

## TABLE OF CONTENTS

<b>OVERVIEW OF THE 2010/11 IDP</b>	<b>1</b>
<b>SECTION A: THE VISION</b>	<b>4</b>
Municipal Vision	4
The Mission Statement	4
Core Values	4
Municipal Key Focus Areas	5
<b>SECTION B: KEY LEGISLATION AND STRATEGIC DOCUMENTS INFORMING THE IDP</b>	
The Constitution	6
The White Paper on Local Government	6
The Municipal Systems Act No 32 of 2000	6
The Millennium Development Goals	8
The National Spatial Development Perspective	9
The Provincial Growth & Development Strategy	10
The Medium Term Strategic Framework (MTSF)	10
<b>SECTION C: PROCESS FOLLOWED IN THE COMPILATION OF THE IDP &amp; STAKEHOLDER PARTICIPATION</b>	<b>15</b>
Process Followed	15
Review of the IDP through each Phase	16
Ward Committee Summit	24
Community Priorities	28
<b>SECTION D: SITUATIONAL ANALYSIS</b>	<b>78</b>
Regional Layout	78
Spatial Analysis	79
Hierarchy of Settlements	80
Service Delivery Centres	81
Transportation	88
Economic Analysis	89
Demographic Features	92
Community Facilities	98

Spatial Distribution of Economic Nodes	114
The Natural Environment	119
<b>SECTION E: ACCESS TO BASIC SERVICES</b>	<b>124</b>
Housing	124
Water	125
Sanitation	126
Roads	126
Water & Sanitation	127
<b>SECTION F: INSTITUTIONAL ANALYSIS</b>	<b>138</b>
SWOT Analysis	138
Organizational Structure	139
<b>SECTION G: LOCAL GOVERNMENT KEY PERFORMANCE AREAS VS. KPAS FOR LOCAL GOVERNMENT</b>	<b>145</b>
<b>Issue 1: Organizational Development &amp; Transformation</b>	<b>145</b>
<b>Issue 2: Financial Viability</b>	<b>150</b>
<b>Issue 3: Good Governance &amp; Communication</b>	<b>153</b>
<b>Issue 4: Town Planning &amp; Land Use Management</b>	<b>158</b>
<b>Issue 5: Social Development</b>	<b>160</b>
<b>Issue 6: Education &amp; Skills Training</b>	<b>166</b>
<b>Issue 7: Culture, Libraries, Sports &amp; Recreation</b>	<b>169</b>
<b>Issue 8: Public Safety: Traffic Control, Licensing, Security &amp; Disaster Management</b>	<b>171</b>
<b>Issue 9: Water &amp; Sanitation</b>	<b>176</b>
<b>Issue 10: Electricity Supply</b>	<b>204</b>
<b>Issue 11: Roads &amp; Stormwater</b>	<b>215</b>
<b>Issue 12: Transportation</b>	<b>221</b>
<b>Issue 13: Land Reform</b>	<b>223</b>
<b>Issue 14: Housing</b>	<b>224</b>
<b>Issue 15: Environmental Management, parks &amp; Open Spaces</b>	<b>236</b>
<b>Issue 16: Solid Waste Management</b>	<b>243</b>
<b>Issue 17: Local Economic Development &amp; Job Creation</b>	<b>244</b>
<b>Issue 18: Youth Development</b>	<b>252</b>

<b>SECTION H: SPATIAL DEVELOPMENT FRAMEWORK</b>	<b>256</b>
Development Objectives	259
The establishment of a Functional Settlement Hierarchy	260
Summary of the Municipal SDF	262
SECTION I: PERFORMANCE MANAGEMENT	274
SECTION J: FINANCIAL MANAGEMENT	288
<b>Operational Strategies</b>	<b>288</b>
<b>Revenue Strategies</b>	<b>290</b>
<b>Capital Financing Strategies</b>	<b>292</b>
MAPS:	
MAP 2: LOCAL CONTEXT	
MAP 10: MUNICIPAL SPATIAL DEVELOPMENT FRAMEWORK	
MAP 17: PHOLA LOCAL SPATIAL DEVELOPMENT FRAMEWORK	
MAP 18: GA-NALA AND THUBELIHLE LOCAL SDF	