

TABLE OF CONTENT

Content	Page
Foreword	i-ii
Abbreviations	iii-v
1. Overview	01
Vision	01
Mission	01
Core Values	01
Goals	02
Key Institutional Challenges	02
2. SWOT Analysis	03
Strength	03
Weaknesses	03
Opportunities	04
Threats	04
3. Institutional Analysis	05
3.1. Location and Description of the Municipal Area	05
3.2. Demographic Analysis	08
3.3. Institutional Arrangements	16
4. IDP Planning Process	20
4.1. IDP Structural Arrangements	20
4.2. IDP Process Overview	22
4.2.1. Process Plan	22
4.2.1.1. Framework Program with Timeframe	22
4.2.1.2. Mechanisms and procedures for Public Participation	25
4.2.2. Analysis Phase	26
4.2.3. Strategy Phase	26
4.2.4. Projects Phase	27
4.2.5. Integration Phase	27
4.2.6. Approval Phase	27

4.3. Community and Stakeholders Priority Issues	27
5. Key Performance Areas and Priority Issues	31
5.1. Good Governance and Public Participation	31
5.2. Municipal Transformation and Organizational Development	32
5.3. Municipal Financial Viability	34
5.4. Local Economic Development	35
5.5. Infrastructure Development and Service Delivery	35
6. Municipal Strategies Indication	43
6.1. Strategic Goals	43
6.2. Priority Issues, Objectives and Strategies	44
7. Projects Design	108
8. Sector Plans and Programs	140
8.1. Introduction	140
8.2. Financial Viability and Sustainability Plan	140
8.3. Spatial Development Framework	158
8.4. Housing Development Plan (Housing Chapter)	164
8.5. Local Economic Development Strategy	166
8.6. HIV/AIDS and TB	169
8.7. Integrated Environmental Management	171
8.8. Integrated Transport Plan	174
8.9. Integrated Waste Management Plan	176
8.10. Disaster Management Plan/ Contingency Plan	178
8.11. Performance Management System	181

FIGURES

Figure 1: STLM- Executive and Organizational Structure	19
Figure 2: STLM- IDP Implementation Monitoring and Revision Program	24

MAPS

Map 1: Municipal Demarcation District Municipalities	06
Map 2: Municipa1 Demarcation Local Municipalities	07

TABLES

Table 1: SWOT Analysis	03
Table 2: Population Size	08
Table 3: Household	09
Table 4: Level of Education of Household Head	10
Table 5: Occupation of Household Head	11
Table 6: Access to Water	12
Table 7: Current Workforce Profile	16
Table 8: IDP Structures, Roles and Responsibilities	20
Table 9: Matrix on Community Inputs	28
Table 10: Strategic Goals	43
Table 11: Projects According to Priority Issue	111
Table 12: List of Projects from Sector Departments and Private Business	134
Table 13: Revenue by Source	149
Table 14: Operating Expenditure by Vote	152
Table 15: Capital Expenditure by Vote	155
Table 16: Capital Funding by Source	156
Table 17: Municipal Performance Plan for 2010/2011	184

ANNEXURES

Council Resolution Number

A	Housing Chapter	C23/11/2009
B	Integrated Waste Management Plan	M11/05/2004
C	Performance Management System	C42/07/2009
D	Local Economic Development Strategy	C39/03/2007
E	Spatial Development Plan	C06/03/2009
F	Auditor General Report	C02/01/2010
G	Financial Management Plan	CC27/03/2010
H	Record of Community Inputs	
I	Draft Turn- Around Strategy	