all have the necessary documents to operate.</p>	To provide licenses within the MP313 area	<p>Evaluate vehicle business applications</p> <p>Evaluate the credibility of vehicle businesses</p>	<p>Monitor and inspect all vehicle business licenses for compliance within the MP323 area</p> <p>Communicate the applications of business license with relevant departments.</p>

				<p>Processing applications based on the outcomes on the credibility.</p> <p>Issuing of trading licenses to businesses</p>
		To provide sustainable development on environmental and health service	<p>Provision of information on healthy life styles.</p> <p>Preservation of natural resources and human health</p>	Health education campaigns and distribution of pamphlets.
		To sustain a responsive and a user friendly information system in all libraries within the MP313 area	Engage various departments in order to ensure that the system is fully functional.	<p>Display of guidelines on the usage of the system</p> <p>Implement processes and procedures for usage of the system</p>
		To improve and sustain the functioning of the 24 hour control centre	Upgrade the current system and equipment in the disaster management work stations	<p>Appoint a service provider to link the system with all the relevant departments</p> <p>Training of personnel on the usage of the system</p>
		To maintain and sustain efficient traffic services within the MP313 area	Ensure that awareness campaigns and law enforcement are carried out	



		<b>Strategic Objective: To contribute towards a healthy, well informed and environmentally safe community</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<b>School at Ext 24 (08/09/11)</b> <b>Ward 18</b> Primary School (2006/07/08) <b>Ward 19</b> <b>Notice board for information dissemination (2011)</b> Technikon/ College (2009) Disability school (2009) <b>Ward 20</b> Scholar transport (2006/07/08/09) <b>ABET (2009/10)</b> Technical school & facilities(09) <b>Secondary school (2010/11)</b> Ward 24 <b>ABET(2010/11)</b> <b>Scholar transport (2010/11)</b> <b>Ward 21</b> Library (06/07/08) <b>Primary School (2011)</b> <b>Ward 22</b> Relevant reading material (06) <b>School transport (09/10/11)</b> Need to reduce school funds(09) <b>School (2008/10)</b> <b>ABET Education (2011)</b> <b>Secondary school (2011)</b> <b>Ward 23</b> School fenced (06) High School (2008) Scholar transport(08) <b>Ward 24</b> Scholar transport (2006/07/08/09) <b>Library (2007/11)</b> <b>Day Care Centre (2011)</b> ABET (2009) Technical school & facilities(09)				

## Priority Issue 22: Health and Environmental Management

		<b>Strategic Objective: To contribute towards a healthy, well informed and environmentally safe community</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Manifesto:</b> Air pollution will be seriously addressed</p> <p><b>Community Inputs:</b> <i>Ward 1</i> Medical supplies at Clinics (2006/07) <i>Ward 2</i> Clinic (2008) <i>Ward 3</i> Clinic (2008) <b>Air pollution is a threat(2009/10/11)</b> <b>Additional resources- staff (2010/11)</b> <i>Ward 5</i> Clinic open 24 hours (2008) <i>Ward 8</i> Clinic (appointment of staff) (2008) <i>Ward 9</i> <b>HIV and AIDS Services (2009/10/11)</b> <i>Ward 11</i> <b>Clinic (2006/07/08/11)</b> <i>Ward 13 &amp; 14</i> Control of dust &amp; noise in Aerorand (2007) <b>Health service Uitkyk (2011)</b> <i>Ward 15</i> <b>Clinic services (2009/10/11)</b> Health &amp; Welfare Centre</p>	<p>Samples collected Air - 730</p> <p>Dept of Water &amp; Environment provided 2 air monitoring stations at Middelburg Christian School and Tsiki-Naledi School at Hendrina</p> <p>DEDET provided one air monitoring station at Park 2554 Gholfsig</p> <p>Installation of data base system to access information on air quality results</p> <p>-Implementation of door to door environmental education in the identified areas conducted.</p> <p>- Participated in the Integrated Environmental Management Policy by Nkangala District Municipality.</p> <p>-State of Environmental Report document in place</p> <p>- Environmental management meetings conducted.</p> <p>- Environmental awareness</p> <p>Buyisa-e-bag infrastructure</p>	<p>To create safe and healthy environment for the community.</p>	<p>Implementation of monitoring strategies on air, noise, land and water pollution.</p> <p>Implementation and enforcement of environmental regulations, by-laws and health standards.</p> <p>Reduce the impact of climate change.</p> <p>Participation in the Greenest municipal competition</p>	<p>Regular milk water and air sampling</p> <p>Liaise with the department of water affairs and environment on air and water quality.</p> <p>Submit draft environmental policy for approval</p> <p>Conduct community awareness programmes.</p> <p>Conduct the intergraded environmental management forum meetings</p> <p>Buyisa –e- Bag recycling project</p> <p>Vehicular smoke emission monitoring tests</p> <p>Consolidate information as required for project completion</p>



		<b>Strategic Objective: To contribute towards a healthy, well informed and environmentally safe community</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
HIV/AIDS awareness campaigns volunteers <b>Ward 17</b> <b>Building of clinic Ext 24 (2007/11)</b> Extension of clinic at Nasaret (2007) <b>Ward 18</b> Shortage of medicines at the clinic(2009) <b>24 hour service at clinic (2006/07/09/11)</b> <b>Build clinic (2011)</b> Mobile clinic at Grinnaker (2009) <b>Ward 19</b> Shortage of ambulances at Hendrina(2009) <b>24 hour service at clinic(2006/07/09/11)</b> <b>Ward 20</b> <b>Clinic(2010/11)</b> <b>Ward 21</b> Clinic (2006/07/08) Ambulance (2006/07/08) <b>Ward 22</b> <b>Working hours at clinic to be extended (2008/10/11)</b> <b>Ward 23</b> Clinic (2006/09) <b>Ward 24</b> <b>Clinic (2007/09/10/11)</b> <b>Institutional:</b>	completed. Continuous communication with the Dept of Health regarding the medical supplies. - Ext 6, Doornkop and Pullenshope clinics completed and operating.  Clinic established at Komati but not operational. Request for staffing referred to Dept Health. Clinics opening for 24hours matter referred to Dept of Health. Ward 8 – 3 nurses allocated HIV and AIDS services are available in all the clinics  Achievements: Information on PMTCT for pregnant mothers – 3306 Pregnant mothers on PMTCT – 986 VCT for pregnant mothers – 2711. VCT for non pregnant mothers – 4151 Patients on TB treatment – 2841 Conducted VCT during HIV and AIDS awareness – 4485 (Town and Mhluzi, SIS farming, Mhluzi and	To provide primary health care services.	Liaise with the Department of Health on health care services  Improvement of personnel skills and knowledge.	Request the department of health for supply of pharmaceutical supply, provision of nursing staff and new clinics. .  In-service training, short courses and training at professional institutions.
		To control the spread of HIV, AIDS, STI and TB	Implementation of National HIV, AIDS, STI and TB programmes  Provision of direct observed treatment support	Awareness campaigns  Provision of ARVs in clinics  Provision of HIV counseling and testing  Participate in antenatal survey on HIV  Tracing of TB defaulters

		<b>Strategic Objective: To contribute towards a healthy, well informed and environmentally safe community</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
	<p>Kwazamokuhle).</p> <p>Conducted HIV and AIDS awareness and 10 volunteers were identified to educate the community at Vaalbank and Highveld.</p> <ul style="list-style-type: none"> <li>- Eastdene clinic won a trophy for - HIV testing rate in 2008.</li> <li>- Opened a drop in Center at Newtown clinic to feed the vulnerable.</li> </ul> <p>90% of Professional staff received their licences for dispensing of medicines.</p> <ul style="list-style-type: none"> <li>- Three nurses were allocated in Simunye clinic to address the shortage of staff.</li> <li>- Simunye clinic received a trophy on accurate data capturing.</li> </ul> <p>Negotiations with Middelburg Mine and Arnot power station to accommodate clinics in progress.</p>		<p>Control of spread of TB in the clinics</p>	<p>Provision of condoms inside and outside the clinics</p> <p>Provision of direct observed treatment support</p> <p>Installation of ultra germicidal lights in the clinic to control the spread of TB in the clinics</p>

**Priority issue 23: Gender & Social Development**

		<b>Strategic Objective: To ensure a better life for the society by coordinating sustainable social and economic developmental programs.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b>Community Inputs</b></p> <p><i>Ward 2</i> Social Work Office(2009)</p> <p><i>Ward 3</i> Old age and disabled centre (2009)</p> <p><i>Ward 5</i> Assistance to the aged(feeding scheme at community halls)(2009)</p> <p><i>Ward 8</i> Old age home</p> <p><b>Social services offices (2011)</b></p> <p><i>Ward 9</i> <b>HIV and AIDS Services(2010/11)</b></p> <p><i>Ward 16</i> <b>Shelter for homeless people (2011)</b></p> <p><i>Ward 22</i> Access to social services(2009) Transport for aged people during pay at Pullenshope (2009) Need for food parcels for the poor Institutional: Development of Social Funding Policy</p>	<p>Social Work Office opened by CMR. Full time Social Worker placed at extension 6 clinic in ward 3.</p> <p>Thandanani Luncheon Club/Centre in ward 10, for the Elderly, Officially opened in 2010 May. 2 days Women summit was held at Steve Tshwete</p> <p>Heritage held in September at Botshabelo Elderly month was celebrated in October at Steve Tshwete Community Hall at Pullenshope, made available to be used for paying pension, but still struggling with capacity. Database for orphans and vulnerable children was developed at Steve Tshwete Municipality. Matter of food parcels communicated with Dept Social Development. Successful events held:</p>	<p>To ensure quality life through integrated welfare services for the children, women, elderly, people with disability, HIV and AIDS.</p>	<p>Implementation or compliance with local, provincial, national and international legislations on gender and social development.</p> <p>Create an environment with clear regulatory framework for implementation of gender and social development programs.</p> <p>Establish an interdepartmental committee to effect the mainstreaming of transversal issues within STLM.</p> <p>Ensure effective functioning of existing structures.</p> <p>Liaise with the Early Childhood Development Forum, Community Development Workers and other stakeholders in identifying programs that will contribute to challenges faced by transversal groups.</p>	<p>Conduct information dissemination sessions on applicable legislations and policies to community stakeholders.</p> <p>Develop a municipal gender framework.</p> <p>Conduct information sessions on mainstreaming gender and social development issues. Invite relevant stakeholders to form a social development forum.</p> <p>Strengthen relationships with relevant departments.</p> <p>Educate community on family preservation.</p> <p>Develop a project plan for an ideal ECD Centre.</p> <p>Lobby private sectors to contribute financially to social</p>

		<b>Strategic Objective: To ensure a better life for the society by coordinating sustainable social and economic developmental programs.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
Development of HIV and AID Strategy	Day of African Child was held in June at Steve Tshwete, Nelspruit and National Parliament Day of African Child was held in November at Bloemfontein and Gert Sibande. Social Funding Policy completed and adopted by Council. HIV and AIDS Strategy adopted by Council.		Encourage the use of foster care home at the Care Village by the stakeholders	projects. Strengthen awareness on child trafficking and abuse. Refer identified cases to relevant departments. Secure Meetings with the ECD and CDW
	2 Awareness campaigns on drug and alcohol abuse was held  6 Awareness campaigns were held on HIV and AIDS 3 Task team members (HIV & AIDS) were trained on capacity building.	To ensure quality life through integrated welfare services for the children, women, elderly persons, persons with disability and HIV and AIDS.	Identify accessible buildings to be used by the elderly persons & persons with disability for social club.  Coordinate Government Departments in bringing their services closer to the community. Interact with human Settlement department to ensure proportional placement for marginalized groups.	Conduct an audit on the accessibility of the municipal buildings by the disabled.  Disseminate information on resources available in relation to social security.
		To acknowledge and motivate community members who contribute towards the social and economic development of STLM.	Establish a committee for mayoral awards Develop a concept document for the mayoral awards. Recruit public and private stakeholders to participate in the mayoral awards.	

**Priority issue 24: Youth Development**

		<b><u>Strategic Objective:</u> To ensure a better life for the society by coordinating sustainable social and economic developmental programs.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<p><b><u>Manifesto:</u></b> A dedicated Youth Unit will be created to enhance youth activities within the municipality</p> <p><b><u>Community Inputs:</u></b></p> <p><b>Ward 1</b> Youth help desk (2006/07)</p> <p><b>Ward 3</b> Projects for youth (2009)</p> <p><b>Ward 4</b> <b>Skills development centre (2011)</b></p> <p><b>Ward 6</b> Youth help desk (2006) Cultural village for youth (2011)</p> <p><b>Ward 8</b> Youth help desk (2006/07)</p> <p><b>Ward 9</b> <b>Financial assistance by the NYDA (2010)</b></p> <p><b>Ward 11</b> <b>Youth Advisory Centre (2009/11)</b></p> <p><b>Ward 15</b> <b>Youth LED projects(2010/11)</b></p> <p><b>Ward 19</b> <b>Bursaries, leaderships (2010/11)</b></p> <p><b>Youth Desk (2010/11)</b></p> <p><b>Ward 20</b> <b>Youth Dev Centre (2009/10/11)</b></p> <p><b>Ward 22</b> Youth Information Centre(2009)</p>	<p>A youth manager is already appointed and 2 clerk grade 1 was appointed on contractual base.</p> <p>School visits were conducted by the Youth Development manager providing motivation / career guidance.</p> <p>After school learning was established. Annual Career Expo was hosted in March 2010.</p> <p>Learners identified and assisted with bursary financial assistance.</p>	<p>To create interventions aimed at providing access to quality education and skills to both in school and out of school youth.</p>	<p>Engage with internal and external departments to source learner ships.</p> <p>Liaise with the Public and Private businesses for financial assistance in education.</p> <p>Coordinating bursary funding for the performing students.</p>	<p>Conduct a skills development summit.</p> <p>Engage private/public sector to afford young people practical training opportunity</p> <p>Liaise with Department of Education on the support needed to intensify quality education</p> <p>Identification of learners to be assisted financially. Introduce after school learning programs. Career expo and guidance sessions.</p>
		<p>To ensure coordinated and well managed Youth Development programs.</p>	<p>Develop a Youth Development Strategy and Youth policy in line with National Provincial and District Policies.</p> <p>Liaise with CoGTA, Nkangala DM and NY D A.</p>	<p>Appointment of a service provider.</p>
		<p>To improve the general wellbeing of youth.</p>	<p>Liaise with SANCA and other relevant stakeholders in educating and demonstrating the effects of drugs in a human body.</p>	<p>Undertake drugs and substance abuse campaigns at schools and within the community.</p>

		<b>Strategic Objective: To ensure a better life for the society by coordinating sustainable social and economic developmental programs.</b>		
<b>Status quo</b>		<b>Development Strategies</b>		
<b>Requirements</b>	<b>Progress to date</b>	<b>Objectives</b>	<b>Strategies</b>	<b>Possible Projects/ Activities</b>
<b>Ward 24</b> <b>Youth Development</b> <b>Centre(2009/10/11)</b> <b>Love life Centre (2011)</b>	<p>Drug and alcohol abuse campaign was hosted in December.</p> <p>Love life games were hosted and a Love Life Train was in our municipality from 12-18 September 2010.</p> <p>3 Life skills workshops were hosted in our community.</p> <p>A Moral Regeneration Movement Festival was hosted and 200 young volunteers were appointed.</p>	<p>To improve the general wellbeing of youth.</p>	<p>Introduce programs and extramural activities for young people.</p> <p>Strengthen the functioning of a Local Sport Council.</p> <p>Engage young people in HIV/AIDS support groups.</p>	<p>Intensify youth participation on Love Life programs.</p> <p>Undertake crime prevention campaigns at schools and within the community.</p> <p>Establish a street football league. Formalize all sporting codes within STLM.</p> <p>Intensify youth participation on LAC activities.</p> <p>Conduct Youth Development's sports day Awareness campaign on HIV/AIDS.</p>
			<p>Campaigns on moral regeneration involving all youth formations.</p>	<p>Hosting of youth festivals</p>
			<p>To increase Youth participation in socio-economic programs.</p>	<p>Ensure youth representation in Local Economic Development Forum.</p> <p>Ensure that young people benefit from the municipal procurement system.</p>

